

A vibrant cosmic background image showing a nebula with swirling clouds of gas and dust in shades of blue, purple, and orange, punctuated by numerous bright stars.

NASA Strategic Roadmap Summary Report

May 22, 2005

Strategic Roadmap Summary Report

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EXECUTIVE SUMMARY

Introduction

On January 14, 2004, President George W. Bush announced the Vision for Space Exploration. The Vision's fundamental goal is to advance U.S. scientific, security, and economic interests through a robust space exploration program. To support this goal, the Vision stipulated that the U.S. would:

- Implement a sustained and affordable human and robotic program to explore the solar system and beyond;
- Extend human presence across the solar system, starting with a human return to the Moon by the year 2020, in preparation for human exploration of Mars and other destinations;
- Develop the innovative technologies, knowledge, and infrastructure both to explore and to support decisions about the destinations for human exploration; and
- Promote international and commercial participation in exploration to further United States scientific, security, and economic interests.

Roadmap Teams Commissioned

In response to the Vision, NASA commissioned strategic and capability roadmap teams to develop the pathways for turning the Vision into a reality. The strategic roadmaps were derived from the Vision for Space Exploration and the Aldrich Commission Report dated June 2004. NASA identified 12 strategic areas for roadmapping. The Agency added a thirteenth area on nuclear systems because the topic affects the entire program portfolio.

To ensure long-term public visibility and engagement, NASA established a committee for each of the 13 areas. These committees — made up of prominent members of the scientific and aerospace industry communities and senior government personnel — worked under the Federal Advisory Committee Act. A committee was formed for each of the following program areas:

- Robotic and Human Lunar Exploration
- Robotic and Human Exploration of Mars
- Solar System Exploration
- Search for Earth-Like Planets
- Exploration Transportation System
- International Space Station
- Space Shuttle
- Universe Exploration
- Earth Science and Applications from Space
- Sun-Solar System Connection
- Aeronautical Technologies
- Education
- Nuclear Systems

(The charter and membership of these committees are provided in the Appendix.)

Strategic Roadmap Committee Activities and Products

Eleven of the 13 strategic roadmap committees began meeting in early January. Formation of the Space Shuttle Committee, which was to focus on the transition from the Shuttle to a new exploration vehicle, was deferred pending the Shuttle's return to flight. Formation of the Education Committee also was delayed until the others had begun their work. The rationale was that the Education Committee would benefit from the others' discussions about long-term opportunities for educational and public outreach.

Completed Roadmaps

The 11 committees each met at least once between January 3 and May 17, 2005. Several committees benefited from early results and momentum from pre-existing focused planning outreach activities, and consequently, they developed roadmap before the roadmapping activities ended on May 22. Completed roadmaps are:

- Robotic and Human Exploration of Mars
- Solar System Exploration
- Search for Earth-Like Planets
- Universe Exploration
- Earth Science and Applications from Space
- Sun-Solar System Connection

The summaries presented in this volume are based on completed roadmaps in these areas. The completed roadmaps are collected in a separate Strategic Roadmaps volume.

Provisional Committee Findings

The remaining committees did not schedule all their meetings or complete work on their roadmaps. As a result, the summaries presented here are based on provisional committee findings and staff analyses. As such, the material from these committees here does not represent the formal findings of the chartered committees.

Other Roadmap Committees

Three of the roadmap areas for which committee activities were planned are not represented in this volume for diverse reasons.

The Shuttle Transition Committee was not established pending Return to Flight, and its creation has been overtaken by Agency events so no products are available in this area. The International Space Station Committee did meet, but a 60-day task force established by the Administrator has superseded its efforts and preliminary results. Finally, the first meeting of the Education Committee was deferred until preliminary findings of the other committees would be available to it, but will not now meet. As a result, there is no output from this committee.

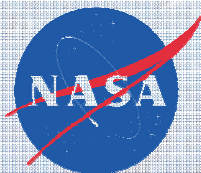
Informing Capabilities Roadmaps

In addition to laying out options and decision points for implementing the Vision's goals, an important objective of the strategic roadmap development process was to inform the development of the capabilities roadmaps. Because development proceeded in parallel, this was accomplished iteratively. The Agency will use the findings of the two roadmapping efforts to ensure that NASA's long-range plans for technology development support the major flight programs.

Dr. Marc Allen, Team Lead
Strategic Roadmap Committees



Credit: Andreas Nottebohm



Exploration Transportation System Strategic Roadmap Summary Report

May 22, 2005



Roadmap Summary

- **NASA objective to which transportation roadmap responds:**
 - Develop an exploration transportation system to deliver crew and cargo from the surface of the Earth to exploration destinations and to return the crew safely to Earth.
- **Connection to Vision for Space Exploration:**
 - Roadmap outlines decision pathways to meet the transportation requirements enabling the Vision for Space Exploration.
 - Roadmap cuts across nearly all other strategic roadmaps, particularly International Space Station, lunar, Mars, and solar system exploration.
- **Top-level summary of anticipated achievements:**
 - An operational crew exploration vehicle, post 2010
 - An operational launch vehicle for the Moon, post 2015
 - An operational launch vehicle for Mars, post 2030
 - A demonstration of nuclear propulsion, post 2015
 - An operational, crewed planetary descent/ascent capability, post 2015



Roadmap Anticipated Achievements

Roadmap Goals	Phase 1: 2005-2015	Phase 2: 2015-2025	Phase 3: 2025-2035
Earth-to-Orbit Transportation	<ul style="list-style-type: none">- Move from Shuttle to new ISS-compatible crew and cargo systems- Develop, test, and operate crew exploration vehicle and associated launch vehicle- Develop lunar cargo launch vehicle	<ul style="list-style-type: none">- Operate lunar cargo launch vehicle- Develop crewed Mars launch vehicle- Develop Mars cargo launch vehicle	<ul style="list-style-type: none">- Develop, test, and operate Mars crewed launch vehicle- Develop, test, and operate Mars cargo launch vehicle
In-Space Transportation	<ul style="list-style-type: none">- Demonstrate nuclear electric propulsion- Develop propulsion alternatives (chemical/solar electric propulsion/aero-assist, solar sails, tethers)- Select lunar trajectories	<ul style="list-style-type: none">- Operate nuclear electric propulsion for robotic missions- Operate lunar crew and cargo propulsion systems- Select Mars trajectories	<ul style="list-style-type: none">- Operate Mars crew and cargo propulsion system (crew and cargo could be different systems)- Develop and operate Mars crew systems (life support, deep-space radiation protection, artificial gravity)
Ascent/Descent Transportation	<ul style="list-style-type: none">- Develop and initially operate robotic ascent and descent systems	<ul style="list-style-type: none">- Operate lunar descent and ascent systems (crew and cargo)	<ul style="list-style-type: none">- Operate Mars descent and ascent systems (crew and cargo)
Earth Capture and Reentry	<ul style="list-style-type: none">- Operate robotic Earth capture and reentry systems- Operate crew exploration vehicle reentry systems	<ul style="list-style-type: none">- Operate lunar-crewed Earth capture and reentry systems	<ul style="list-style-type: none">- Operate Mars-crewed Earth capture and reentry systems



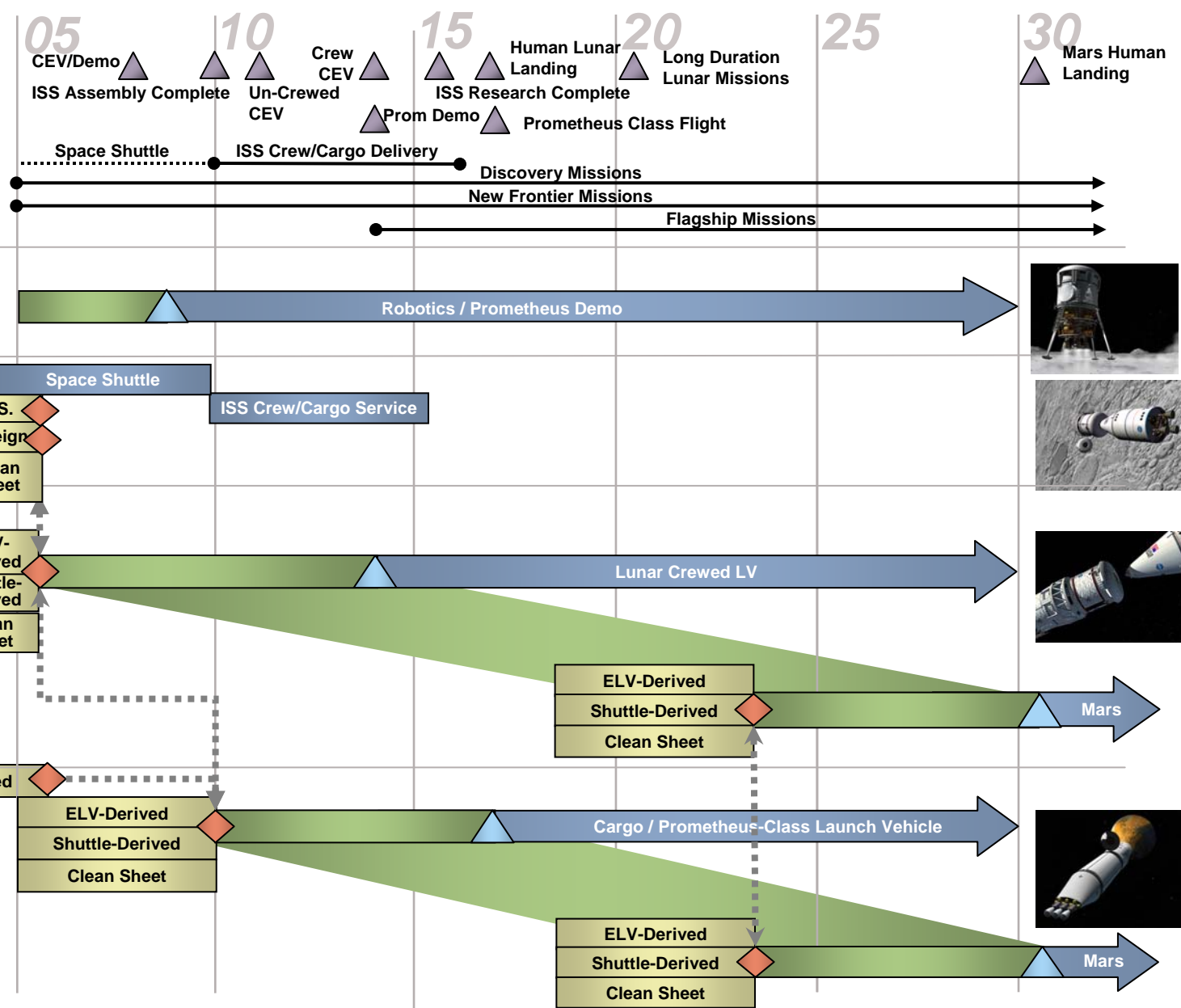
Roadmap Graphic Guide

- **The scope of the Transportation Systems Roadmap is based on committee discussions at the first meeting. Note that the committee's activities ended before the committee could approve a complete and consistent product. The material presented in this package represents the results as of meeting #2 (April 18-19, 2005).**
- **The Transportation Systems Roadmap is divided into the following categories:**
 - Earth-to-orbit (1 chart)
 - Transfer to and orbital operations (2 charts)
 - Included as part of the “in-space transportation” goals and roadmap overview decisions summary
 - Ascent/descent (1 chart)
 - Destination orbital operations and transfer from (2 charts)
 - Included as part of the “in-space transportation” goals and roadmap overview decisions summary
 - Earth capture and reentry (1 chart)
- **The Transportation Systems Roadmap:**
 - Includes transportation for crew, cargo, and robotic missions.
 - Addresses the next 25- to 30-plus years, focused on the out years.
 - Identifies key decision points and the alternative options for implementation of each decision.
- **Note: The Transportation Systems Roadmap is a simplified and limited representation of a large and complex decision space.**
 - An intricate web of interdependencies exists between questions, decision points, and milestones that is too complex to be represented on a few charts.
 - Many decision points are not “either/or,” but may be a combination of the available options.



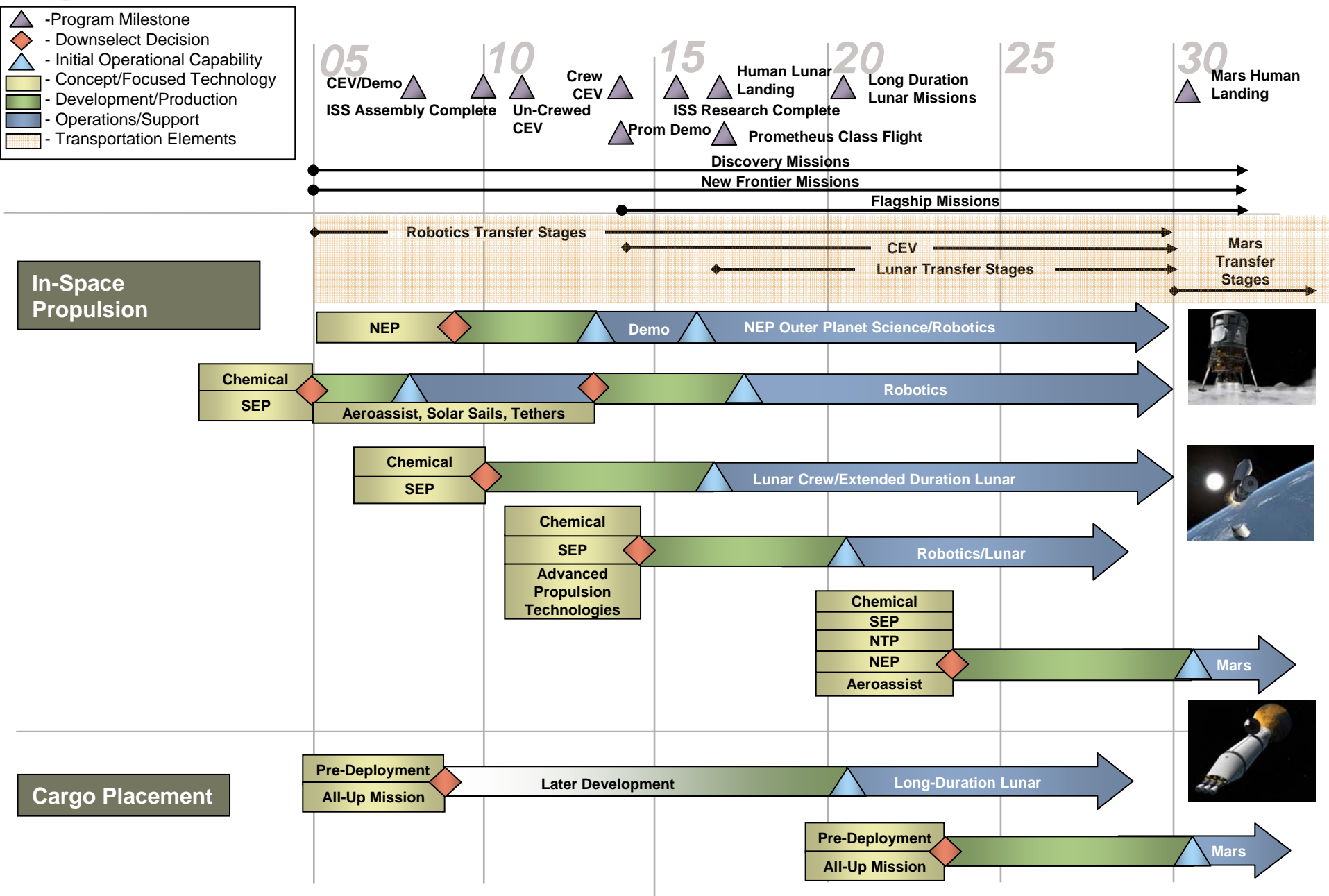
Earth to Orbit Roadmap

- Program Milestone
- Downselect Decision
- Initial Operational Capability
- Concept/Focused Technology
- Development/Production
- Operations/Support
- Transportation Elements



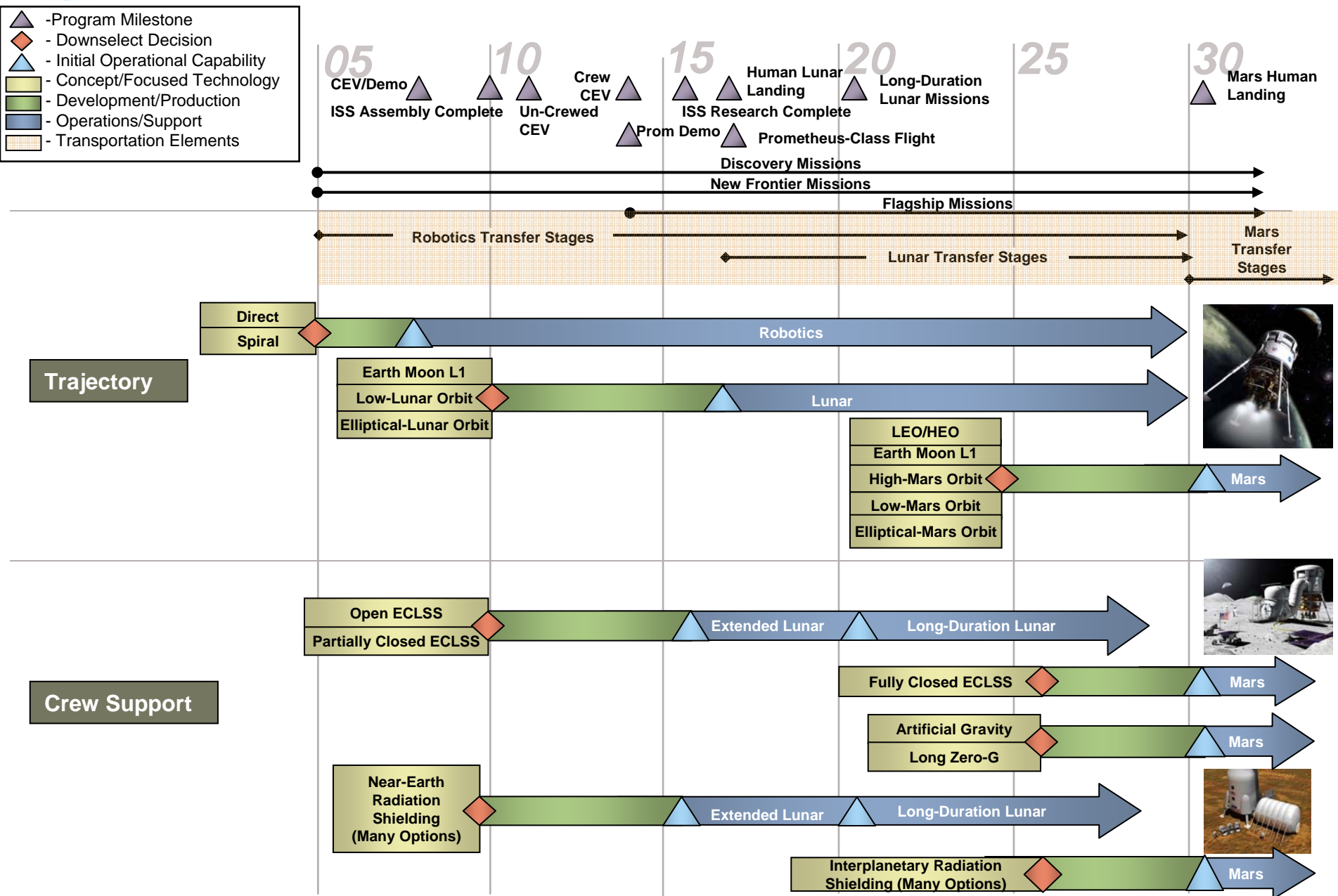


Transfer To and Orbital Operations Roadmap



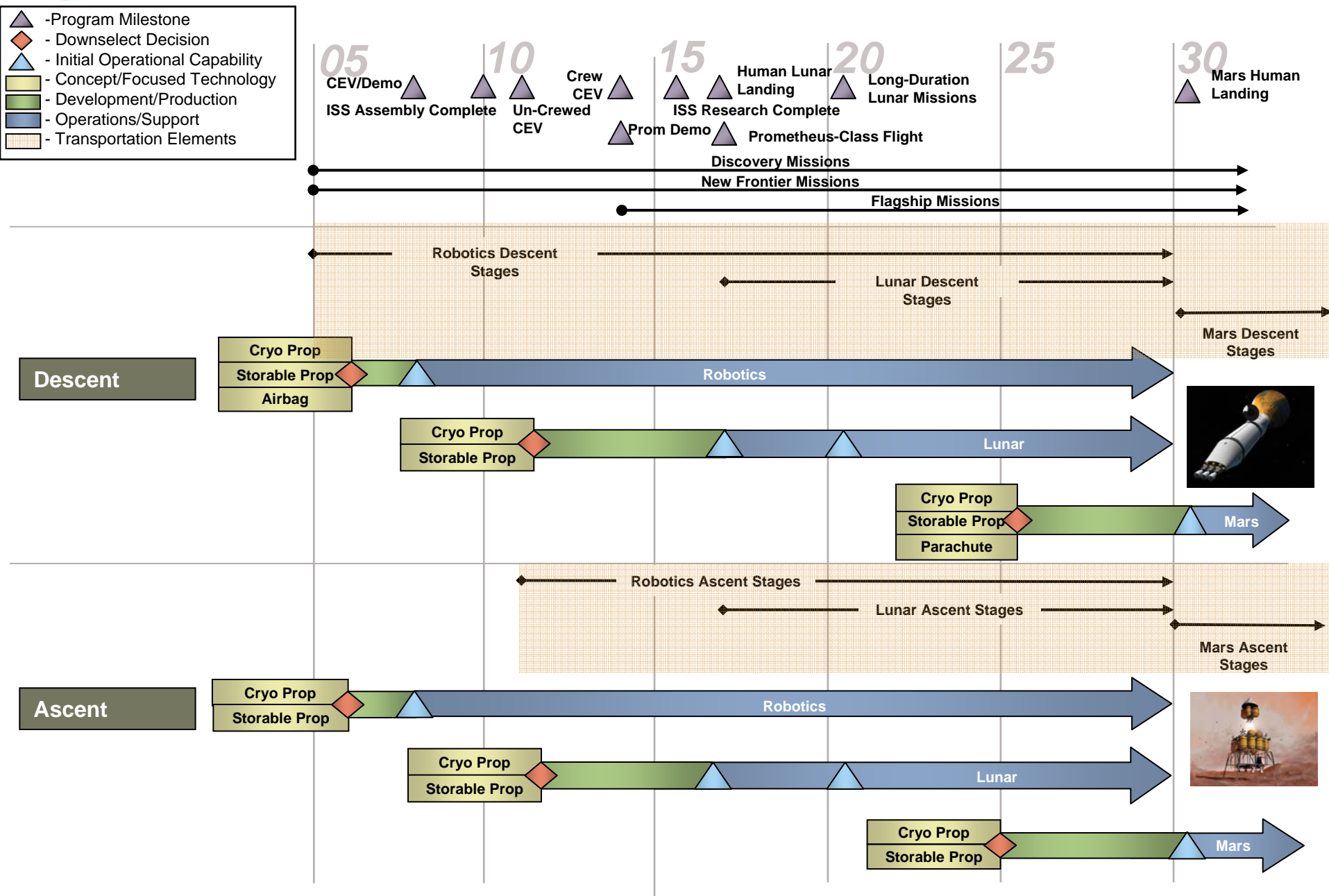


Transfer To and Orbital Operations Roadmap (cont'd)



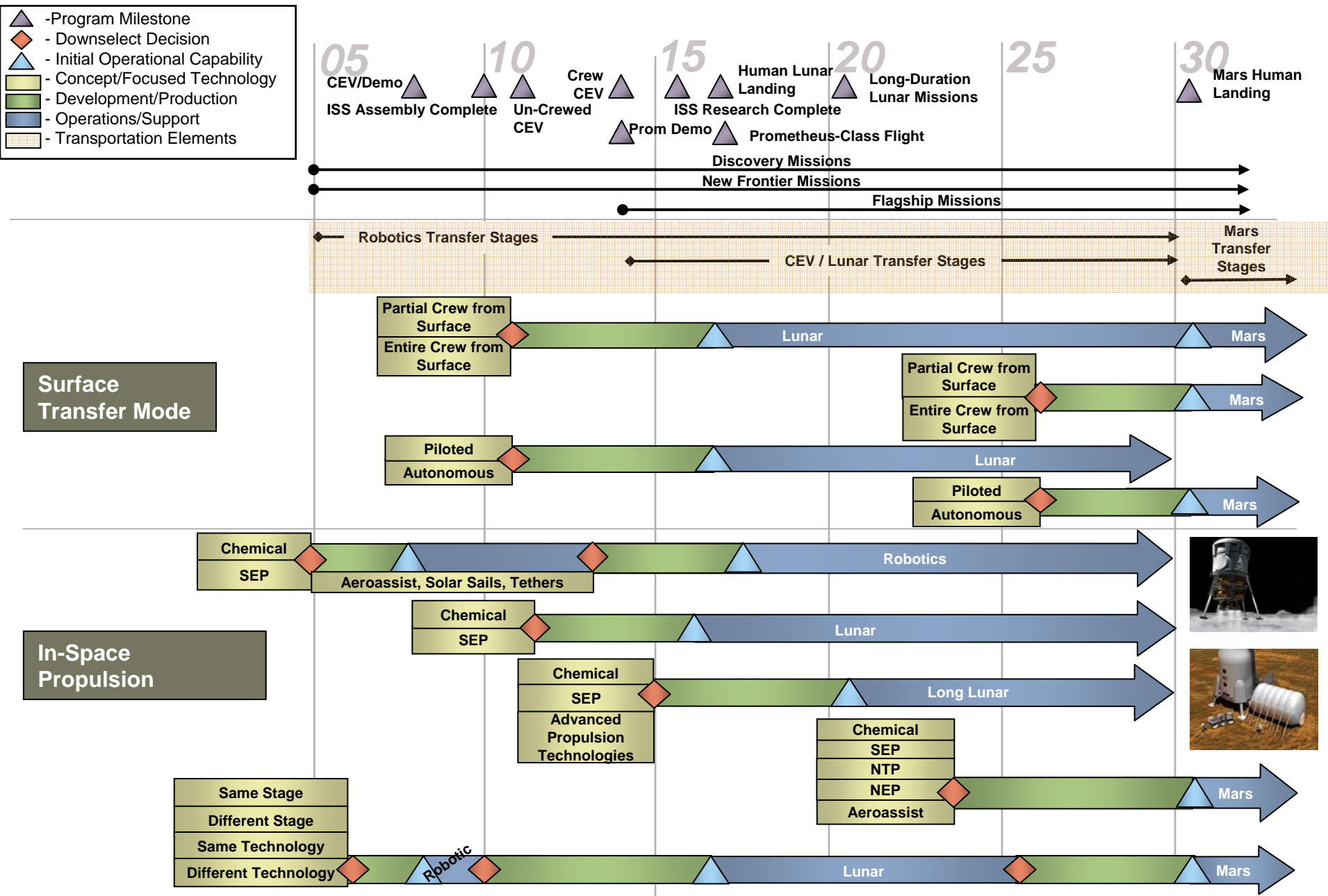


Descent / Surface Operations / Ascent Roadmap





Destination Orbital Operations and Transfer From Roadmap

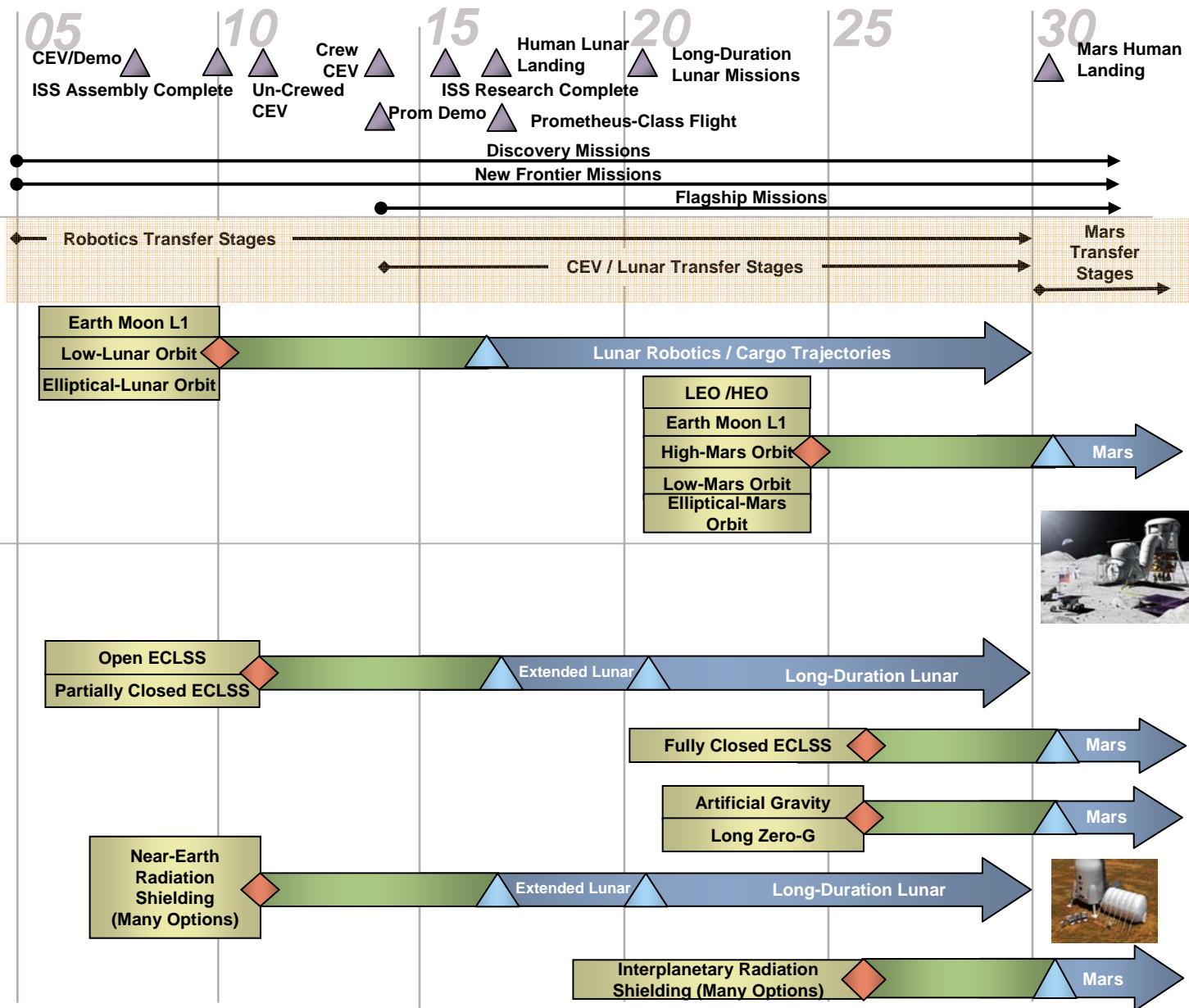




Destination Orbital Operations and Transfer From Roadmap (cont'd)

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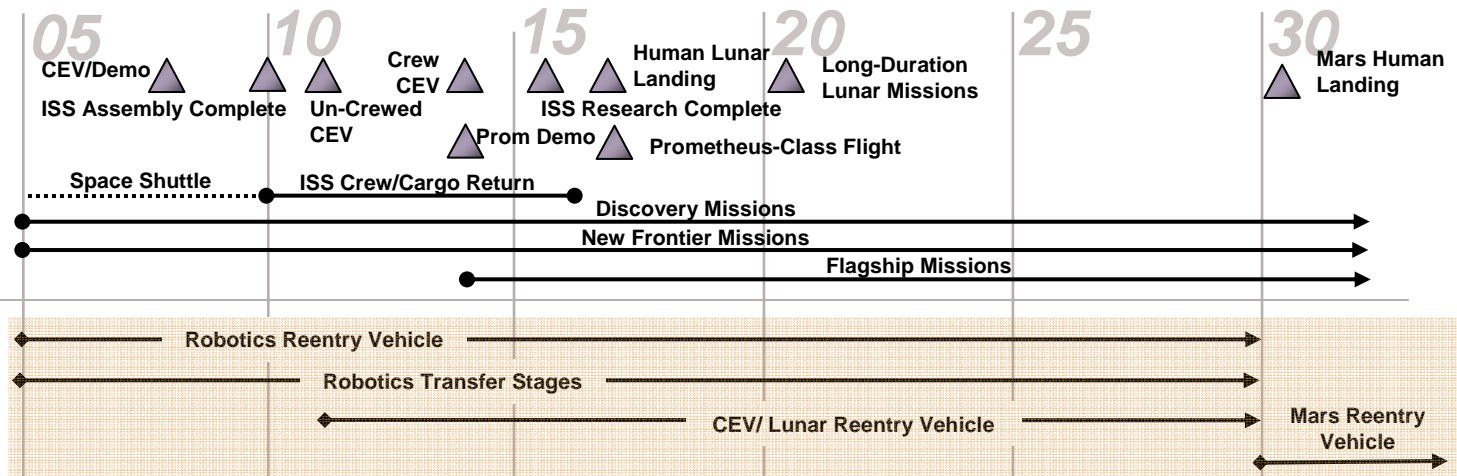
- Program Milestone
- Downselect Decision
- Initial Operational Capability
- Concept/Focused Technology
- Development/Production
- Operations/Support
- Transportation Elements



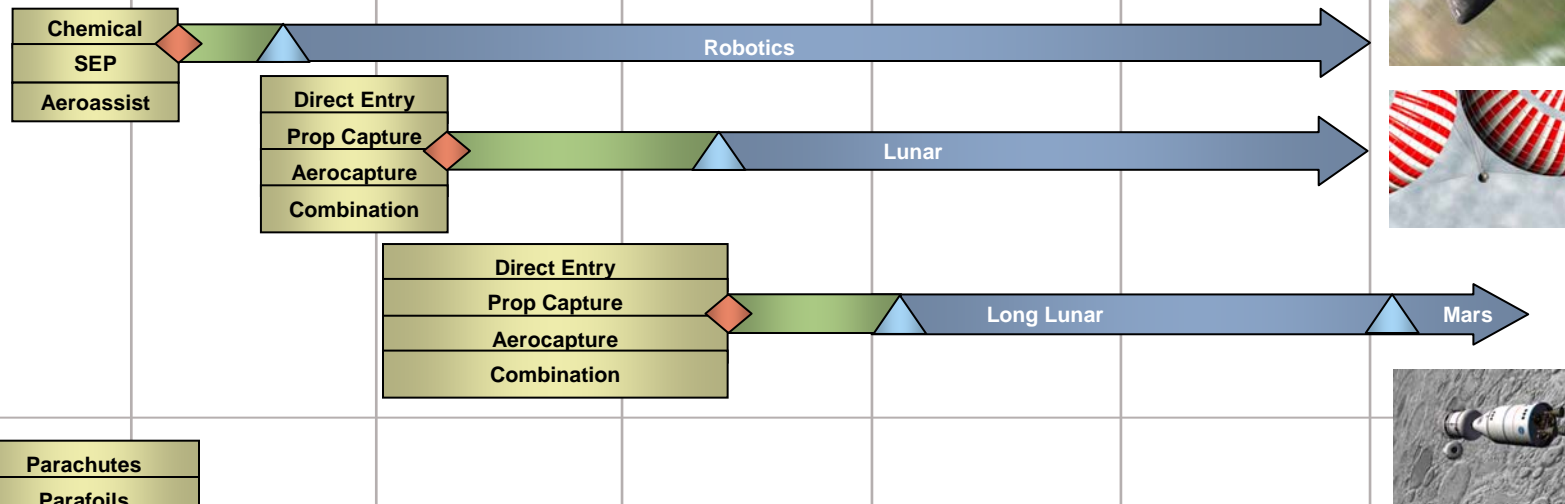


Earth Capture/Reentry Roadmap

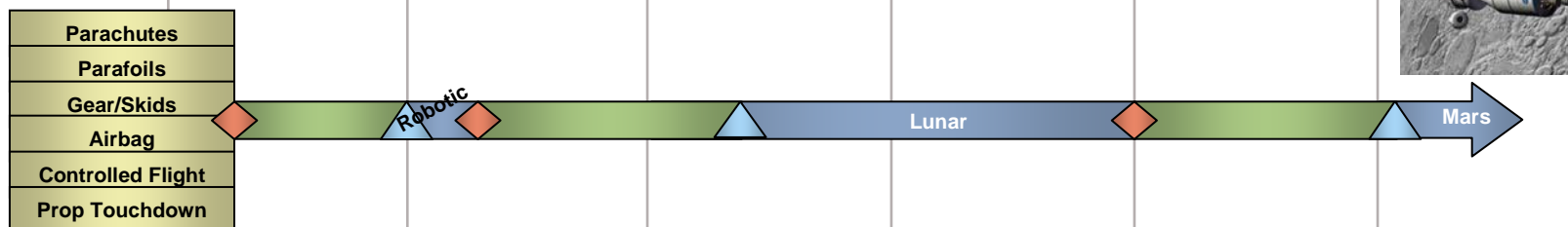
- Program Milestone
- Downselect Decision
- Initial Operational Capability
- Concept/Focused Technology
- Development/Production
- Operations/Support
- Transportation Elements



Earth Capture



Earth Reentry

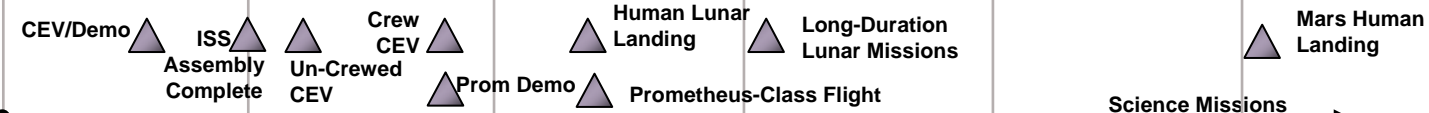




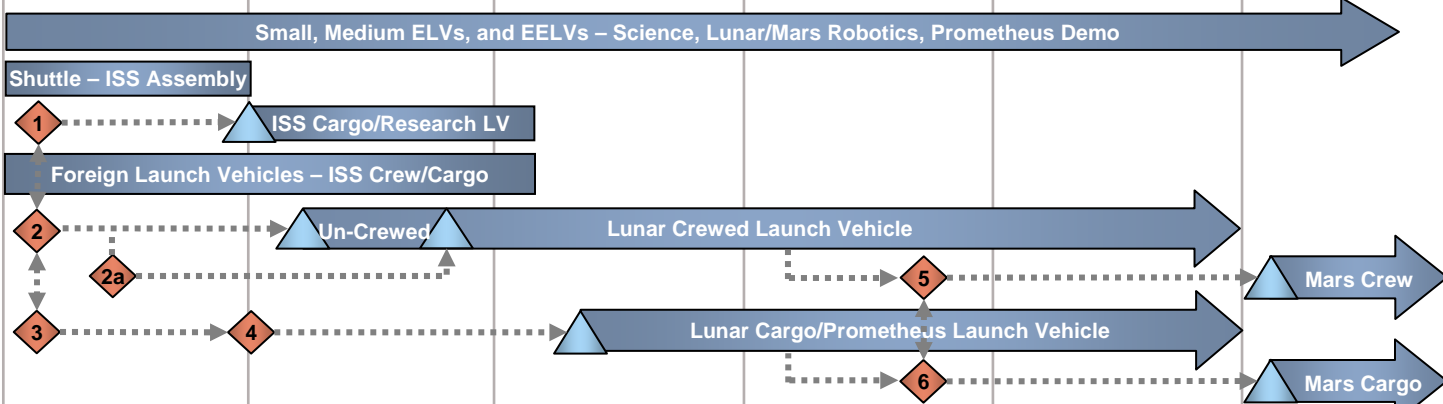
Transportation Systems Roadmap Overview - Decisions Summary

05 10 15 20 25 30+

- ▲ - Milestone
- ◆ - Decision Point
- ▲ - Initial Operational Capability
- ▬ - Operations / Support

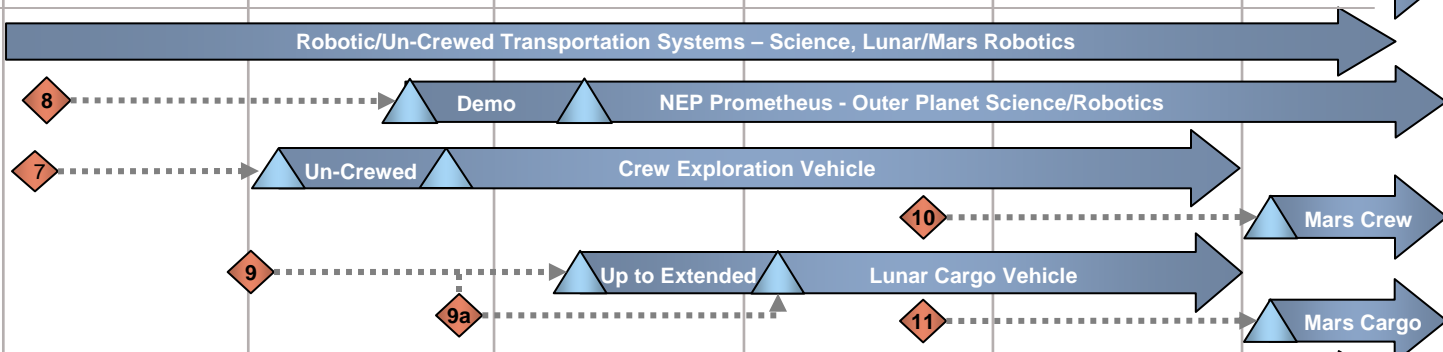


Earth-to-Orbit Launch Vehicles

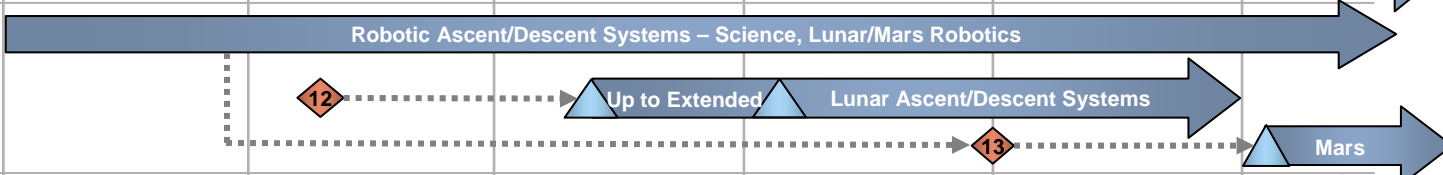


In-Space Transportation

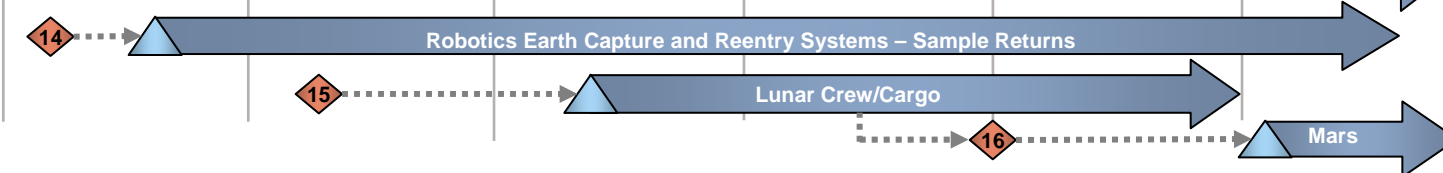
(Includes transfer to and transfer from individual roadmaps.)



Ascent/Descent



Earth Capture and Reentry





Launch Vehicle Decision Points from Roadmap Overview

Decision Point	Decisions • Option Space	Other Considerations
1	Cargo launch vehicle for ISS post-Shuttle retirement? •Expendable Launch Vehicle (ELV)/commercial, Shuttle-derived, rely on foreign vehicles, clean sheet?	Commonality or expansibility to crew exploration vehicle (CEV) or lunar cargo launch vehicles?
2	Launch vehicle for crew exploration vehicle? •Shuttle-derived, ELV-derived, clean sheet?	Should the un-crewed CEV be the same as the crewed CEV? Commonality with cargo launch vehicles? Expansibility for Mars? Role of commercial/role of international?
2a	Launch vehicle for crewed CEV? •Shuttle-derived, ELV-derived, clean sheet?	Commonality with cargo launch vehicles? Expansibility for Mars? Role of commercial/role of international?
3	Launch vehicle for lunar cargo? •Preserve Shuttle-derived or not?	Degree and timing of heavy lift? Commonality with crew launch vehicles? Extensibility for Mars? Autonomous rendezvous and docking? Role of commercial/role of international?
4	Launch vehicle for lunar cargo and "Prometheus-class" science mission? •Shuttle-derived, if preserved in 3, ELV-derived, clean sheet, commercial/entrepreneurial?	Degree and timing of heavy lift? Commonality with crew launch vehicles? Autonomous rendezvous and docking? Expansibility for Mars? Role of commercial/role of international?
5	Launch vehicle for Mars crew? •Shuttle-derived, ELV-derived, clean sheet?	Commonality with cargo launch vehicles? Role of commercial/role of international?
6	Launch vehicle for Mars cargo? •Shuttle-derived, ELV-derived, clean sheet?	Commonality with cargo launch vehicles? Autonomous rendezvous and docking? Role of commercial/role of international?



In-Space Decision Points from Roadmap Overview

Decision Point	Decisions • Option Space	Other Considerations
7	Select crew exploration vehicle design concept?	Function and destination of crew exploration vehicle and other crewed vehicles?
8	Develop nuclear electric propulsion for science/robotic missions?	Nuclear electric propulsion?
9	Trans-lunar and return cargo vehicle short-duration? •Solar electric power? •Chemical?	Commonality of transfer stage and upper stage? Commonality of cargo and crew? Spiral departure from low-Earth orbit? Staging points? Parking orbits? Pre-deployment or all-up mission? Propellant depot? Autonomous rendezvous and docking? In-situ resources? Role of commercial/role of international?
9a	Trans-lunar and return cargo vehicle long duration? •Solar electric power? •Chemical? •Advanced propulsion?	Commonality of transfer stage and upper stage? Commonality of cargo and crew? Spiral departure from low-Earth orbit? Staging points? Parking orbits? Pre-deployment or all-up mission? Propellant depot? Autonomous rendezvous and docking? In-situ resources? Role of commercial/role of international?
10	Mars crew in-space vehicle propulsion? •Chemical? •Nuclear thermal propulsion? •Nuclear electric propulsion?	Gravity assist? What propulsion is needed for capture maneuvers? Artificial gravity? Fully closed environmental control and life support systems? Radiation shielding? In-situ resources? Propellant depot? On-orbit refueling and fluid transfer? Role of commercial/ role of international?
11	Mars cargo in-space vehicle propulsion? •Chemical? Aeroassist? •Solar electric power? •Nuclear thermal propulsion? •Nuclear electric propulsion?	Nuclear thermal propulsion? Gravity assist? Propulsion needed for capture maneuvers? Pre-deployment? Propellant depot? On-orbit refueling and fluid transfer? Role of commercial/role of international?



Ascent/Descent, Earth Capture/Reentry Decision Points from Roadmap Overview

Decision Point	Decisions • Option Space	Other Considerations
12	Lunar ascent and descent systems? •Cryogenic propellant, storable propellant?	Down mass/return mass? Is the descent stage reusable? Crew and cargo separate? Crew abort options? Engine out capability required? Landing systems?
13	Mars ascent and descent systems? •Cryogenic propellant, storable propellant, parachute?	Down mass/return mass? Is the descent stage reusable? Crew and cargo separate? Crew abort options? Engine out capability required? Aerocapture, entry, descent, and landing systems?
14	Robotic Earth capture systems? •Chemical, solar electric power, aeroassist? •Robotic reentry systems? •Parachutes parafoils, gear-/skid-controlled flight, prop touchdown?	Return mass?
15	Earth capture for lunar crew and cargo? •Direct entry, prop capture, aerocapture? •Combination? •Earth reentry system? •Parachutes parafoils, gear-/skid-controlled flight, prop touchdown?	Return mass? Expendable or reusable system?
16	Earth capture and reentry systems for Mars crew and cargo? •Direct entry, prop capture, aerocapture? •Combination? •Earth reentry system? •Parachutes, parafoils, gear/skid, controlled flight, propulsive touchdown?	Return mass? Expendable or reusable system? Ablative and non-ablative high-temperature materials or active cooling?



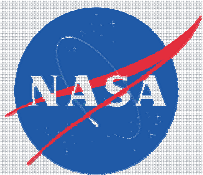
Capability Roadmap Interdependencies

Capability Roadmap	Capability Applicable for Transportation Systems
High-Energy Power and Propulsion	Nuclear electric propulsion, nuclear thermal propulsion, solar electric propulsion
In-Space Transportation	Autonomous rendezvous and docking, aerocapture at Earth, on-orbit refueling, fluid transfer, tethers
Communication and Navigation	High-bandwidth communication
Human Planetary Landing Systems	Efficient entry and landing system
Human Health and Support Systems	Life-support systems, information systems (video, internet), exercise and health-management systems, spacesuits
Human Exploration Systems and Mobility	In-space assembly, deployment, and servicing
In-Situ Resource Utilization	Reduction of launch mass to low-Earth orbit and beyond; use of lunar regolith or ice for transportation propellants
Autonomous Systems and Robotics	Rendezvous and docking, repair and servicing, deployments, health monitoring, control and operation of systems, operations planning, and scheduling
Advanced Modeling, Simulation, and Analysis	Integrated simulation of long-term human missions
Systems Engineering Cost/Risk Analysis	Required to ensure an outcome and/or optimize performance within engineering, budget, and scheduling constraints
Transformational Spaceport	Ground-based infrastructure, launch frequency, vehicle mass, volume and processing, range capabilities, safety, and interface with national airspace
Nanotechnology	Ultra-high strength, lighter and multifunctional materials, high-temperature structural materials, damage-tolerant, self-healing materials, advanced power and propulsion materials, micro-electronics, highly miniaturized spacecraft systems, engines, airframes, and energy generation and storage



Other Information

- **The Transportation Roadmap Committee received a summary of the Department of Defense's space launch-related plans.**
 - Assure access with two extended expendable launch vehicle (EELVs) providers.
 - Fly the remaining Delta II and Titan IV vehicles and transition to EELVs through 2020.
 - The existing Delta IV and Atlas V launch vehicle families meet all identified national security space launch requirements.
 - There is potential need for operationally responsive access to space.
 - Dependence on space for national security is becoming apparent.
- **The Transportation Roadmap Committee recognized that on-going commercial entrepreneurial endeavors need to be considered.**
 - A key issue is to balance pursuit of new paradigms versus the Agency's tolerance for risk.
 - Consider unorthodox business terms, modular architecture with open standards, and balancing research investments against development activities.
- **International participation and maintenance of a viable infrastructure were identified as critical issues, but the roadmap activity ended before specific recommendations could be made.**



Nuclear Systems Strategic Roadmap Summary Report

May 22, 2005



Roadmap Summary: NASA Objectives

NASA Strategic Objective #13: **Demonstrate power, propulsion, life-support capabilities for long-duration, more distant human and robotic missions**

- **Also potentially addresses the following NASA Strategic Objectives derived from the Vision for Space Exploration:**

6. Undertake lunar exploration to support sustained human and robotic exploration of Mars and beyond
7. Series of robotic missions to Moon by 2008 to prepare for human exploration
8. Expedition to the lunar surface as early as 2015, but no later than 2020
9. Use lunar activities to further science and test approaches (including lunar resources) for exploration to Mars and beyond
10. Conduct robotic exploration of Mars to prepare for future expedition
11. Conduct robotic exploration across the solar system to search for life, understand history of universe, search for resources
14. Conduct human expeditions to Mars after acquiring adequate knowledge and capability demonstrations



Roadmap Anticipated Achievements

- The Nuclear Systems Committee did not reach consensus on a strategic roadmap.
 - This package documents the interim products of the Nuclear Systems Roadmap.
 - Only committee materials through the end of meeting #2 (April 5-6, 2005) are reported.
 - A government-based working group generated most of the available “product material.”
- Unlike scientific/exploratory roadmaps in which discovery-based decisions are typical:
 - Key elements of the nuclear systems infrastructure are path-dependent limited resources that generally permit only serial (versus parallel) efforts requiring long development times.
 - Decision points for this Nuclear System Roadmap are generally requirements driven rather than “discovery” driven.
 - Activities in the nuclear part of nuclear systems are the statutory responsibility of the U.S. Department of Energy.



Roadmap Options and Alternatives: Key Questions Under Deliberation

The Nuclear Systems Committee did not reach a formal consensus. The following summarizes topics of deliberation at the time of the committee's termination.

(This does not reflect an exhaustive list of issues for nuclear systems)

- The committee had identified the following topics:
 - Radioisotope Thermoelectric Generator/ Radioisotope Power Sources
 - Fission (space-based power, surface power, nuclear electric propulsion)
 - Nuclear Thermal Propulsion
 - Outreach (public engagement and continued NASA support)
- ... about which the committee asked the following questions (list is not exhaustive) before the activity stopped:
 - What is the relevant history of the topic?
 - What activities are currently underway?
 - What are the design considerations?
 - Do safety standards exist or do they need to be developed or modified?
 - Do design standards exist, need to be developed or modified (including lifecycle, operations, disposal)?
 - Where are the logical breakpoints (power levels where a technological approach is no longer practical)?
 - When should this technology be used (surface, space, human, robotic)?
 - What capabilities are required to support activity (facilities, production systems, launch vehicles, test chambers, etc.)?
 - Do analogs (ground-based, space-based, or historical) exist and are they relevant?
 - What are the associated costs (consider only relative or at most or order of magnitude)?
 - Which mission classes do the various technologies enable or enhance?
 - Regarding the roadmap, what decisions need to be made and when (technology development, fuel tests, fuel production, materials, launch systems, safety systems, etc.)?
 - How effective is NASA planning?



Key Roadmap Decisions

The Nuclear Systems Committee did not reach a formal consensus. The following summarizes possible “key decisions” that likely would appear on a Nuclear Systems Roadmap:

- Determination of first use for fission systems
 - Surface Power
 - Nuclear Thermal Propulsion
 - Nuclear Electric Propulsion (Jupiter Icy Moons Orbiter-type)
 - Nuclear Electric Propulsion (reduced capability)
- Determination of the need for nuclear thermal propulsion in a Mars transportation architecture
- Determination of the practicality of large-scale Radioisotope Power Source (RPS) systems for early surface architectures
 - Primarily: Does the Pu-238 fuel infrastructure support large-scale RPS use (such as for a habitat application)?



Strategic Roadmap Interdependencies

Roadmap	Relationship
Robotic and human lunar expeditions	Nuclear Systems Roadmap receives technical requirements and schedule arising from the lunar planning. The roadmap may provide systems for sustained power generation irrespective of illumination. Possible in-space propulsion contributions for cargo transport. Lunar Robotic and Human Exploration Roadmap may provide opportunities for technical demos.
Sustained, long-term robotic and human exploration of Mars	Nuclear Systems receives technical requirements and schedule arising from Mars planning. The roadmap may provide systems for sustained power generation irrespective of illumination. Possible in-space propulsion contributions for human and cargo transport.
Sustained program of solar system exploration	Nuclear Systems receives mission class requirements. The roadmap may provide power and propulsion systems to enable or enhance exploration of outer solar system, interstellar space, near-sun environments, and multi-body tours
Develop an exploration transportation system	Transportation architectures drive possible nuclear system deployment architectures. Nuclear-based propulsion systems may contribute to the space transportation repertoire.
Complete assembly of the International Space Station and focus utilization	Possible relevant on-orbit assembly experience from the International Space Station (ISS) may be applied to on-orbit assembly of nuclear systems (depending upon launch vehicle capabilities).
Safely transition from Space Shuttle to new exploration-focused launch systems*	Safety and risk management policy development at Kennedy Space Center (KSC) likely would affect launch of nuclear systems. National Environmental Policy Act and launch approval processes tightly couple the launch system with the nuclear spacecraft launched.
Explore the origin, evolution, structure, and destiny of the universe	Nuclear Systems receives mission class requirements. The roadmap may provide power and propulsion systems to enable or enhance exploration of outer solar system, interstellar space, and multi-body tours
Explore Sun-Earth system to understand effects on Earth and implications for human exploration	Nuclear Systems receives requirements for power sources in near-sun missions. The roadmap may provide power and propulsion systems to enable or enhance exploration of near-sun environments
Educate students and public, and expand national technical skills and capabilities	Nuclear Systems poses unique education challenges and opportunities. The Education Roadmap focus may contribute to national technical skills in support of Nuclear Systems activities.



Strategic Roadmap Interdependency Details

(1 of 2)

- **Transportation notionally provides to Nuclear Systems:**
 - Launch capability for Jupiter Icy Moons Orbiter-type missions by 2017 (incidental from lunar launch vehicle requirements to surface power lift by 2019-2020)
- **Nuclear Systems notionally provides to Transportation:**
 - Nuclear electric propulsion (NEP) in-space transportation capability
 - Initial robotic mission demonstrates NEP capability in 2014 (planned JIMO precursor at the time of roadmap development)
 - Robotic missions to outer planets by 2017 (planned JIMO mission at the time of roadmap development)
 - Nuclear thermal propulsion in-space transportation capability
 - Cargo and piloted missions to Mars in 2025-2035 timeframe (per Mars roadmap)
- **Other notional synergies/interactions between Nuclear Systems and Transportation:**
 - Launch approval of nuclear power systems (radioisotope and fission) on existing and future launch vehicle systems
 - Human rating of nuclear in-space transportation systems
 - Architecture decision, including nuclear in-space transportation systems

The long development timeline of any nuclear system (surface or space) necessitates a stable and strong mission-class pull, otherwise the development will not come to fruition.



Strategic Roadmap Interdependency Details (2 of 2)

- **Nuclear Systems notionally provides to Lunar:**
 - Landing locations flexibility
 - Not defined
 - Equatorial most likely = 14-day lunar night
 - Uniquely supports permanent shadowed region
 - Decision in 2010-2012 (established by Lunar Roadmap)
 - Robotic science power flexibility
 - Miscellaneous long-term surface science
 - High-power orbiting assets:
 - Communications, navigation, synthetic aperture radar /notional opportunities
 - Habitats
 - 30kWe by 2020 (first over-night human presence per Lunar Roadmap)
 - Rovers
 - Short haul: radioisotope power source (RPS) may enhance, but not required
 - Long haul: 1-5 kW- class RPS may enable
 - In-situ resource utilization (ISRU) — dependent on architecture
 - ISRU Testbed = 10kW
 - Option A: 2020-2022 (1-2year lag from first habitat assumed 2020)
 - ISRU Pilot = 50kW (“mostly thermal”)
 - Option A: post 2025 (ISRU pilot per Lunar Roadmap)
 - ISRU Baseline = 50 to 100 kW (“mostly thermal”)
 - Option C: 2017-2022 (pre-placement of ISRU ahead of humans)
 - ISRU Production >100kW (“mostly thermal”)
 - Option C: post 2025 (extension of above)
- **Lunar Transport**
 - Chemical only – no nuclear in-space transport assumed

The long development timeline of any nuclear system (surface or space) necessitates a stable and strong mission-class pull, otherwise the development will not come to fruition.



Salient Points Arising in Committee Deliberations

(1 of 2)

The Nuclear Systems Committee did not reach a formal consensus. Below are significant points that one may reasonably infer from the committee deliberations. They are not in priority order.

- Strong and sustained mission pull is a requirement for space nuclear system development.
 - Focus on a deliverable engineered product is critical to program success.
- Key elements of the nuclear systems infrastructure are path-dependent limited resources that generally permit only serial (versus parallel) efforts that would require long development times.
- The U.S. has no fast flux-reactor test capability, necessitating use of foreign facilities for fuel test of in-space fast-flux reactors.
- The U.S. Department of Energy indicated that expansion of Pu-238 production and processing would be insufficient to support a radioisotope power source-based lunar surface power architecture.
 - Changes in U.S. policy and an extraordinarily large infrastructure investment would be required to support even a first use at 30kWe.
 - Current estimates of Russian Pu-238 supply are insufficient to support 30 kWe use.
- Significant differences may exist in mission classes (human versus robotic, in-space versus surface, mobile versus stationary). This may lead to significant differences in corresponding nuclear systems designs.
 - Nuclear system design relies heavily on requirements. One design for all applications should not be assumed.
- Expectations of “extensibility” of a nuclear system need to be tempered with practicality.
 - One hundred percent plug-and-play extensibility on the full-system level is unlikely.
 - Likelihood of extensibility increases at lower levels of integration (i.e. subsystem to component to material levels).
- The available human resources for nuclear systems development are very limited.
 - Enrollment rates in nuclear fields reached an all-time low in 2000.



Salient Points Arising in Committee Deliberations (2 of 2)

The Nuclear Systems Committee did not reach a formal consensus. Below are significant points that one may reasonably infer from the committee deliberations. These are not in priority order.

- Existing nuclear thermal propulsion (NTP) infrastructure and knowledge base is an actively fading resource.
 - Reclamation of physical facilities, design media, and “corporate memory” will be more effective if initiated sooner than later.
- The main mission-class application for NTP is crew transport to Mars.
 - The role of NTP in lunar applications (crew and/or cargo) and Mars cargo applications is programmatically uncertain.
 - Human rating and systems operations remain open questions.
- Public perception of risk and accountability for safety is a complex issue that transcends memoranda of understanding between agencies.
 - The public most likely would hold NASA accountable for any incident pertaining to a space-nuclear system, regardless of time, statute location, or phase of development.
 - The relative roles of NASA and the U.S. Department of Energy in areas of safety, risk assessment, and risk mitigation are currently not clear to the public.
 - The degree and scope of analyses and testing needed to instill public trust in NASA’s stewardship of nuclear systems have yet to be fully determined and may not be determined strictly by technical decisions.
- Launch safety and safety of space nuclear systems are tightly linked.
- The design, development, and operational challenges of a surface nuclear-reactor system are not as well understood as those of in-space reactor systems.
 - That includes concepts of operations, landing, future human interactions on the site of the power system and decommissioning



Cooperation Opportunities

- International cooperation was discussed without resolution.
 - International cooperation regarding nuclear systems is not a straightforward matter (e.g., International Traffic in Arms Regulations, export control, etc.)
- Government (U.S. Department of Energy) cooperation was discussed.
 - The Energy Department's involvement is both required by statute and provides required expertise to develop nuclear systems.



Lunar Exploration Strategic Roadmap Summary Report

May 22, 2005



Roadmap Summary

NASA Objective:

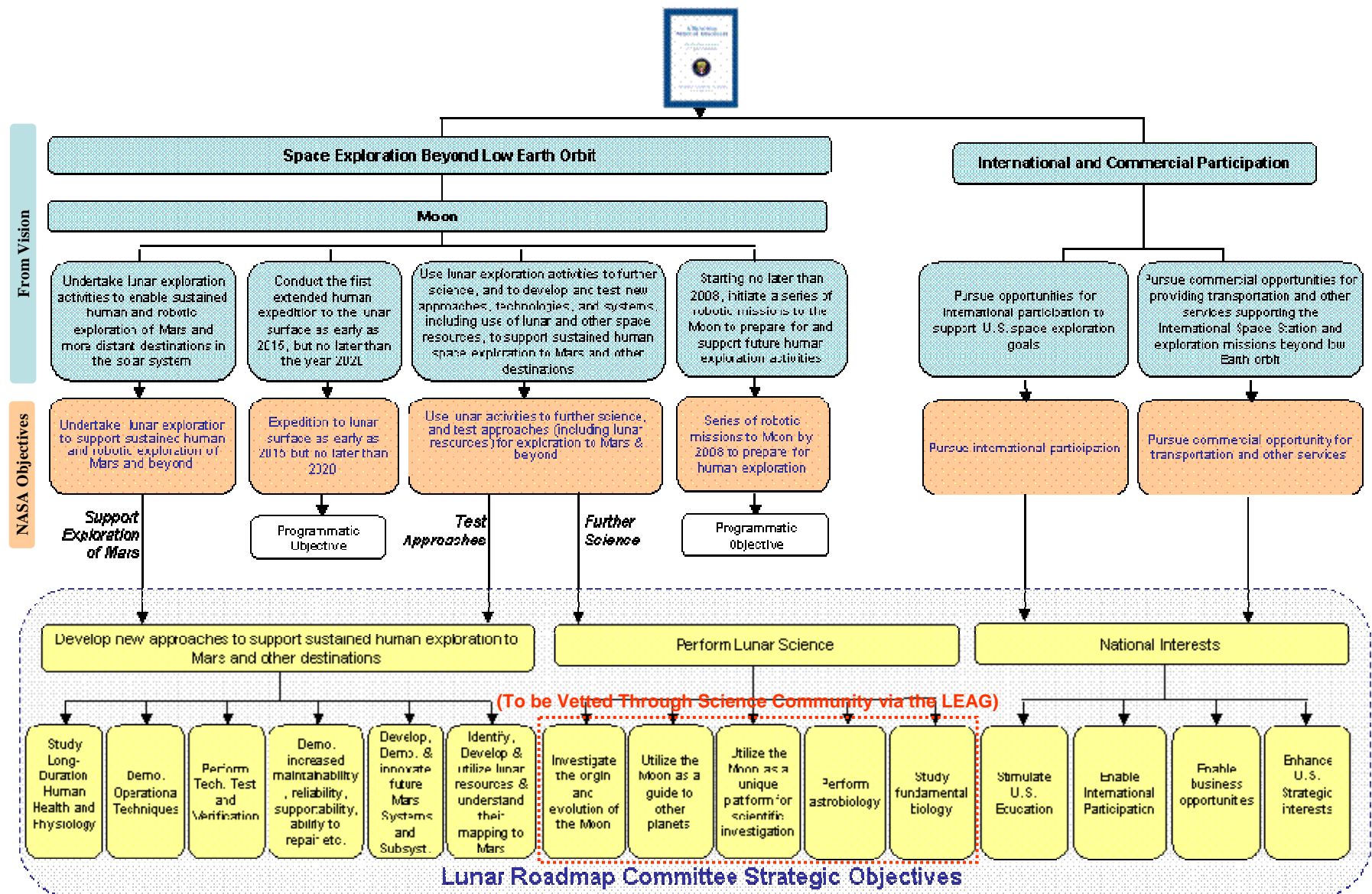
“Conduct robotic and human lunar expeditions to further science and to test new exploration approaches, technologies, and systems that will enable future human exploration of Mars and other destinations.”

Anticipated Accomplishments:

- Two robotic precursor missions (one orbiter and one lander) between 2008-2012
- Demonstration of lunar transportation systems in low-Earth orbit around 2014
- Lunar sortie missions around 2017 (up to 7-day missions)
 - Outpost site selection
 - Transportation system test and verification
 - Surface system development
 - Apollo-class science investigations
- Single site lunar outpost around 2021 (up to 90-day missions)
 - Short-duration Mars simulations
 - Mars flight crew training and selection
 - In-depth scientific investigations
 - Initial in-situ resource utilization investigations (ISRU), proof-of-concepts, small-scale incorporation
- Extended duration outpost around 2025 (up to 1-year missions)
 - Long-duration Mars simulations
 - Mars flight crew training and selection
 - In-depth scientific investigations enhanced with long-distance surface mobility
 - ISRU
- Wide range of options to allow transition to Mars exploration



Roadmap Objectives – Trace to the Vision for Space Exploration





Roadmap Anticipated Achievements

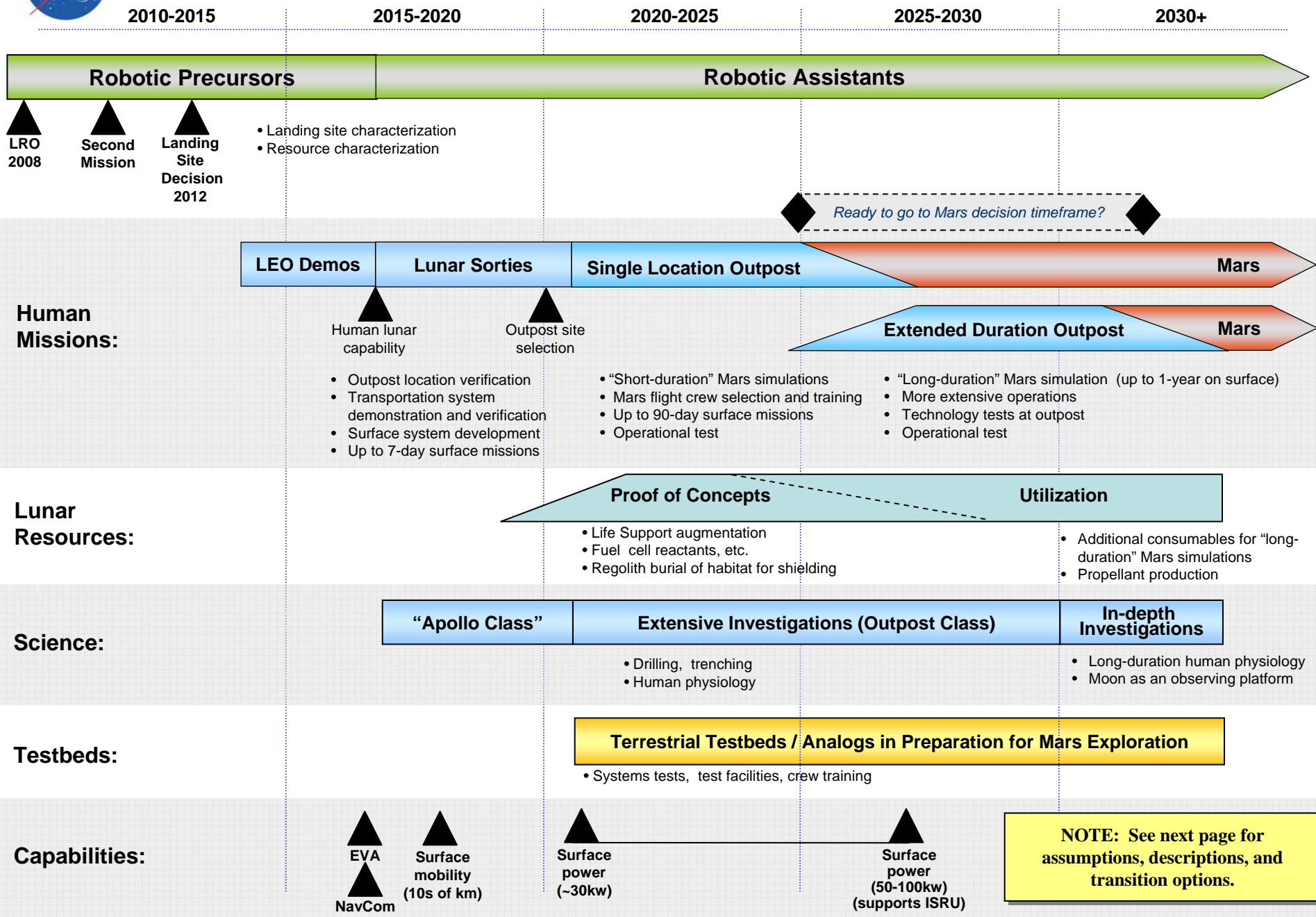
Roadmap Goals	2015-2020	2020-2025	2025-2030+
Develop new approaches to allow sustained human exploration of Mars and other destinations	<ul style="list-style-type: none">• Demonstrate and validate surface mobility designs and systems• Develop a proficiency with off-Earth spacecraft launch and landing operations• Demonstrate advanced chemical propulsion• Build partnerships with industry, government, and academia• Develop methods for managing organizational complexity (project management, program management, systems engineering, international partnerships)• Develop risk management methods for human exploration of deep space	<ul style="list-style-type: none">• Understand long-term human adaptation to planetary environments (physiological)• Develop countermeasures to maintain crew health (eg., exercise in a microgravity environment)• Understand the effectiveness of radiation shielding, biological interaction, human response.• Validate food systems, nutrition, and long-term storage• Validate and demonstrate medical diagnosis and treatment equipment• Develop and understand bio-isolation systems.• Develop and understand ISRU fundamentals• Develop regolith-excavation technology• Test and demonstrate test power systems.• Test and demonstrate closed life-support systems• Demonstrate and validate habitat design/systems.• Develop and understand logistics, maintenance, and repair capabilities• Develop and understand dust-mitigation techniques• Demonstrate nuclear power for human systems on Mars (if required)• Develop propellant storage and transfer capability to support surface refueling• Develop experience in planetary surface operations	<ul style="list-style-type: none">• Understand long-term system reliability• Conduct psychosocial behavioral observations investigations• Select and train Mars crews
Advance scientific knowledge	<ul style="list-style-type: none">• Investigate the origin and evolution of the Moon• Use the Moon as a guide to other planets• Perform astrobiology• Study fundamental biology• Use the unique features of the Moon as a platform for scientific investigation		
Advance national interests	<ul style="list-style-type: none">• Enable business opportunities• Enhance strategic interests• Stimulate U.S. education• Promote international participation		

NOTE: Objectives were identified for the three lunar goals that appear in the far left column; however, only those for the first row were time-phased. This was due to committee acceleration.



Graphic Representation of Roadmap

Option A: Lunar Evolution – Focus on Mars Preparation





Description of Roadmap

Option A: Lunar Evolution – Focus on Mars Preparation

Assumptions:

- Lunar sortie crews perform final site verification and characterization before selecting outpost location.

Description:

- Emphasizes preparation for Mars exploration.
- Follows current Exploration Systems Mission Directorate baseline approach.
- U.S. government provided and managed.
- Extended lunar-sortie phase helps defer outpost development costs.
- Science opportunities grow as capabilities expand from sorties, to an outpost, and to a potential extended-duration outpost.
- Once a single location is found, lunar resource use is gradually included, leading to utilization.
- Modest surface mobility concentrates on a central site.

Transition Options:

- Decision point around 2025: *Are we ready to go to Mars?*
 - Phase out lunar outpost; complete test-bed/preparedness activities – focus on Mars.
 - Sustain outpost at appropriate levels to support more extensive Mars test-bed activities.



Roadmap Options and Alternatives – Graphic Depiction

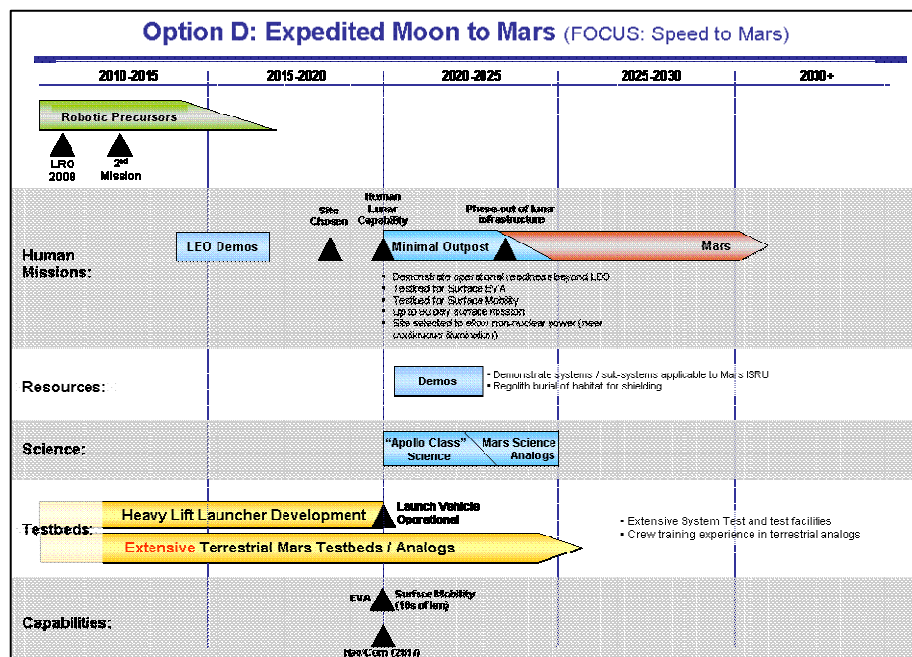
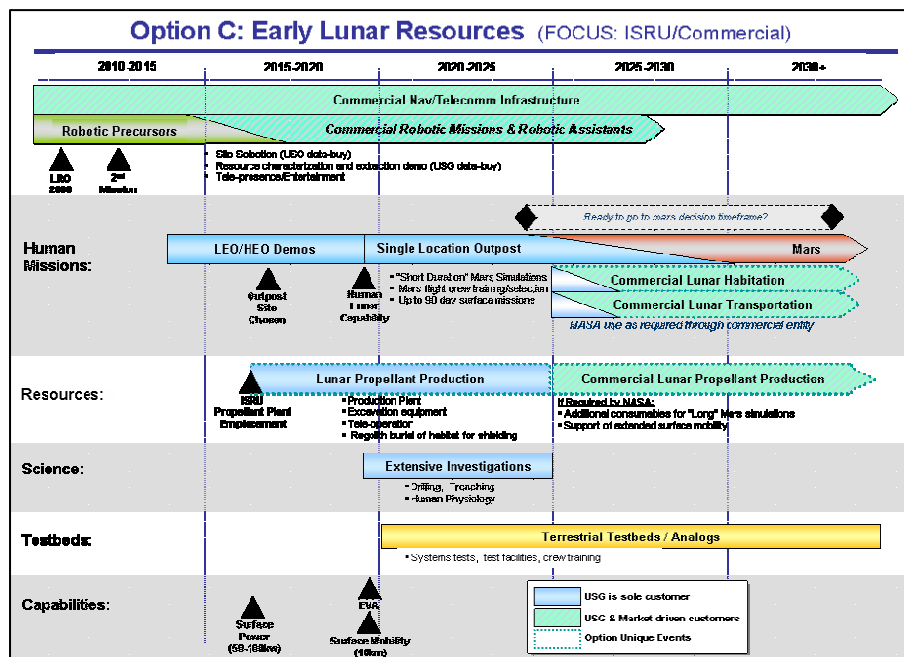
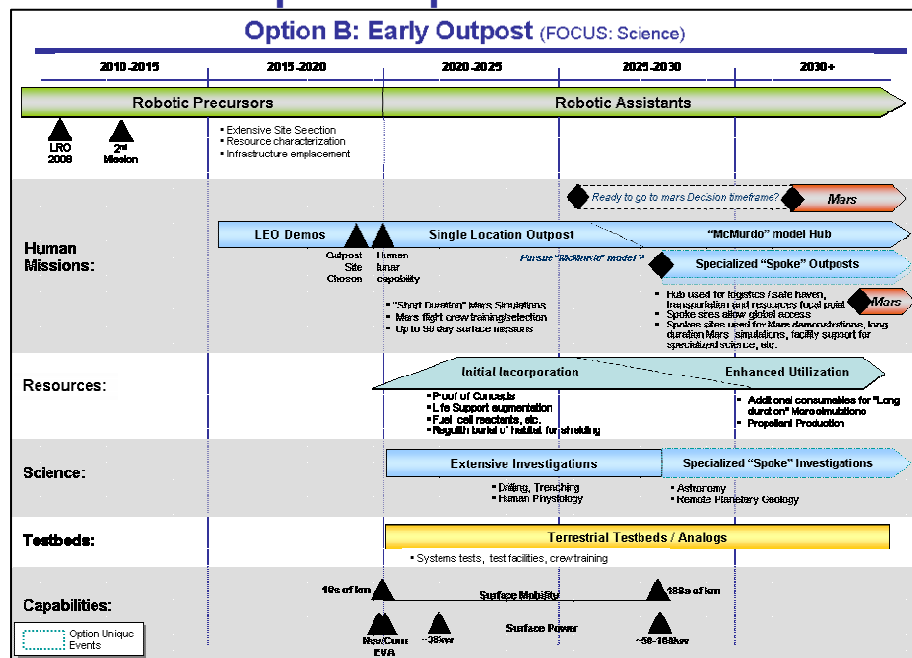
Three Additional Options:

(B) Early outpost (focus on science)

(C) Early lunar resource utilization

(D) Expedited moon to Mars

NOTE: See next page for assumptions, descriptions, and transition options for each alternative.

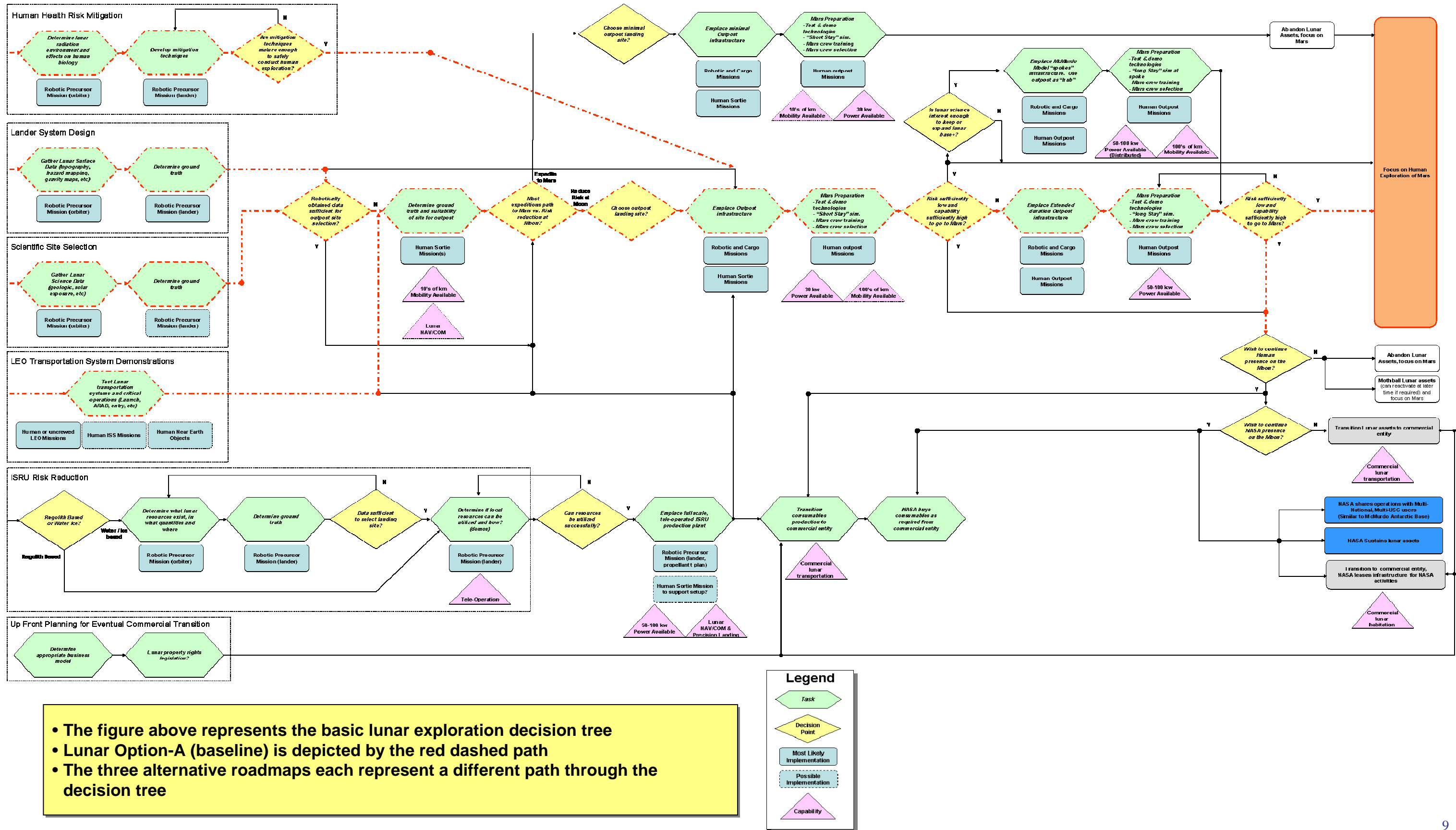


Roadmap Options and Alternatives - Descriptions

NASA For Official Use Only

	Option-B	Option-C	Option-D
Assumptions	<ul style="list-style-type: none"> Robotically obtained data is sufficient for selecting outpost site. Assumes sortie phase is not required. 	<ul style="list-style-type: none"> Assumes the term “commercial” means a viable business case exists where NASA is not the sole customer. (Although NASA may provide “guaranteed buys” at the start to initiate the market.) Assumes commercial lunar navigation/telecommunication infrastructure to support commercial lunar robotic missions Assumes U.S. government data-buy from commercial robotic missions Assumes robotically obtained data is sufficient for site selection Assumes that robotically obtained data is sufficient for propellant-scale resource extraction Assumes resource extraction and propellant production are initiated through tele-operation before the crew’s arrival Assumes lunar transportation system designed at outset to most efficiently leverage lunar-produced propellant Assumes propellant production and habitation are established with goal of “privatization” Assumes commercial nav/telecomm, propellant production, habitation, and reduced transportation costs because lunar resources are sufficient to enable commercial lunar transportation 	<ul style="list-style-type: none"> Assumes that a decision to send humans to Mars is made early; influencing the launch vehicle decision Assumes limited commitment to a lunar presence. Assumes a minimal set of robotic missions because the use of resources and/or a sustained presence are not the objectives
Description	<ul style="list-style-type: none"> Emphasizes science McMurdo “Hub & Spoke” model for expanded science/technology utilization accessed through surface mobility <ul style="list-style-type: none"> Astronomical instruments Long-duration Mars simulation facility Other specialized remote facilities Enhanced surface mobility for support – enabled by ISRU? Gradual incorporation of lunar resource utilization once single location determined Outpost allows for Mars simulation and operational test Differences from Option-A: <ul style="list-style-type: none"> Requires no sortie missions Outpost is not decommissioned but rather becomes the “hub” of a McMurdo (Antarctica)-type model Exploration of Moon and Mars occurs in parallel in the out years 	<ul style="list-style-type: none"> Emphasizes early use of lunar resources Leverages commercial markets Maximizes use of lunar resources Maximizes use of commercial capabilities Outpost allows for Mars simulation and operational test Differences from Option-A: <ul style="list-style-type: none"> Requires up-front commitment to ISRU Outpost is not decommissioned but rather transferred to commercial entity 	<ul style="list-style-type: none"> “Basic” habitation capability – not necessarily extensible to long-duration Mars systems Only selected surface systems and operations (EVA, surface mobility, etc.) and key transportation systems (precision landing, etc.) tested in lunar environment Extensive terrestrial and ISS test beds for habitation, life support, crew physiology, etc. Demonstration of key ISRU subsystems only – no major utilization Differences from Option-A: <ul style="list-style-type: none"> No sortie missions Delays first human lunar landing to allow development time for Mars systems (Mars systems will be used to the largest extent possible for lunar mission) Outpost is only designed to last long enough to complete required tests for Mars exploration
Transition Options	<ul style="list-style-type: none"> Decision point in 2025 time frame: <i>Are we ready to go to Mars?</i> If NASA emphasis is on Mars, then second decision point is whether U.S.government should pursue a McMurdo model under an National Science Foundation-style operation 	<ul style="list-style-type: none"> Decision point in 2025 time frame: <i>Are we ready to go to Mars?</i> Commercial operation of lunar transportation, habitation capabilities; allows NASA to continue lunar presence, if required or desirable, as a tenant 	<ul style="list-style-type: none"> Decommission lunar outpost – focus on Mars as early as 2023 Decision point around 2023: <i>Are we ready to go to Mars?</i>

Key Roadmap Decisions





Criteria for Pathway Selection

These questions must be answered before selection of a pathway is possible:

What is the objective for lunar exploration?

- What is the definition of “sustained” exploration as applied to the Moon in the Vision for Space Exploration (e.g., Moon to stay or Moon as a stepping stone)?
- Is “sustained” an objective for returning to the Moon or a figure of merit?

What is the transition strategy?

- How should NASA transition from a lunar focus to a Mars focus once lunar objectives are achieved (including operationally, budget, workforce, vehicles, infrastructure, etc.)?
- How do we build in a transition strategy from the beginning, particularly for commercial interests?

What are the other concerns?

- How long do astronauts need to stay on the lunar surface to understand how well they adapt psychologically and physiologically to planetary environments? (e.g. reduced gravity, etc.)
- How should terrestrial analogs be used in conjunction with lunar activities?
- What is the best approach for international collaboration?



Strategic Roadmap Interdependencies

Strategic Roadmap	Dependency to Lunar Strategic Roadmap
Exploration Transportation	-Cargo and crew transport
Nuclear Systems	-Power, energy storage and propulsion -Mission duration, safety, human factors
Mars Exploration	-Scientific and engineering test beds (robotic) -Operations concepts (robotic) -Mars human exploration precursor needs
Sun-Solar System Connection	-Human health and safety -Space environment for operations (forecasting and “now-casting”)
Space Station	-Space environment -Human health and physiology, subsystem test (e.g., ECLSS)



Capability Roadmap Interdependencies

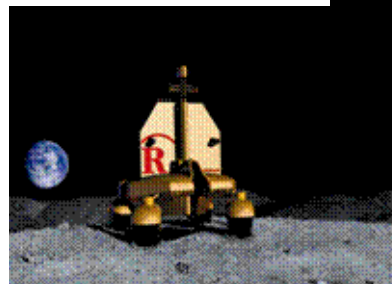
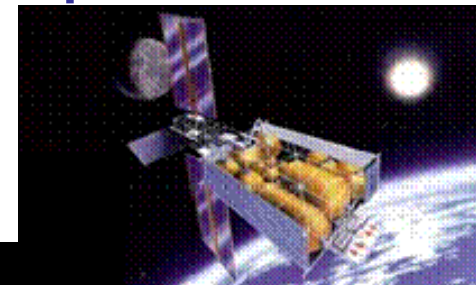
Capability Roadmap	Capability Available for Lunar exploration
High-Energy Power and Propulsion	Energy storage; surface power, surface nuclear power (demo/ops)
In-Space Transportation	Autonomous rendezvous and docking; lunar descent/ascent systems
Communication and Navigation	Communications relay architectures; autonomous navigation systems; precision navigation systems and algorithms; tele-operations
Robotic Access to Planetary Surfaces	Lightweight, high-performance chemical landing systems; impact attenuation; precision landing and hazard avoidance; subsurface exploration techniques; surface mobility; sample acquisition and handling; techniques for landing large masses; surface systems that can survive in harsh environments (e.g., dust, thermal, etc)
Human Planetary Landing Systems	Precision landing and hazard avoidance; lightweight landing propulsion; landing systems (vehicles)
Human Health and Support Systems	Habitats and safe havens — in space and on surface; life-support systems, food, water; thermal control; dust management; information systems; spacesuits
Human Exploration Systems and Mobility	Robotic adjuncts; mobility systems (including rovers)
Autonomous Systems and Robotics	Traverse planning and hazard avoidance; repair and servicing; deployments; health monitoring, control and operation of systems; descent, landing and ascent; operations planning and scheduling
Scientific Instruments/Sensors	Landing site selection; resource assessment for ISRU
In-Situ Resource Utilization	Use of lunar regolith and ice for construction, oxygen & propellant; scalable demos for validation of Mars techniques
Advanced Modeling, Simulation, Analysis	Integrated simulations of exploration architectures; science/engineering data processing and fusion
Systems Engineering Cost/Risk Analysis	Required for all complex engineering/scientific initiatives
Nanotechnology	Ultra-high strength, lighter, multi-functional materials, low power/mass electronic, human health monitoring, and life support; environmental monitoring; Biomimetic materials; Robotics; instrument systems



Commercial Opportunities for Lunar Exploration¹

To develop the public-private frontier:

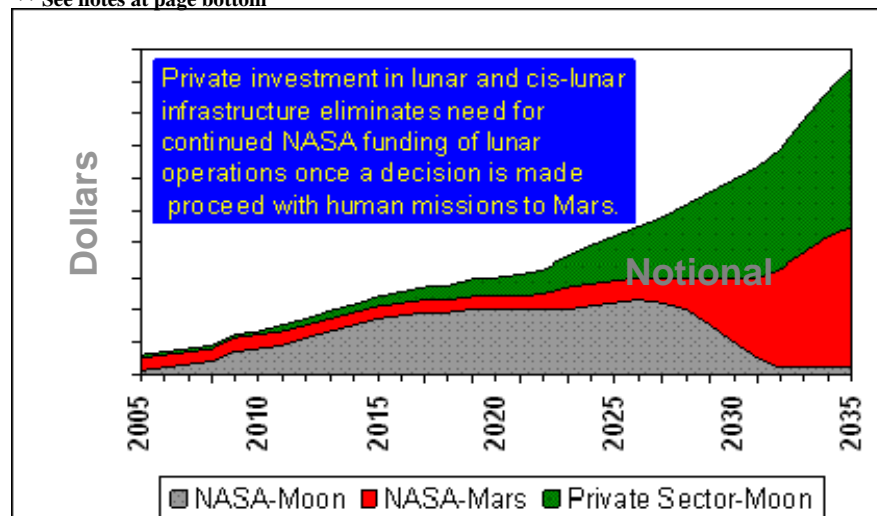
- NASA is the catalyst
- Public and private stakeholders
 - Builders of the infrastructure
 - Users of the infrastructure
 - Benefactors from the use of the infrastructure
- Path to a sustainable frontier
 - Long term: all infrastructure owned commercially
 - Now: Mixed use projects; e.g., private rover, commercial payload, NASA science instruments
- Needed:
 - Welcoming attitude toward commerce
 - Appropriate, nurturing regulations
 - Planned transfer of management/ownership to private sector
 - Start as soon as possible, including lunar robotic missions



Potential products and services:

- Propellant
- Satellite repair
- Power
- Tourism
- Communications
- Advertising

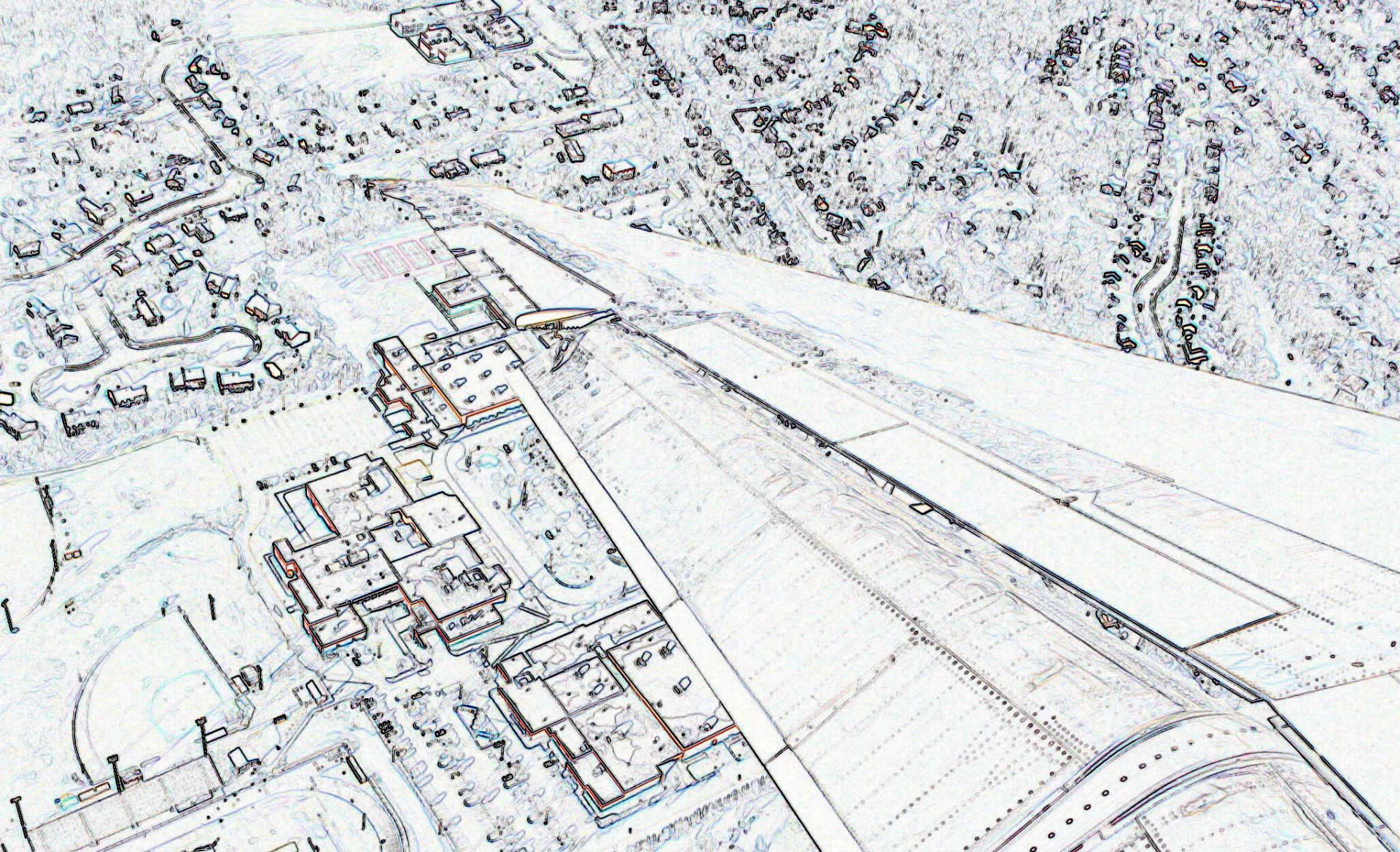
** See notes at page bottom



**No delay in humans to Mars;
Private sector takes over lunar operations**

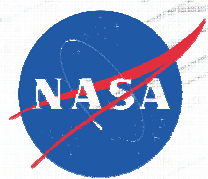
¹Chart provided by invited commercial panel chaired by Dr. Geoff Taylor (Univ. Hawaii) on behalf of Lunar Roadmap Committee

²Radio Shack™ is a trademark of the Tandy Corporation and is not affiliated with NASA



Aeronautical Technologies Strategic Roadmap Summary Report

May 22, 2005





Roadmap Summary and the Vision

National goal (from the Vision for Space Exploration):

- Advance U.S. scientific, security, and economic interests through a robust space exploration program.

NASA objective:

- Develop innovative technologies, knowledge, and infrastructure to explore and to support decisions about the destinations for human exploration.

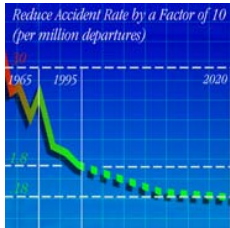
Aeronautical technologies objective:

- Provide advanced aeronautical technologies to meet the challenges of next-generation systems in aviation, for civilian and scientific purposes, in our atmosphere and in atmospheres of other worlds. Specific research objectives follow.

This roadmap was canceled after one meeting. The committee, therefore, did not complete deliberations on significant areas, including workforce and facilities requirements.

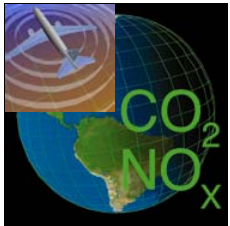


Aeronautics Research - *Objectives*



Protect air travelers and the public

Decrease the aircraft fatality rate, reduce the vulnerability of the air transportation system to hostile threats, and mitigate the consequences of accidents and hostile acts.



Protect the environment

Protect local and global environmental quality by reducing aircraft noise and emissions.



Increase capacity and mobility

Enable more people and goods to travel faster and farther, with fewer delays.



Partnership for national security

Enhance the nation's security through partnerships with Department of Defense, Department of Homeland Security, and other U.S. or international government agencies.



Explore revolutionary aeronautical concepts

Create novel aeronautical concepts and technology to support science missions and terrestrial and space applications.



Roadmap Anticipated Achievements

	2005 – 2015 Digital Era Network Enabled Optimizations for State-of-the-Art Systems	2015 – 2025 Sentient Era Proactive, Reconfigurable Systems for New and Enhanced Capabilities	2025 – 2035 Nano/Bio Era Revolutionary Systems for Human Societal Evolution
<i>Protect Air Travelers</i>	<ul style="list-style-type: none"> •Global integration of existing sensors for real-time global situational awareness (security, safety, and capacity) 	<ul style="list-style-type: none"> •Integration of next-generation global sensors and communications for perspective situational awareness – seamless national defense integration •Inclement weather-proof systems •Embedded, multi-fault-tolerant security and safety systems, including self maintenance and repair 	<ul style="list-style-type: none"> •Regenerative and highly reconfigurable hybrid organic structures and systems for real-time optimization, hazard avoidance, and security threat mitigation
<i>Protect the Environment</i>	<ul style="list-style-type: none"> •Evolutionary reductions of emissions and noise for current state-of-the-art systems 	<ul style="list-style-type: none"> •Revolutionary zero-emission power density and storage capabilities •Total elimination of some emission classes and significant reductions in noise 	<ul style="list-style-type: none"> •Total elimination of direct, unwanted emissions and noise
<i>Increase Capacity and Mobility</i>	<ul style="list-style-type: none"> •Automation enhancements of business-as-usual-operations 	<ul style="list-style-type: none"> •System-level automation with controlled zones of autonomous operations •Seamless National Airspace System unmanned aerial vehicle (UAV) fleet operations for a range of missions with controlled zones of autonomous operations 	<ul style="list-style-type: none"> •Collaborative autonomous systems (no human labor) for commercial, private multi-modal transportation and UAV operations •Ubiquitous, robust sensor nets and communications
<i>Public Partnership for National Security</i>	<ul style="list-style-type: none"> •Global integration of existing sensors for real-time global situational awareness (security, safety, capacity) 	<ul style="list-style-type: none"> •Integration of next-generation global sensors and communications for perspective situational awareness — seamless national defense integration •Embedded, multi-fault-tolerant security and safety systems, including self maintenance and repair 	<ul style="list-style-type: none"> •Regenerative and highly reconfigurable hybrid organic structures and systems for real-time optimization, hazard avoidance, and security threat mitigations
<i>Explore Revolutionary Aeronautical Concepts</i>	<ul style="list-style-type: none"> •Robust hypersonic and quiet supersonic operations demonstrations •Operational High Altitude, Long Endurance UAVs; Prototypes for autonomous cargo, firefighting, rescue, and other missions 	<ul style="list-style-type: none"> •Regular hypersonic and supersonic operation, with seamless integration involving military and, as appropriate, launch operations 	<ul style="list-style-type: none"> •Micro Travel — individual flight gear or suits for urban, neighborhood, and nature hike-type excursions as well as entertainment and construction or operations-type activities
<i>Cross-Cutting</i>	<ul style="list-style-type: none"> •Automation enhancements of business-as-usual-operations •Highly accurate predictive systems (safety, security, capacity, environment, and aircraft/infrastructure systems) for real-time human decision-support systems 	<ul style="list-style-type: none"> •Micro- and nanotechnology structure, power, and control-surface enhancements to enable new vehicle classes and augmentation to existing vehicle fleets •Semi-reconfigurable, pro-active, on-demand systems (safety, security, capacity, and environment), subsystems (intelligent engines, gate robotics, and intelligent maintenance systems) 	<ul style="list-style-type: none"> •Highly distributed, with dynamic real-time system and vehicle optimizations



System Performance Metrics

Year	Activity	Goal
	Objective: Protect Air Travelers and the Public	
2010	Reduce the aviation fatality rate per FY 90-96 average	50%
2010	Reduce aircraft vulnerability (exposure)	35%
2012	Identify and resolve air transportation system real-time risk and vulnerability	—
	Objective: Protect the Environment	
2007	Reduce NOx emission per the 1996 International Civil Aviation Organization (ICAO) standard.	70%
2010	Reduce aircraft community noise	10db
2010	Reduce Carbon Dioxide greenhouse emissions per 2000 SOA	25%
	Objective: Increase Mobility	
2009	Increase terminal area throughput	5%
2009	Enable short-flied take-off and landing, and high-speed cruise capability	—
2009	Increase en route throughput per 1997 NAS capacity	10%
2013	Provide key enabling capabilities for a low cost, easy-to-fly personal air vehicle	—
	Objective: Partnership for National Security	
2007	Transfer technology with the Department of Defense	—
2010	Reduce air transportation system vulnerability via partnership with the Department of Homeland Security and Transportation Security Agency	—
	Objective: Explore Revolutionary Aeronautical Concepts	
2010	Enable un-inhabited air vehicle	14 day @ 60,000 ft. and 200kg payload
2010	Enable planetary flight vehicle technologies for exploration	—



Roadmap for Safety

Fatal accident rate vs. 1990-96:

-50%

-70%

-90%

-98%

2005

2010

2015

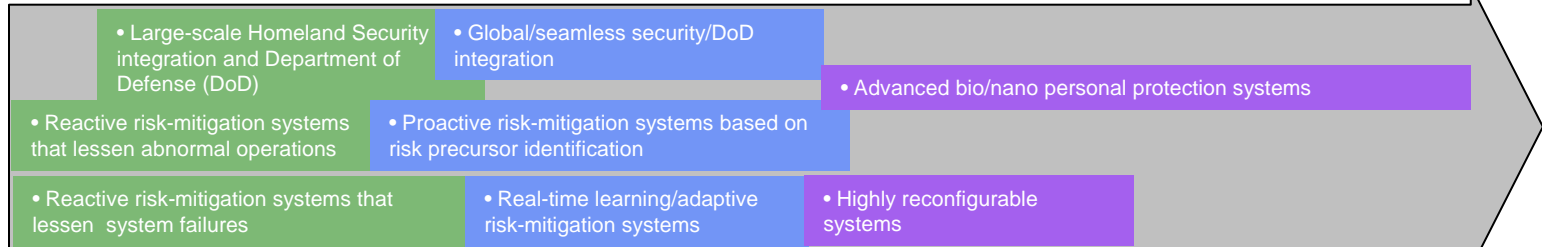
2020

2025

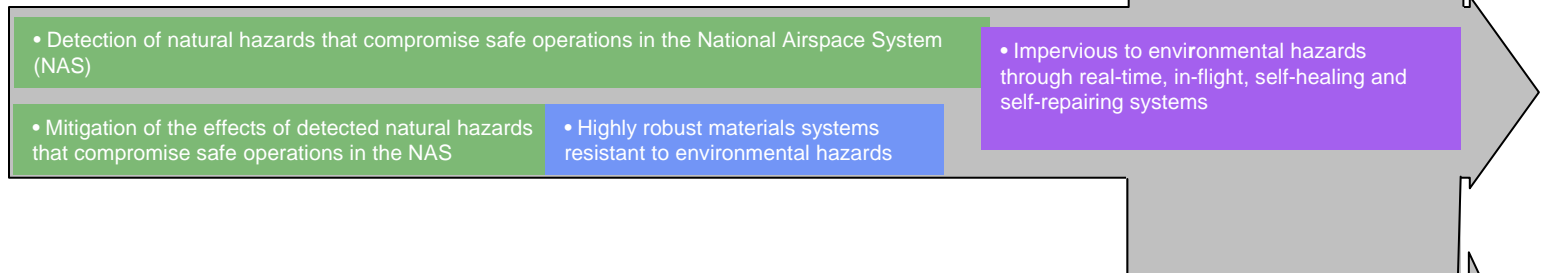
2030

2035

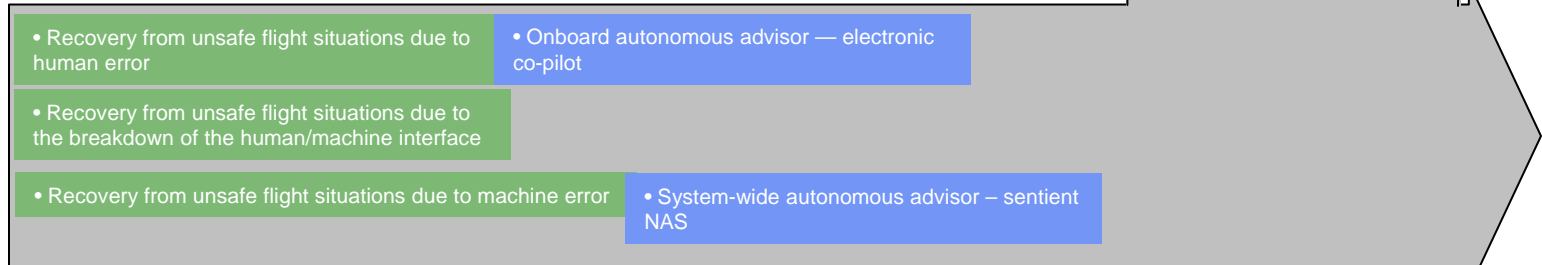
Aircraft self-protection and preservation



Environmental hazards awareness and mitigation



Human error avoidance

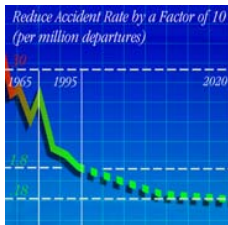


Foundation Technologies-TRL 1-3, R&D with technology transition to mid-TRL programs

Digital Era

Sentient Era

Nano/Bio Era





Roadmap for Security

Reduction in vulnerabilities:

-35%

-60%

-90%

-99%

2005

2010

2015

2020

2025

2030

2035

Hostile act intervention and protection

• Protection of critical assets from hostile aircraft takeovers

• Protection from man-portable air defense systems, other projectiles, and explosive devices

• Protection from electromagnetic effects/cyber attacks

• Protection of aircraft systems for information flow against hostile disruption

• Isolation, containment, and elimination of communicable diseases and chemical and biological agents aboard aircraft and in airports

System vulnerability discovery and management

• Detection and mitigation of deviations from flight path with hostile intent

• Discovery of potential security breaches at airport breaches at airports – Intelligent Sensors – Self replication sensor grids

• Data mining and detection of potential cargo threats

• Sensing of communicable diseases and chemical and biological agents aboard aircraft and in airports

Foundation Technologies-TRL 1-3, R&D with technology transition to mid-TRL Programs

Digital Era

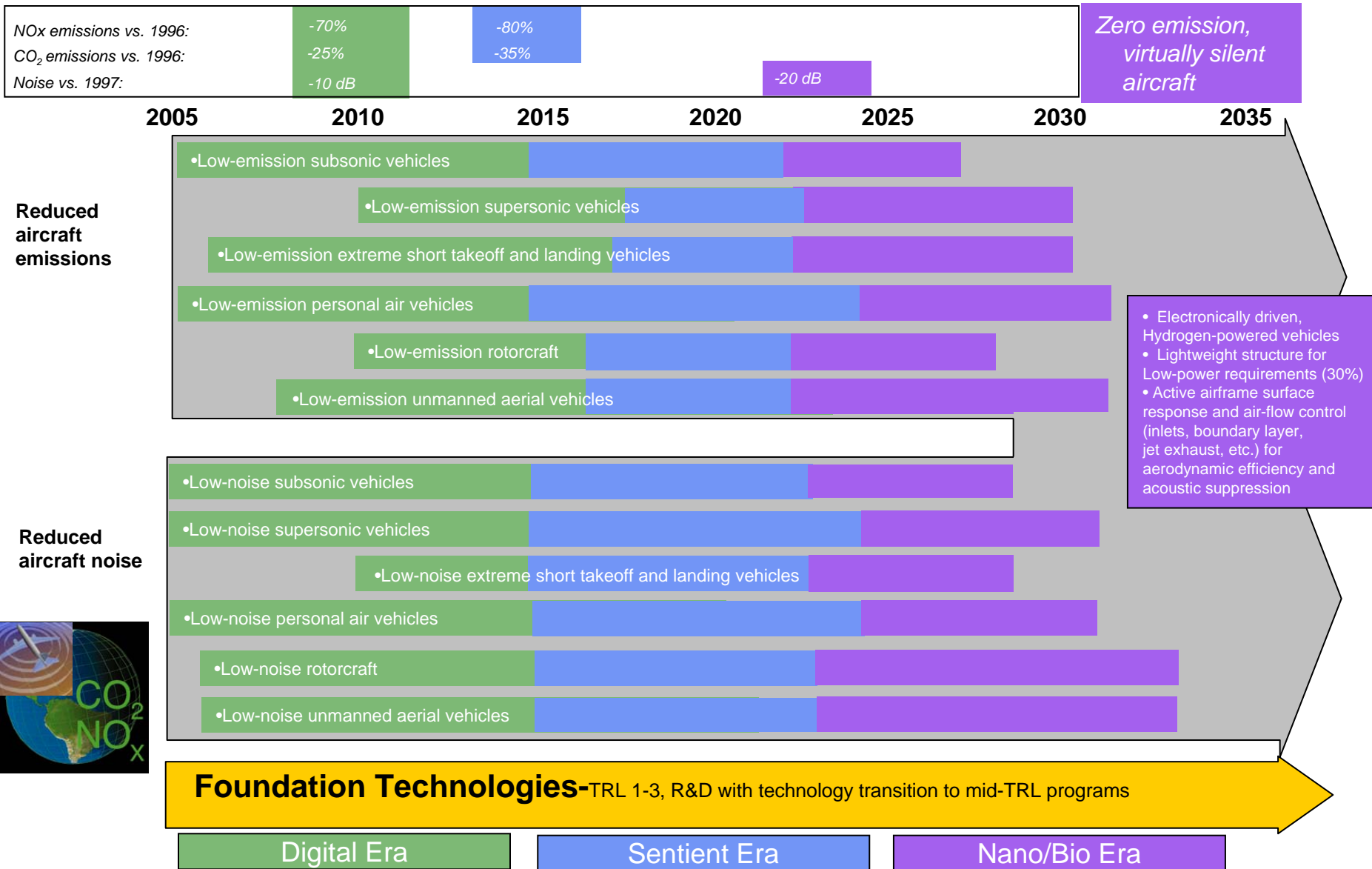
Sentient Era

Nano-Bio Era





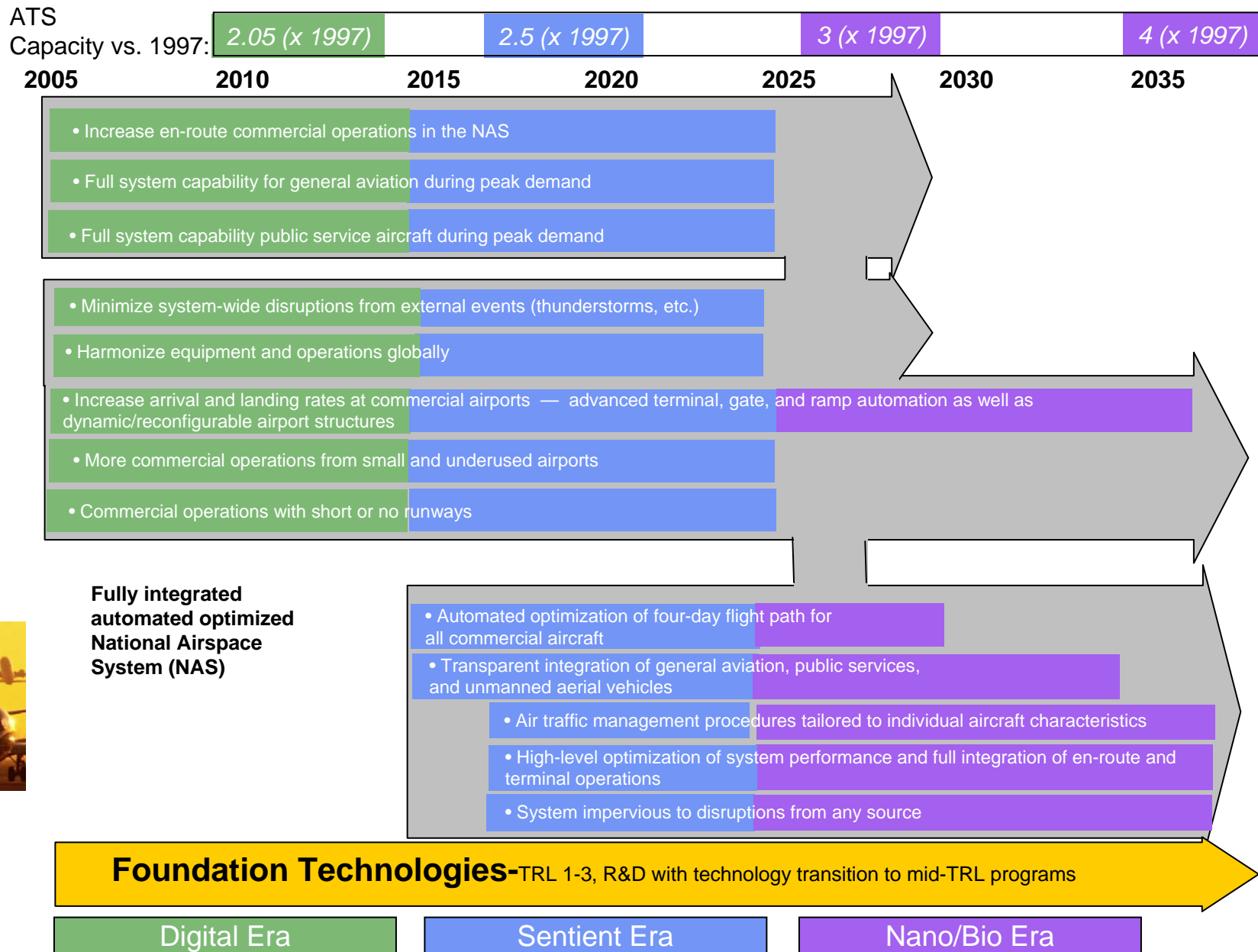
Roadmap for Environment





Roadmap for Capacity

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Roadmap for Mobility

Goal: Continuously expanding choice of efficient air transportation

2005 2010 2015 2020 2025 2030 2035

Optimized flight with reduced or no human intervention

• Efficient subsonic vehicles

• Efficient low-boom supersonic vehicles

• Air traffic management for unmanned aerial vehicles and other vehicle types (supersonics/hypersonics)

• Quiet and efficient all-weather extreme short takeoff and landing vehicles

• Efficient all-weather rotorcraft

• Low-cost, efficient, easy-to-fly personal air vehicles

• Highly configurable subsystems for continuous optimization of entire flight profile

• Autonomous personal air vehicles

Micro Travel — individual flight gear/suits for local neighborhood/urban/entertainment excursions

• Real-time transformation systems for continuous optimization of the entire flight profile

• Reconfigurable personal multi-modal modular vehicles

Optimized ground ops and maintenance with reduced or no human intervention

• Highly accurate predictive decision-support systems for human operations

• Intelligent, proactive maintenance support systems

• Self-healing and regenerative systems

Foundation Technologies-TRL 1-3, R&D with technology transition to mid-TRL programs

Digital Era

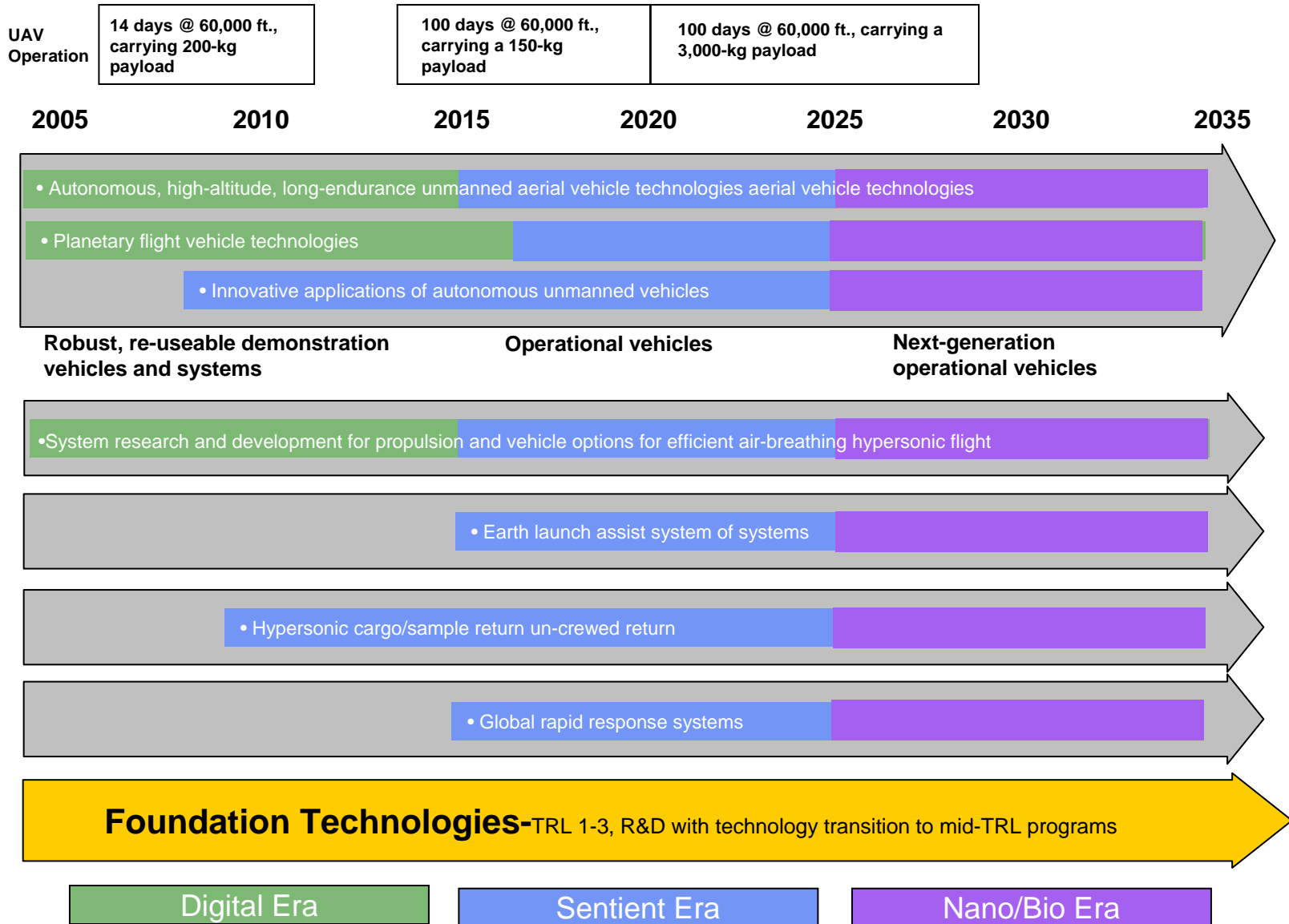
Sentient Era

Nano/Bio Era





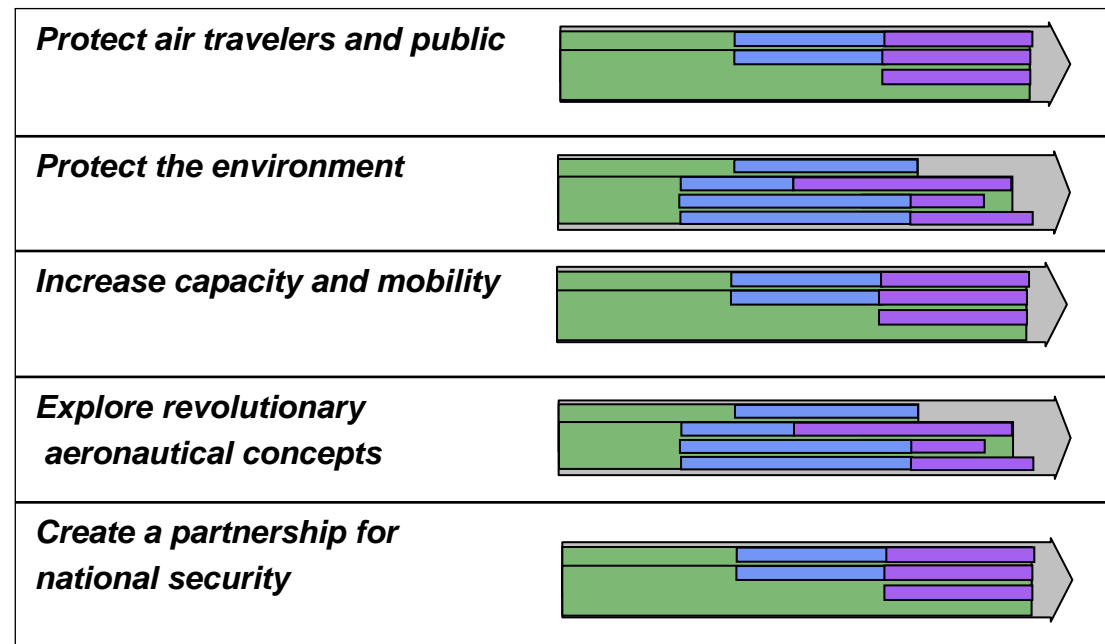
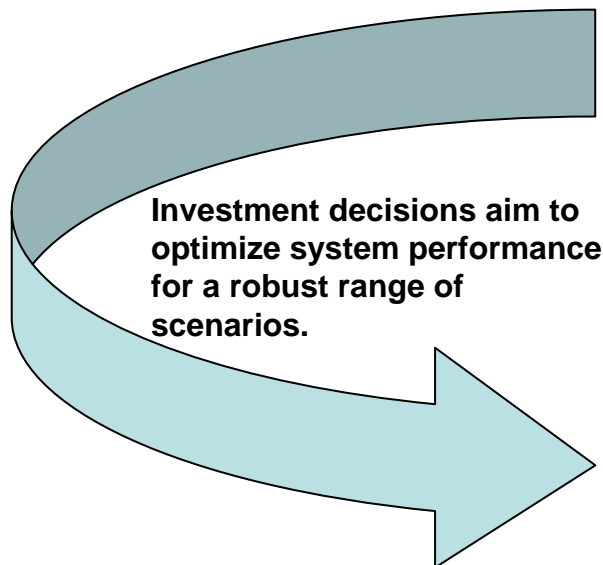
Roadmap for New Missions





Scenario Options for Elements of the National Airspace System

<i>Passenger/Cargo Demand</i>	<i>Fleet Mix/ Aircraft Types</i>	<i>Business Model/ Schedule</i>	<i>National Airspace Space Capability</i>	<i>Disruptions /Weather</i>
1) Current 2) Terminal area forecast (TAF) growth to 2014 and 2025 3) 2X TAF-based constrained growth 4) 3X TAF	1) Current scaled 2) More regional jets 3) New vehicles: <ul style="list-style-type: none"> • Micro jets • Uninhabited air vehicles • ESTOL/RIA • Supersonic Transport (SST) 	1) Current (mostly hub and spoke) 2) More point-to-point and regional airports 3) Massive small airport utilization	1) Current 2) 2014 Operation evolution plan (OEP) 3) Increased capacity of landside, surface runways, terminal en-route 4) Systemic CNS, SWIM, and weather prediction	1) Good weather (Wx) 2) Bad <ul style="list-style-type: none"> • Airport IFR • En-route • 7 Wx days 3) Disruption <ul style="list-style-type: none"> • Sudden shutdown of an airport or region





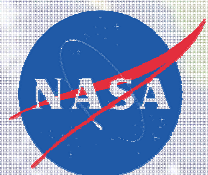
Strategic Roadmap Interdependencies

Roadmap	Relationship
Sustained, long-term robotic and human exploration of Mars	The roadmap receives technical requirements and schedules. It provides technologies for atmospheric flight on Mars.
Sustained program of solar system exploration	The roadmap receives technical requirements and schedules. It provides technologies for atmospheric flight on other worlds and for hypersonic/ unmanned aerial vehicle (UAV) sample and return to Earth .
Develop an exploration transportation system	The roadmap receives technical requirements and schedules. It provides technologies for atmospheric flight for both launch services and hypersonic/UAV reentry vehicles.
Safely transition from Shuttle to new exploration-focused launch systems	The roadmap receives technical requirements and schedules. It provides aero-assist launch technologies.
Determine how the living Earth system is affected by internal dynamics and understand the implications for life	The roadmap receives technical requirements and schedules. It provides a range of UAV technologies, including long-duration, high-altitude, robust atmospheric vehicles for data gathering as well as oceanic sensor deployment, water sample collection, and other Earth-monitoring and autonomous sampling missions.
Explore Sun-Earth system to understand effects on Earth and implications for human exploration	The roadmap receives technical requirements and schedules. It provides a long-duration, high-altitude, robust atmospheric vehicles to help carry out research and development on space weather forecasting and monitoring.
Educate students and public, and expand national technical skills and capabilities	The roadmap offers opportunities for students and the public to follow advanced technology systems and to augment math and science skills.



Capabilities Roadmap Interdependencies

Roadmap	Nature of the relationship: What the Capability Roadmap Provides for Aerospace
High-energy power and propulsion	<ul style="list-style-type: none">•Energy storage
Communication and navigation	<ul style="list-style-type: none">•High-bandwidth communication•Secure inter-aircraft and ground and satellite command and control links
Autonomous systems	<ul style="list-style-type: none">•Health monitoring and control and operation of systems•Control of aircraft on the ground•Air traffic control
Transformational spaceport/range	<ul style="list-style-type: none">•Range safety•Interface between national airspace system and space range
Advanced modeling/simulation	<ul style="list-style-type: none">•Advanced computational fluid dynamics techniques•Advanced end-to-end system modeling
Systems engineering	<ul style="list-style-type: none">•Required to ensure an outcome and/or optimize performance within engineering, budget, and schedule constraints for all enterprises•Enable large system of systems (NAS) to transform
Nanotechnology	<ul style="list-style-type: none">•Ultra-high strength, lighter, and multifunctional materials (100 times stronger than steel)•Micro-electronics 100 times smaller and less power consuming•Highly miniaturized avionics and instrument systems•Efficient electrical power systems



Earth Science and Applications Strategic Roadmap Summary

May 22, 2005



Roadmap Summary

- NASA objective to which roadmap responds:
 - Advance scientific knowledge of the Earth system through space-based observation, assimilation of new observations, and development and deployment of enabling technologies, systems, and capabilities, including those with the potential to improve future operational systems.
- Connection to NASA vision:
 - “To Improve Life Here”
 - Responds to multiple presidential initiatives and directives, including Climate Change Research (June 2001), Global Earth Observation (July 2003), and Collaborative Oceans Research (December 2004)
- Top-level summary of themes:
 - Predictive understanding of the Earth as a system of interacting natural and human systems
 - Atmospheric composition: how the atmosphere protects and sustains us
 - Climate and weather: how climate and weather are evolving
 - Water: what controls the availability of water on the planet
 - Life: how life influences and responds to environmental processes
 - Solid Earth: what controls the changes to the Earth’s surface and interior
 - Synergistic integration of Earth observations and models (sensorweb/modelweb)
 - Exploration and discovery: new investigations using new insights, technologies, capabilities, and vantage points to explore unknown aspects of the Earth system
 - Continuous awareness: prompt recognition and adaptive observation of dynamic events through the networking of distributed observing and modeling systems for new scientific understanding of dynamic processes and to demonstrate the potential to improve future operational systems
 - Developing perspective: integration of sustained and comprehensive observations and models to understand long-term Earth processes and trends

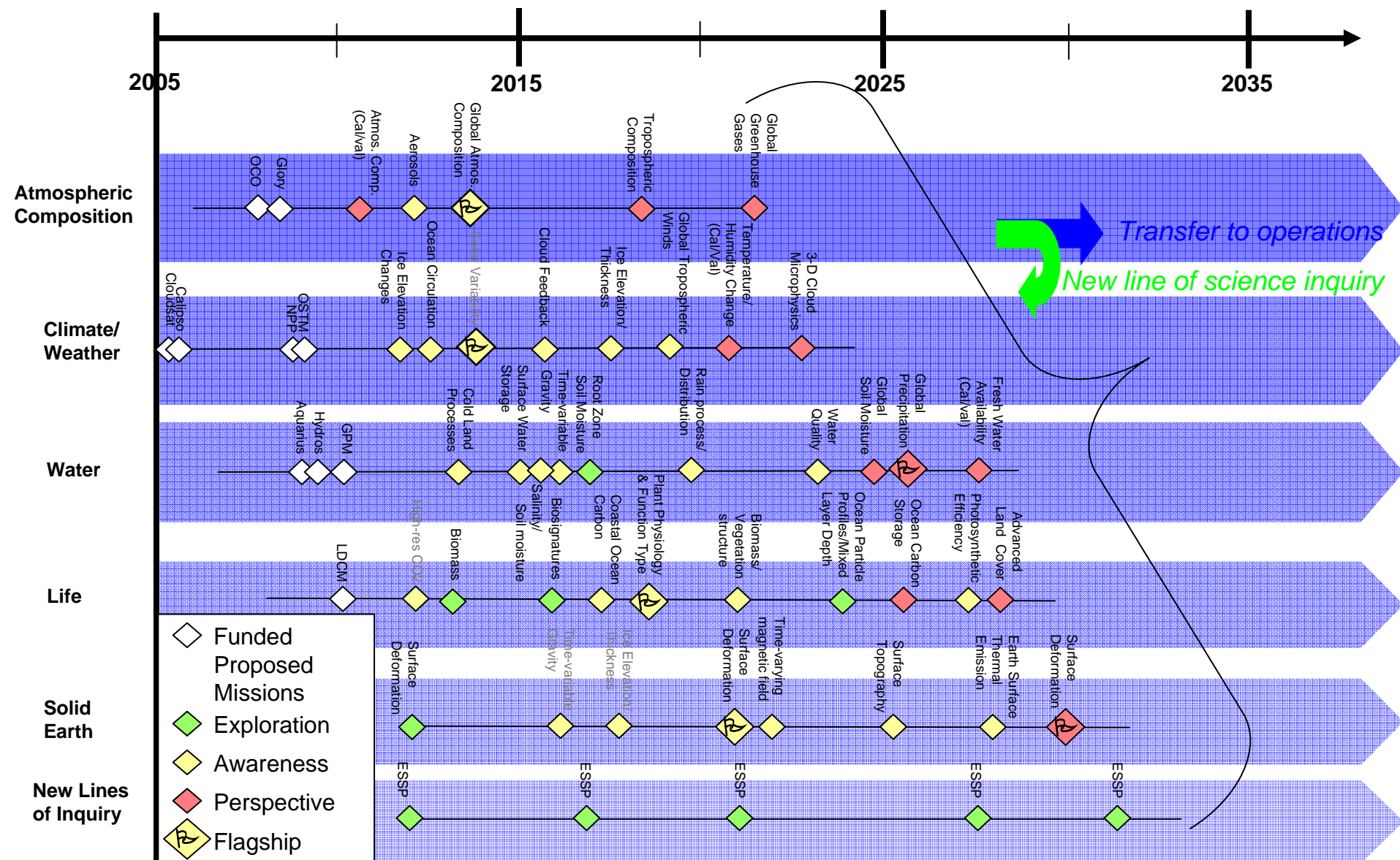


Roadmap Anticipated Achievements

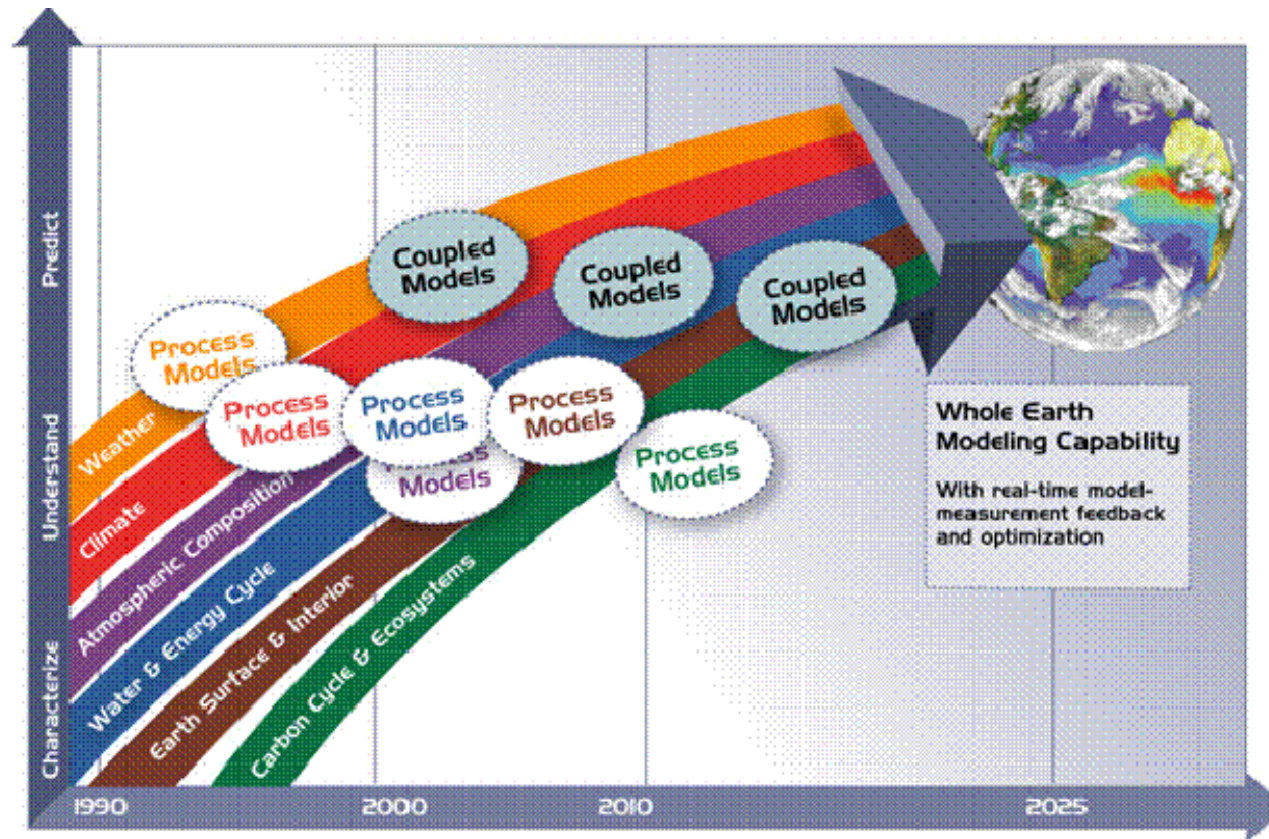
<div style="text-align: center;"> Achievements Goals </div>	2005-2015: Building a foundation for comprehensive observing and modeling	2015-2025: Expanding our view of Earth and benefits to society	2025-2035 and Beyond: Fully instrumented Earth system networked to predictive models serving scientists and decisions-makers
Exploration and Discovery: Explore unknown aspects of the Earth system by carrying out new investigations, enhanced by new insights, technologies, capabilities, and vantage points	<ul style="list-style-type: none"> •Accurate assessment of carbon sequestration on land •Time-dependent deformation maps of fault zones, volcanoes, slopes, and ice sheets 	<ul style="list-style-type: none"> •Characterize water distribution in root zone; improve weather and climate prediction •Upper ocean profiling to understand ocean biosphere 	<ul style="list-style-type: none"> •Short-period magnetic field dynamics •Pursuing answers to new questions, enabled by distributed autonomy, biotechnology, nanotechnology, very large apertures, etc.
Continuous Awareness: Develop new scientific understanding of the dynamic Earth process. Provide capabilities useful for decision-support tools. Provide prompt recognition and adaptive observation of dynamic events through the networking of distributed observing and modeling systems	<ul style="list-style-type: none"> •Improved understanding of natural and anthropogenic aerosols and their effects on climate •Ice sheets changes and ocean circulation tied to predictive climate models •Quantified snow deposition and water equivalent •CO₂ flux to constrain global sources and sinks 	<ul style="list-style-type: none"> •Quantified dynamics of major ice sheet motion •Tropospheric winds over land and ocean for weather and ocean circulation models •Quantified dynamics of cloud moisture, rainfall, surface and subsurface water storage, runoff, and fresh water availability •Vegetation/algal type and land/ocean carbon sequestration •Surface deformation dynamics, thermal/land-use changes, and surface beneath ice 	<ul style="list-style-type: none"> •Assessment of plant and algal physiological status and productivity •Improved global topography and, in conjunction with SRTM data, first global measurement of topographic change •Fully integrated Earth System model and assimilation system with data distribution portals for simple, high-speed access to all aspects of the Earth System
Developing Perspectives: Enable new scientific understanding of long-term Earth processes and trends by sustaining and integrating comprehensive global observing and modeling systems	<ul style="list-style-type: none"> •Calibrated operational weather/climate observations for science •National framework for linking Earth system models 	<ul style="list-style-type: none"> •Reduced uncertainties in global and regional climate models through cloud feedback and aerosol forcing •Models and data assimilation systems integral to the observing system and decision support systems, including future mission design 	<ul style="list-style-type: none"> •Global water cycle, including soil moisture, precipitation, linked to climate and weather models •Networked observations, models, and knowledge systems for science and operational systems



Strategic Roadmap Timeline



Modeling and Computing Investment



- 2015
 - Loosely coupled global models
 - Earth System Modeling Framework implemented
- 2025
 - Fully integrated Earth system model



Roadmap Interdependencies (1 of 2)

- Primary strategic roadmap linkages:
 - Shared desire with Sun-Solar System Connection Roadmap for joint investigations of the effects of solar variability on the Earth's climate and upper atmospheric chemistry dynamics.
 - Shared scientific, modeling, and observation system interests with all three exploration roadmaps (Lunar, Mars, and Solar System), Earth-like planets, and Aeronautics.
- Key required technical capabilities:
 - Sensor web/model web autonomy
 - Capacity to connect multiple observing and modeling systems to synergistic networks or system of systems, with intensive modeling and analysis
 - Innovation in Earth observation instrument and system technology, as well as the capability to rapidly, reliably, and efficiently design, build, test, and operate new instrumentation



Integration of Earth System Science

Discover

Exploration and Discovery

Discover new phenomena and develop new insights using innovative mission designs and technologies

Earth System Science

Sustain and integrate the comprehensive observing and modeling systems required to serve science and societal needs

Characterize dynamic events by networking interdisciplinary observation and modeling systems for science and decision-makers

Understand

Developing Perspectives

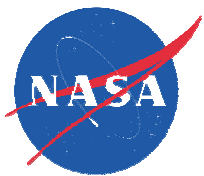
Continuous Awareness

Inform



Partnerships

- Multiple interagency partnerships through presidential-level initiatives:
 - Climate Change Research (June 2001)
 - Global Earth Observation (July 2003)
 - U.S. Integrated Earth Observation System
 - Collaborative Oceans Research (December 2004)
- Transition important, time-series, Earth-system data records from the research to the operational domain.
 - Global land cover operations through Operational Land Imager on National Polar-Orbiting Operational Environmental Satellite System (NPOESS)
 - Global ocean color, vegetation properties, surface temperature, and atmospheric properties through Visible/Infrared Imager/Radiometer Suite on NPOESS Preparatory Project and then NPOESS
- Bilateral international partnerships:
 - Framework of the Global Earth Observation System of Systems
- Commercial value of Earth observations:
 - Presidential space policy on commercial remote sensing
 - Benefits of competition and feedback of the marketplace



Sun-Solar System Connection Strategic Roadmap Summary Report

May 22, 2005



Roadmap Objective

- **National objectives (from the Vision for Space Exploration):**
 - Implement a sustained and affordable human and robotic program to explore the solar system and beyond.
 - Extend human presence across the solar system, starting with a human return to the Moon by the year 2020, in preparation for human exploration of Mars and other destinations.
 - Develop innovative technologies, knowledge, and infrastructure to explore and to support decisions about the destinations for human exploration.
 - Promote international and commercial participation in exploration to further U.S. scientific, security, and economic interests.
 - Study the Earth system from space and develop new space-based and related capabilities for this purpose.
- **NASA objective:**
 - Explore the Sun-Earth system to understand the Sun and its effects on:
 - Earth
 - Solar system
 - Human explorers
 - Demonstrate technologies that can improve future operational systems.
- **These national and Agency objectives drive the objectives of our science discipline, as described on the following page.**



Sun-Solar System Connection Objectives

The Sun-Solar System Connection (SSSC) Roadmap is a plan to:

- **Develop the capability to predict space weather by:**
 - Understanding magnetic reconnection as revealed in solar flares, coronal mass ejections, and geospace storms.
 - Understanding the plasma processes that accelerate and transport particles throughout the solar system.
 - Understanding the role of plasma-neutral interactions in nonlinear coupling of regions throughout the solar system.
 - Understanding the creation and variability of magnetic dynamos and how they drive the dynamics of solar, planetary, and stellar environments.
- **Understand the nature of our home by:**
 - Understanding the causes and subsequent evolution of solar activity that affects the Earth's space climate and environment.
 - Understanding changes in the Earth's magnetosphere, ionosphere, and upper atmosphere to enable specification, prediction, and mitigation of their effects.
 - Understanding the Sun's role as an energy source to the Earth's atmosphere, particularly the role of solar variability in driving atmospheric and climate change.
 - Applying our understanding of space-plasma physics to the role of stellar activity and magnetic shielding in planetary system evolution and habitability.
- **Safeguard our outward journey by:**
 - Characterizing the environmental extremes that human and robotic explorers will encounter in space.
 - Developing the capability to predict the origin of solar activity and disturbances associated with potentially hazardous space weather.
 - Developing the capability to predict the acceleration and propagation of energetic particles to enable safe travel for human and robotic explorers.
 - Understanding how space weather affects planetary environments in order to minimize risk in exploration activities.



Sun-Solar System Connection Anticipated Achievements

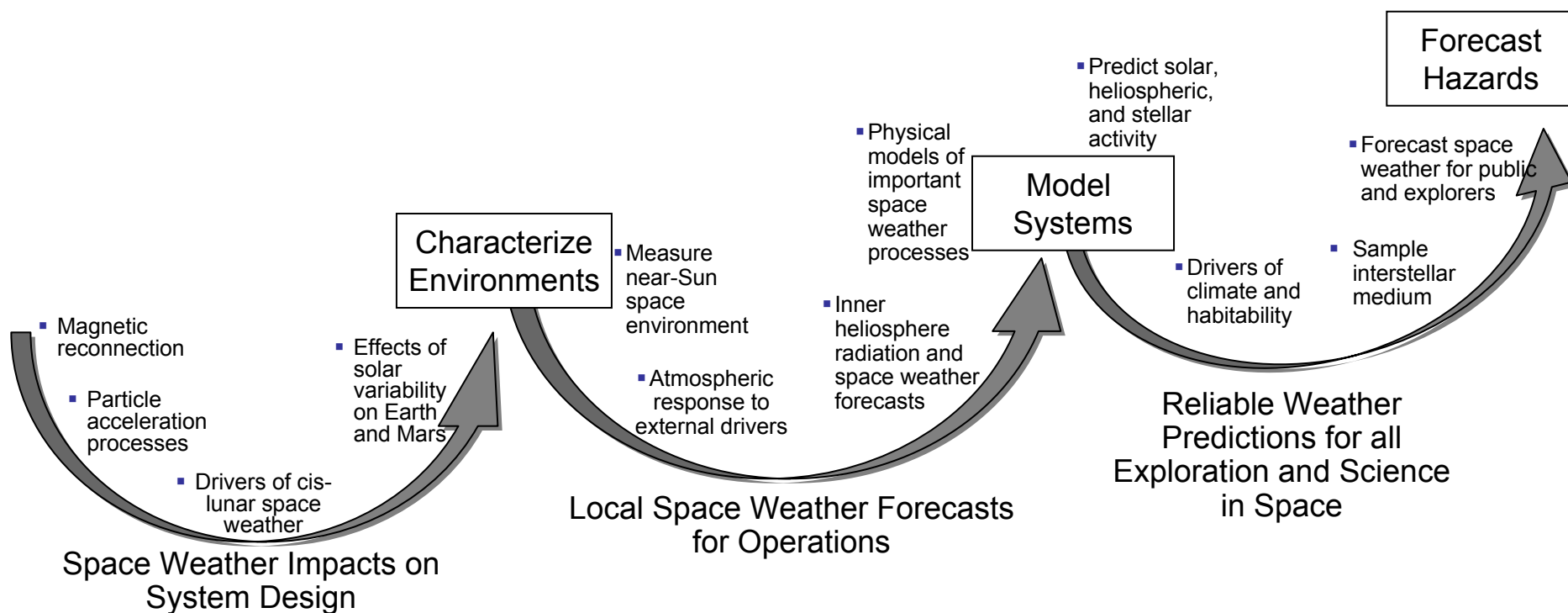
Objective	Phase 1: 2005-2015 Characterize	Phase 2: 2015-2025 Model	Phase 3: 2025-Beyond Predict
Develop the capability to predict space weather	<p>Characterize magnetic reconnection at the Sun and Earth</p> <p>Determine the dominant processes and sites of particle acceleration</p> <p>Identify key processes that couple solar and planetary atmospheres to the heliosphere and beyond</p>	<p>Understand the magnetic processes that drive space weather</p> <p>Quantify particle acceleration for the key regions of exploration</p> <p>Understand non-linear processes and couplings for prediction of the space environment and atmosphere</p>	<p>Predict solar magnetic activity and energy release</p> <p>Predict high-energy particle flux throughout the solar system</p> <p>Understand the interactions of disparate astrophysical systems</p>
Understand the nature of our home	<p>Understand how solar disturbances propagate to Earth</p> <p>Identify how space weather effects are produced in geospace</p> <p>Discover how space plasmas and planetary atmospheres interact</p> <p>Identify the effects of solar variability on Earth's atmosphere</p>	<p>Identify precursors of important solar disturbances</p> <p>Quantify mechanisms and processes required for geospace forecasting</p> <p>Determine how magnetic fields, solar wind, and irradiance affect the habitability of solar system bodies</p> <p>Integrate solar variability effects into Earth-climate models</p>	<p>Image activity in other stellar systems</p> <p>Provide a scientific basis for continuous forecasting of conditions throughout the solar system</p> <p>Determine how stellar activity and plasmas affect planetary formation and evolution governing habitability through time.</p> <p>Predict climate change (joint with Earth Science)</p>
Safeguard our outward journey	<p>Determine extremes of the variable radiation and space environments at Earth, Moon, and Mars</p> <p>Now-cast solar and space weather and forecast "all-clear" periods for space explorers near Earth</p>	<p>Characterize the near-Sun source region of the space environment</p> <p>Reliably forecast space weather for the Earth-Moon system; make first space weather now-casts at Mars</p> <p>Determine Mars atmospheric variability relevant to Exploration activities</p>	<p>Analyze the first direct samples of the interstellar medium</p> <p>Provide situational awareness of the space environment throughout the inner solar system</p> <p>Reliably predict atmospheric and radiation environment at Mars to ensure safe surface operations</p>
<i>Develop technologies, observations, and knowledge systems that support operational systems</i>			



Sun-Solar System Scientific Roadmap

Phase 1 Sun-Earth-Moon System Characterization of System	Phase 2 Sun-Terrestrial Planets Modeling of System Elements	Phase 3 Sun-Solar System System Forecasting
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Joint Sun-Earth Science



Informs Lunar Exploration

Informs Extended Human Exploration

Space Weather Operations

Exploration
Systems
Timeline

Crew exploration vehicle
Robotic lunar exploration

Human/robotic
lunar surface
exploration

Extended human
operations on
lunar surface

Human exploration
near Mars or other solar
system locale

Human exploration
of Mars or other solar
system locale

2005

2015

2025

2035



Candidate Mission Sets

Solar-Terrestrial Probes (STP) — fundamental science missions:

- Auroral Acceleration Multi-Probe (AAMP)
- Dayside Boundary Constellation (DBC)
- Geospace Electrodynamics Cluster (GEC)
- GEospace Magnetosphere-Ionosphere Neutral Imagers (GEMINI)
- Heliostorm
- Heliospheric Imager and Galactic Observer (HIGO)
- Interstellar Probe (IP)
- Ionosphere-Thermosphere-Mesosphere Coupler (ITMC)
- Ionosphere-Thermosphere-Mesosphere Waves (ITMW)
- Magnetospheric Constellation (MC)
- Magnetospheric Multi-Scale (MMS)
- Magnetic TRAnSition region Probe (MTRP)
- Reconnection and Micro-scale (RAM)
- Sun-Earth Coupling by Energetic Particles (SECEP)
- Stellar Imager (SI)
- Solar Polar Imager (SPI)
- Solar TERrestrial RELations Observatory (STEREO)
- Telemachus

Living with a Star — missions to study the effects of space weather:

- Far-Side Sentinels (FS)
- Inner Heliospheric Sentinels (HIS)
- Ionosphere-Thermosphere Imager (ITIImager)
- Ionosphere-Thermosphere Storm Probes (ISTP)
- Radiation Belt Storm Probes (RBSP)
- Solar Dynamics Observatory (SDO)



Candidate Mission Sets

Explorer Missions (EXP) — openly competed smaller missions addressing timely scientific investigations:

- Aeronomy of Ice in the Mesosphere (AIM)
- Time History of Events and Macroscale Interactions during Substorms (THEMIS)

NASA, externally funded, or other mission candidates:

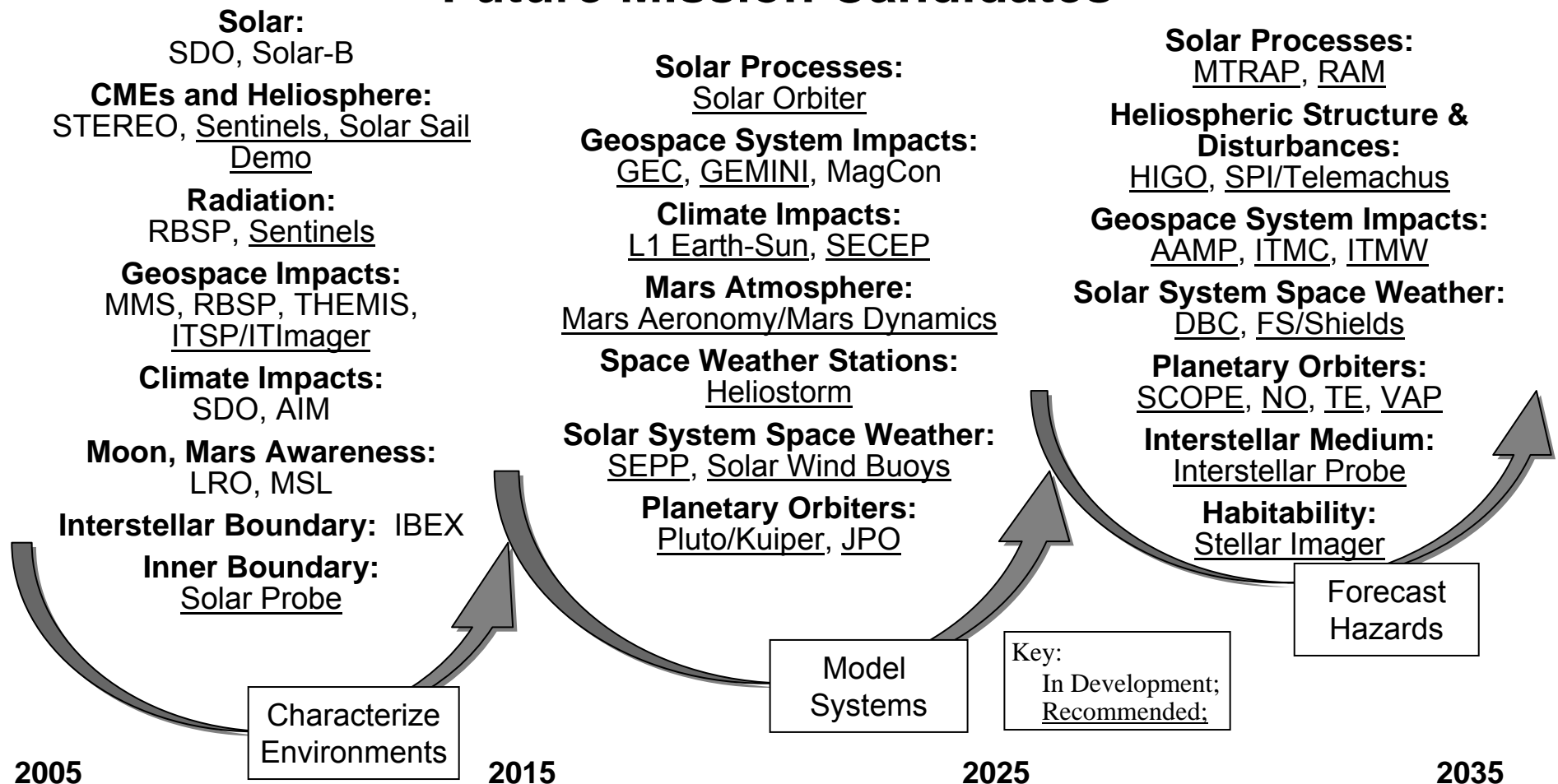
- Lunar Reconnaissance Orbiter (LRO)
- Mars Aeronomy/Mars Dynamics
- Mars Science Laboratory (MSL)
- Neptune Orbiter (NO)
- Pluto/Kuiper
- Solar-B
- Solar Connection Observatory for Planetary Environments (SCOPE)
- Solar Heliospheric and Interplanetary Environment Lookout for Deep Space (SHIELDS)
- Solar Orbiter
- Solar Probe (SP)
- Solar Sail
- Solar Wind Buoys (SWB)
- Titan Explorer (TE)
- Venus Aeronomy Probe (VAP)



Sun-Solar System Missions Roadmap

Phase 1 Sun-Earth-Moon System Characterization of System	Phase 2 Sun-Terrestrial Planets Modeling of System Elements	Phase 3 Sun-Solar System System Forecasting
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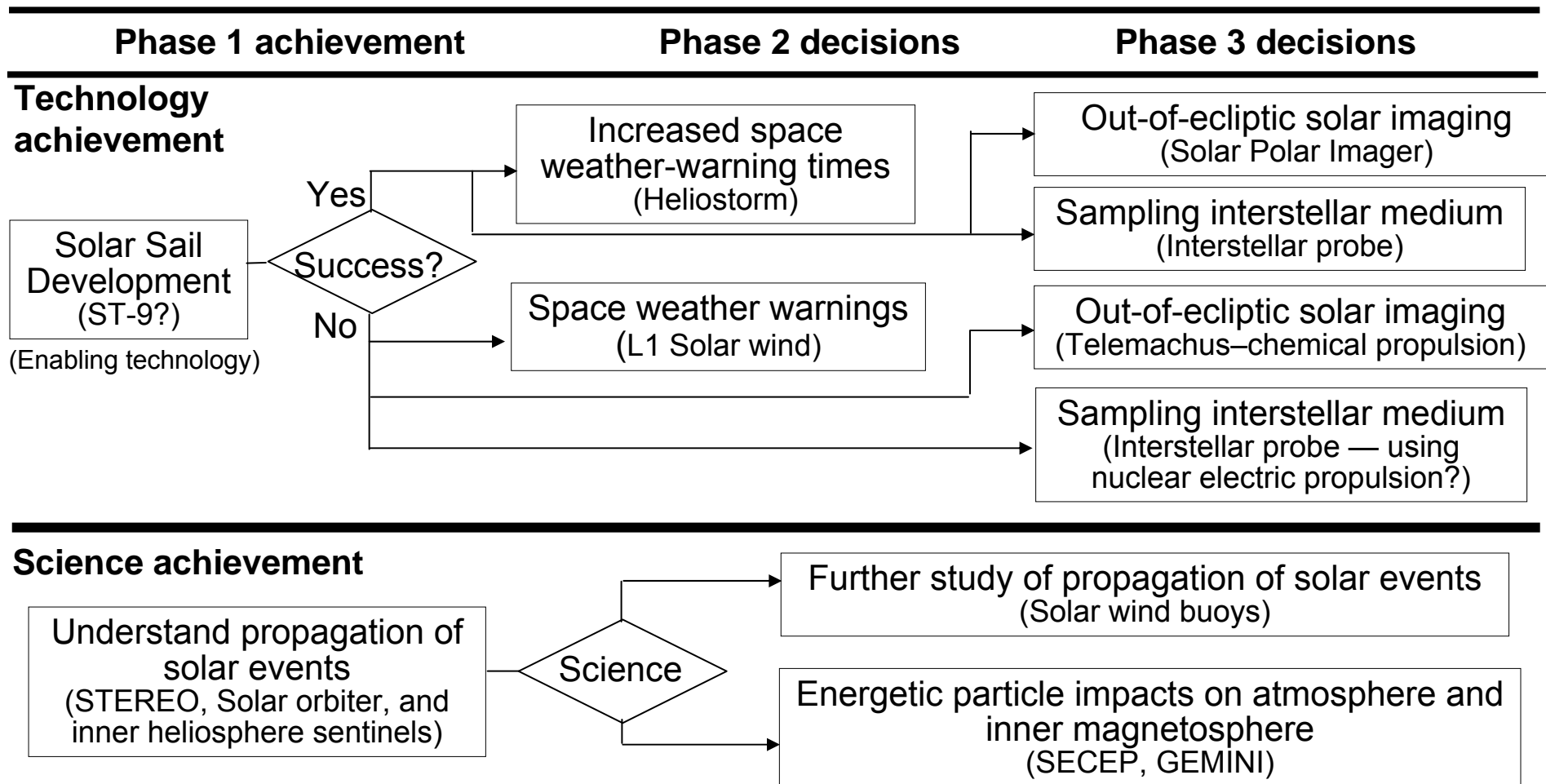
Future Mission Candidates





Roadmap Options and Alternatives (1)

- The roadmap is designed around scientific investigations:
 - Robust and flexible to changes in technology or new discoveries
 - Re-evaluation occurs as new understanding is achieved
 - Explorers advance knowledge to change future missions





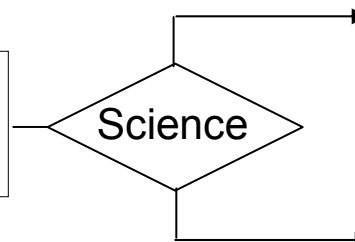
Roadmap Options and Alternatives (2)

Phase 1 & 2 achievements

Phase 3 decisions

Science achievement

Understand magnetosphere and ionosphere processes and coupling (RBSP, ITSP, GEC, MMS, and MC)

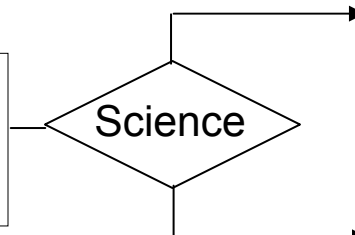


Particle acceleration by parallel electric fields (AAMP)

Coupling of ITM system to upper atmosphere (ITM-Coupler/ITM Waves)

Science achievement

Understand propagation of solar events (SDO, STEREO, Solar Orbiter, and Inner Heliosphere Sentinels, SWB)



Out-of-ecliptic solar event imaging (SPI/Telemachus)

In-ecliptic solar event imaging (FarSide/SHIELDS)



Strategic Roadmap Interdependencies

- **Lunar exploration**
 - Provide:
 - Specifications for materials and technology development
 - Forecast of solar activity and its effect on lunar environment and astronaut productivity
 - Electrostatics and dust-charging processes
 - Benefit from studying the history of solar wind through regolith-core studies
- **Mars exploration**
 - Provide:
 - Space environment specifications for materials and technology development
 - Forecast of solar activity and its effect on the Mars environment and exploration productivity
 - Data on Mars aeronomy, ionosphere, atmospheric loss, and habitability
 - Benefit from platforms for scientific investigations
- **Exploration transportation**
 - Provide:
 - Space environment specifications for materials and technology development
 - Forecast solar activity and its effect on planetary and interplanetary environments
- **Earth systems and dynamics**
 - Provide:
 - Sun/climate connection
 - Societal effects of space weather processes
- **Exploration of the universe**
 - Provide:
 - Understanding of the Sun as a magnetic variable star
 - Understanding of fundamental plasma processes



Capability Roadmap Interdependencies

- **Answering our science questions will sometimes require measurements at unique vantage points and in non-Keplerian orbits, within and outside the solar system. Capability requirements include:**
 - Cost-effective, high- ΔV propulsion and deep-space power.
 - High-energy power and propulsion — advanced radioisotope thermoelectric generators
 - In-space transportation — solar sails
 - Nanotechnology — carbon-nanotube membranes for solar sails
 - In situ measurements using clusters and constellations, combined with remote sensing (sensor webs); compact, affordable instruments and spacecraft; low-power high-radiation electronics; autonomous maintenance of precision flight formations (important for Stellar Imager mission).
 - Advanced telescopes and observatories
 - Scientific instruments and sensors
 - Low-cost access to space (secondary payloads, sounding rockets)
 - Transformational spaceport
- **Return and ingest large solar system research data sets**
 - Next-generation or follow-on to Deep Space Network
 - Communication and navigation
- **Visualize, analyze, and model space plasmas**
 - Advanced modeling, simulation, and analysis
- **New measurement techniques — compact instrumentation and imagers**
 - Next generation of Sun-Solar System instrumentation
 - Advanced telescopes and observatories
 - Scientific instruments and sensors
 - Nanotechnology



Paradigm-Shifting Events – Needed Infrastructure and Facilities

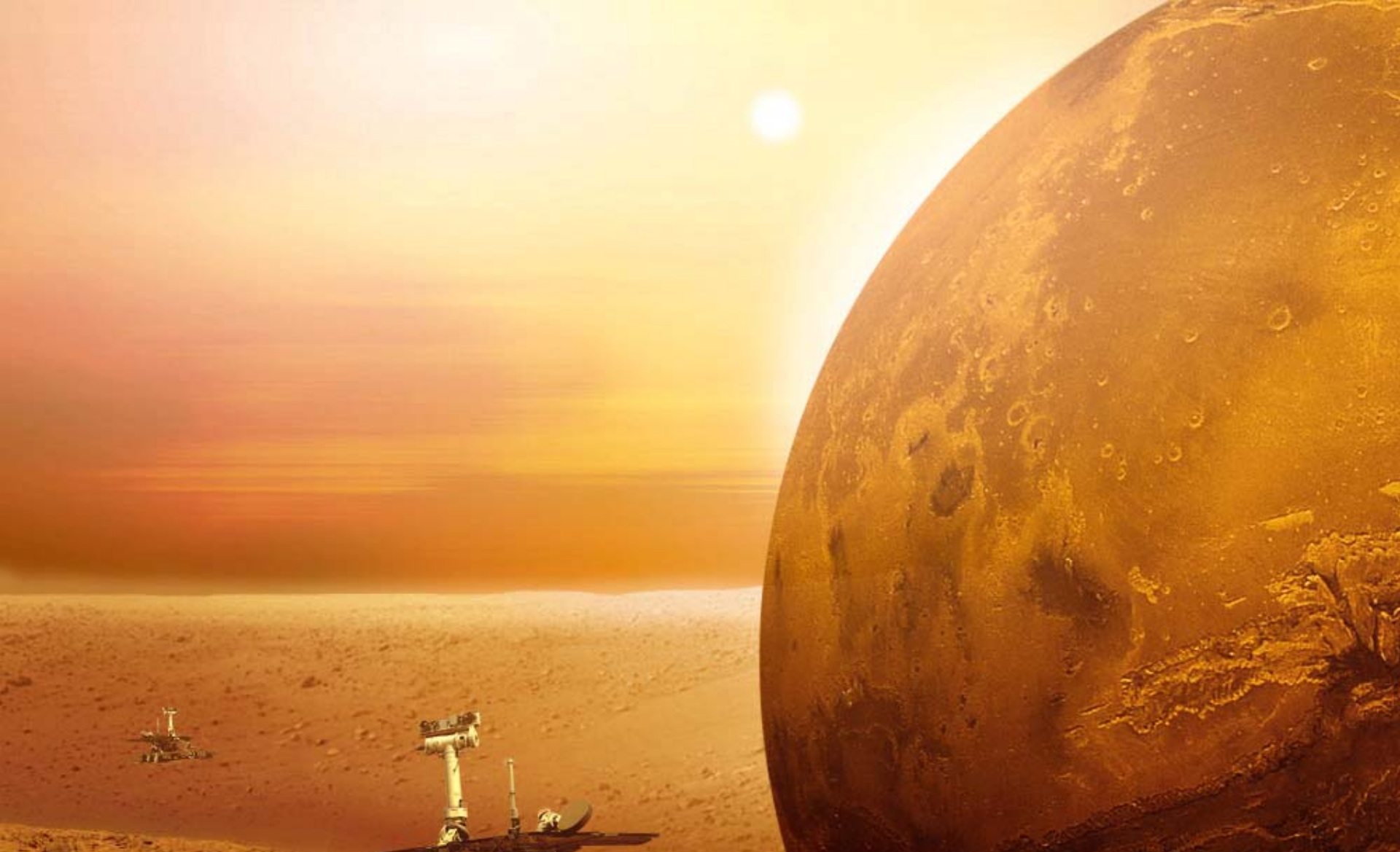
- **Paradigm-shifting events:**
 - Low-cost access to space
 - Major effects on how science experiments can be deployed
 - Revolutionize access to space
- **Infrastructure needs:**
 - Upgrade Deep Space Network to collect more data throughout the solar system
 - Supercomputing
 - Reinforce/revitalize sounding rocket/balloon program
- **Facilities:**
 - Facilities related to the development of science instruments and sensors
- **People:**
 - Develop and maintain skills through a broad range of competed funding opportunities for the scientific community
 - Outreach to attract workers to Earth-Sun system science



Other Information

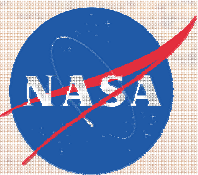
Key cooperation opportunities

- Partnership Forums:
 - International Living with a Star
 - International Heliophysical Year
 - International Space Environment Service
 - National Space Weather Program
- Science objectives broadly shared with national partners:
 - National Science Foundation
 - National Oceanic and Atmospheric Administration
 - Department of Commerce
 - Department of Defense
 - Department of Transportation
 - Department of Energy
 - Department of the Interior



Robotic and Human Exploration of Mars Strategic Roadmap Summary Report

May 22, 2005





Roadmap Summary

From the Vision for Space Exploration:

- Conduct robotic exploration of Mars
 - To search for evidence of life
 - To understand the history of the solar system
 - To prepare for future human exploration
- Conduct human expeditions to Mars
 - After acquiring adequate knowledge about the planet using robotic missions
 - After successfully demonstrating sustained human exploration missions to the Moon

The activities and investigations described in this roadmap will allow the nation to:

- Determine if Mars was ever habitable and if life ever developed there.
- Understand the climate and the geological evolution of Mars and use that knowledge to better understand the formation and evolution of the terrestrial planets and life in the solar system.
- Make informed decisions about human exploration of Mars and prepare the key capabilities required for safe and effective human missions.
- Deliver elements and infrastructure to Mars to serve as a robotic outpost prior to the arrival of human explorers.
- Undertake the first human expeditions to Mars.



Roadmap Anticipated Achievements

Roadmap Goals	Phase 1: 2005-2016	Phase 2: 2016-2025	Phase 3: 2025-2035
Determine if Mars was habitable and if life developed there	<ul style="list-style-type: none">- Evidence of past water and aqueous processes- Habitable environments- Biosignatures	<ul style="list-style-type: none">- Lab study of Mars samples- Subsurface exploration- Intensive search for life	<ul style="list-style-type: none">- Intensive search for life- Discovery-driven opportunistic science
Understand the climate of Mars	<ul style="list-style-type: none">- History of water- Atmosphere chemistry and dynamics- Polar-layered deposits	<ul style="list-style-type: none">- Long-term climate change- Understand and predict Mars weather	<ul style="list-style-type: none">- Discovery-driven opportunistic science
Understand the geological evolution of Mars	<ul style="list-style-type: none">- High-resolution surface mapping- Global/local mineralogy- Surface-atmosphere interactions- Role of water	<ul style="list-style-type: none">- <i>In situ</i> exploration of compelling sites- Lab study of Mars samples	<ul style="list-style-type: none">- Discovery-driven opportunistic science
Prepare for human exploration	<ul style="list-style-type: none">- Search for usable water- Environment, dust, surface characteristics- Atmosphere variability and models- Establish initial telecom infrastructure	<ul style="list-style-type: none">- Downselect architectures- Identify and explore candidate landing sites- Confirm resources- Biohazards, toxicity- Validate key	<ul style="list-style-type: none">- Establish robotic outpost at preferred human site- Emplace infrastructure (power, ISRU, communications, etc)- Develop key capabilities, build and test



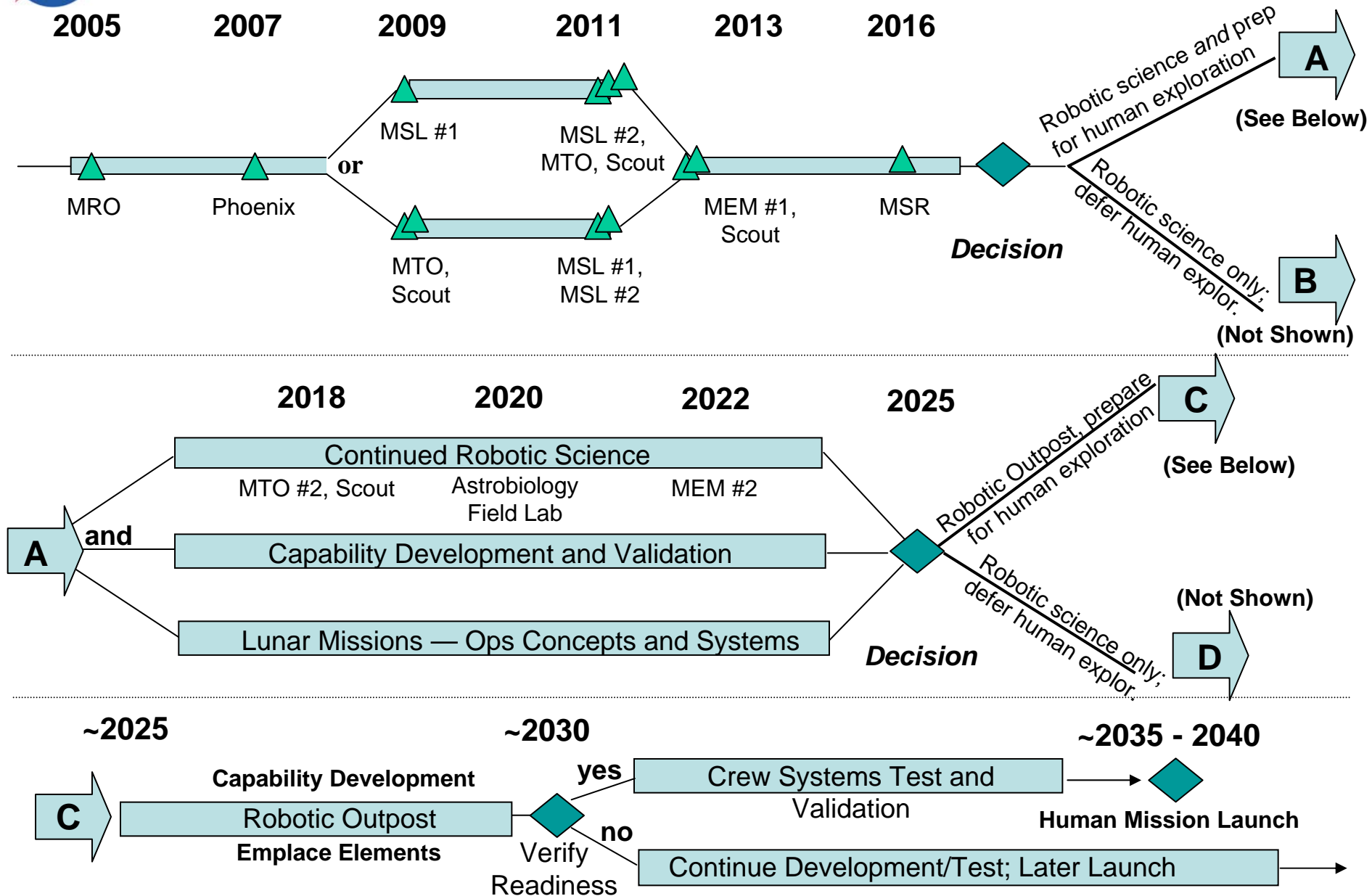
Phase 1 Mission Recommendations

The robotic missions planned for the coming decade will revolutionize our understanding of Mars and will lay the groundwork for key decisions on future human exploration.

Opportunity	Mission
2005	Mars Reconnaissance Orbiter
2007	Phoenix Lander (Mars Scout)
2009	Option 1: Mars Science Lab (MSL) #1 Option 2: Mars Telecom Orbiter (MTO) #1, plus Mars Scout
2011	Option 1: MSL #2, plus Mars Scout, plus MTO #1 Option 2: MSL #1 plus MSL #2
2013	Mars Environmental Mission (MEM) #1, plus Mars Scout
2016	Mars Sample Return



Mars Exploration Roadmap Schematic





Roadmap Options and Alternatives

- As specified in the Vision, the roadmap team focused on defining priorities for a program in which robotic science missions pave the way for human explorers.
- Three natural decision points have been identified that:
 - Define the end of each phase of the roadmap
 - Determine the degree of readiness to proceed to the next series of investments leading to human Mars exploration, and
 - Are informed by discoveries, developments, and many other intermediate decisions.

End of Phase 1 (~2016):

- Continue with robotic science and preparation for human exploration, **or**
- Focus on continued/expanded robotic science; defer or de-emphasize human exploration planning.

Decision criteria may include:

- Positive indications of usable sub-surface water
- Indications that human health hazards of long-duration flight and Mars environment are tolerable and can be mitigated
- Successful development and test of Entry Descent and Landing (EDL) technology and progress in the development of Mars surface nuclear power technology, and
- Programmatic and budget factors.



Roadmap Options and Alternatives (cont.)

End of Phase 2 (~2025):

- Establish a robotic outpost for comprehensive study and emplace infrastructure at potential human landing site(s), **or**
- Defer further planning for human Mars exploration; continue vigorous robotic exploration program.

Decision criteria may include:

- Successful validation of in situ resource utilization (ISRU) capability for human consumables and propellant production
- Analysis of first Mars samples, indicating low level of bio- or toxic hazards and continuing to enhance scientific interest
- Successful “dress rehearsal” of major human mission elements, including entry descent and landing, ISRU, Mars ascent, and planetary protection systems
- Satisfactory progress toward the development of human life support and habitation, surface power systems, and other key capabilities
- Successful validation of human exploration systems and concepts on the Moon, and
- Programmatic, budgetary, and international factors.



Roadmap Options and Alternatives (cont.)

Mid-Point and/or End of Phase 3 (~2030-2035):

- Confirm readiness for human missions; continue emplacement of infrastructure, develop flight systems, and proceed toward human mission launch, **or**
- Readiness not confirmed; continue capability development and validation, additional flight system development and test.

Decision criteria may include:

- Successful validation of key human flight elements
- Development of fission-power system for Mars surface
- Lunar mission demonstration of sustained human exploration systems and concepts
- Risk management
- Identification of active Mars biology in region of robotic outpost, and
- Programmatic, budgetary, and international factors.



Summary: Key Roadmap Decision Points

Decisions of architectural significance:

- Select a new human Mars Design Reference Mission to guide capability investments and future mission planning.
- Select the capability of new heavy-lift launch system and determine development timeframe.
- Determine the feasibility of safely landing large (~40 metric ton) mass elements on the surface of Mars.
- Decide on the preferred method of in situ resource utilization by confirming the presence of usable subsurface water and conducting system tests and validation.
- Identify the Mars mission elements for which validation on the Moon is critical.
- Decide whether to proceed with a fission-reactor system for Mars surface power.
- Determine the nature and degree of human health hazards likely to be encountered on the surface of Mars.
- Determine the need for high-efficiency in-space propulsion based on fission power.
- Confirm the ability of humans to live and work safely in deep space long enough to travel to Mars and return to Earth.



Strategic Roadmap Interdependencies

- **Lunar Exploration**
 - Systems and concepts for living and working in a planetary environment over an extended period
 - “Mars-like” exploration tools and concepts for use on the Moon
 - Challenge: Joint Moon-Mars program planning to identify requirements and plan for their evolution and infusion into lunar missions in an intelligent manner
- **Exploration Transportation System**
 - Heavy-lift launch capability, ~100 metric tons to low-Earth orbit for crew and cargo
 - Use on a lunar mission before using on Mars
 - Mars descent and ascent systems compatible with human mission masses
 - Possible need for high-efficiency in-space propulsion— to be determined via trade studies as a part of architecture definition and selection
- **International Space Station**
 - Knowledge of human health and performance in space
 - Fully equip and use the International Space Station to conduct physiological and biological research
 - Must support architecture decisions by ~2015
- **Nuclear Systems**
 - Surface power for human missions (~60-100 kW total, possibly in blocks of 20-40 kW)
 - Fission power appears to be the most beneficial implementation
 - Support architecture decisions by 2015; implementation readiness by ~2030
 - Surface power for robotic missions — ensure availability of improved Radioisotope Power Source systems
 - Possible need for fission power to support in-space propulsion



Capability Roadmap Interdependencies

Required:

- Hypersonic parachute to allow landing Mars Sample Return-class assets at high elevations on Mars
- Human-scalable entry, descent, and landing systems capable of safely and precisely landing 40 metric tons
- Heavy-lift launch vehicle (~100 metric tons to low-Earth orbit)
- Robust ~20-40 kW power plant for use on the surface of Mars
- Validation of capabilities needed for human expeditions, using appropriate venue
 - Strategically select opportunities to validate key capabilities in relevant environments
 - Includes Earth analog environments, International Space Station, Moon, and Mars (via robotic missions)

Possibly Required:

- In-situ resource utilization for human consumables and propellant production
 - Downselect among candidate methods based on Mars environment knowledge (especially the presence of water), feasibility tests, and architecture studies
- Nuclear propulsion for Mars missions
 - If the cost benefit for Mars is established via trade studies, or if required by other overriding Agency/national needs



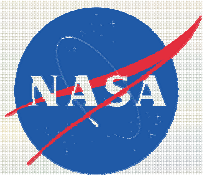
Core Competency and Infrastructure Interdependencies

- **The NASA workforce and national talents must be energized and defined to meet the challenge of Mars exploration.**
 - Survey engineering talent and facilities to establish baseline and identify gaps.
 - Create strategic partnerships among government, industry, and academia.
- **Key areas of emphasis for workforce:**
 - Systems engineering and mission planning
 - Robotics, mobility, instrument/system integration
 - Physiological research
 - Nuclear systems
 - Atmospheric entry and dynamics
 - Planetary science
- **Key areas of emphasis for facilities:**
 - Mars sample receiving, handling, and curation
 - Atmospheric entry simulation and test
 - Nuclear systems testing (in partnership with U.S. Department of Energy)
 - Mars simulation with realistic surface material/environmental properties
 - Physiological/biological testing (radiation, gravity adaptation, etc.)
 - Testing, simulation, and modeling of large-scale complex systems
 - End-to-end in-situ resource utilization system operations in a simulated Mars environment



Solar System Exploration Strategic Roadmap Summary Report

May 22, 2005





Goals and Objective

Agency goal from the Vision for Space Exploration:

Conduct robotic exploration across the solar system for scientific purposes and to support human exploration. In particular, explore the moons of Jupiter, asteroids, and other bodies to search for evidence of life, to understand the history of the solar system, and to search for resources.

Roadmap objectives:

1. Learn how the Sun's family of planets and minor bodies originated.
2. Determine how the solar system evolved to its current diverse state, including the origin and evolution of the Earth's biosphere.
3. Explore the space environment to discover potential hazards and search for resources that would enable a permanent human presence.
4. Understand the processes that determine the fate of the solar system and life within it.
5. Determine if there is or ever has been life elsewhere in the solar system.



Roadmap Summary Science Threads

How does a planetary system become habitable?

- Habitability in other planetary environments
 - Earth-like planet:
 - Venus-Earth-Mars: Venus is a baked-dry version of Earth; Mars is frozen solid.
 - Venus and Earth are the same size; when did Venus become uninhabitable?
 - Did life ever start and does life still exist on Mars?
 - Blue Moons: Habitable worlds around the giant planets:
 - Europa-Titan-Triton are another warm-to-cold trio.
 - What does organic chemistry on Titan tell us about how life began?
 - Is there life on Europa?
- Habitability in the architectures of planetary systems:
 - How do giant planets determine the arrangement of terrestrial planets near the habitable zone? (Focus on Jupiter and Neptune.)
 - Can giant planets in the habitable zones of other stars have habitable moons?
 - How were the ingredients for life supplied and when?
 - How have impacts affected the survival and evolution of life through time?

(Note: This roadmap does not include Moon/Mars flight missions.)



Roadmap Anticipated Achievements

Agency Strategic Goal: Conduct robotic exploration across the solar system for scientific purposes and to support human exploration.

Roadmap Objective	Phase 1: 2005-2015	Phase 2: 2015-2025	Phase 3: 2025 - Beyond
1: Learn how the Sun's family of planets and minor bodies originated.	<ul style="list-style-type: none">a) Probe the interior of a comet (Deep Impact)b) Return samples of dust from a comet's coma (Stardust)c) Conduct detailed studies near a differentiated and a primitive asteroid (Dawn)d) Conduct detailed studies of a cometary nucleus (Rosetta)	<ul style="list-style-type: none">a) Complete the reconnaissance of the solar system with a flyby of Plutob) Explore the diversity of small bodies with such missions as multiple comet and Trojan/Centaur asteroid flybysc) Study individual small bodies intensively by means of sample-return missions	<ul style="list-style-type: none">a) Return cryogenically preserved samples from a cometb) Characterize the diversity of Kuiper Belt objects
2: Determine how the solar system evolved to its current diverse state, including origin and evolution of the Earth's biosphere.	<ul style="list-style-type: none">a) Conduct an intensive orbital study of Mercury to understand how and where it formed (Messenger)b) In conjunction with the expected achievements of Roadmap objective 1, investigate the origin of Earth's water, organics, and other volatilesc) Investigate the earliest life on Earth through studies of Earth's oldest rocks as well as modern analogous microbial communities	<ul style="list-style-type: none">a) Land on a Venusian highland to search for granitic or andesitic rocks consistent with an early Earth-like tectonic evolutionb) Search for evidence of past massive oceans of water on Venusc) Characterize the past and present population of asteroid impacts to understand their impact on terrestrial planets	<ul style="list-style-type: none">a) Drill into various places on Venus to determine the mechanisms by which Venusian highlands were formedb) Return selected geologic samples from Venus
3: Explore the space environment to discover potential hazards and search for resources that would enable a permanent human presence	<ul style="list-style-type: none">a) Complete (>90 percent) the inventory of Near-Earth Objects (NEOs) larger than 1-km in diameterb) Characterize potentially hazardous objects via telescopic remote sensingc) Study remotely the resource potential of a sample of accessible small bodies	<ul style="list-style-type: none">a) Precisely track and characterize any near-Earth object that could impact the Earthb) Explore near-Earth asteroid mineralogy in situ to determine resource potential	<ul style="list-style-type: none">a) Develop technologies to alter trajectories of large, potential Earth-impacting bodiesb) Study an L2 and NEO human-visit capability to understand the need for robotic and piloted extraction of asteroidal resources for use in space and on Earth

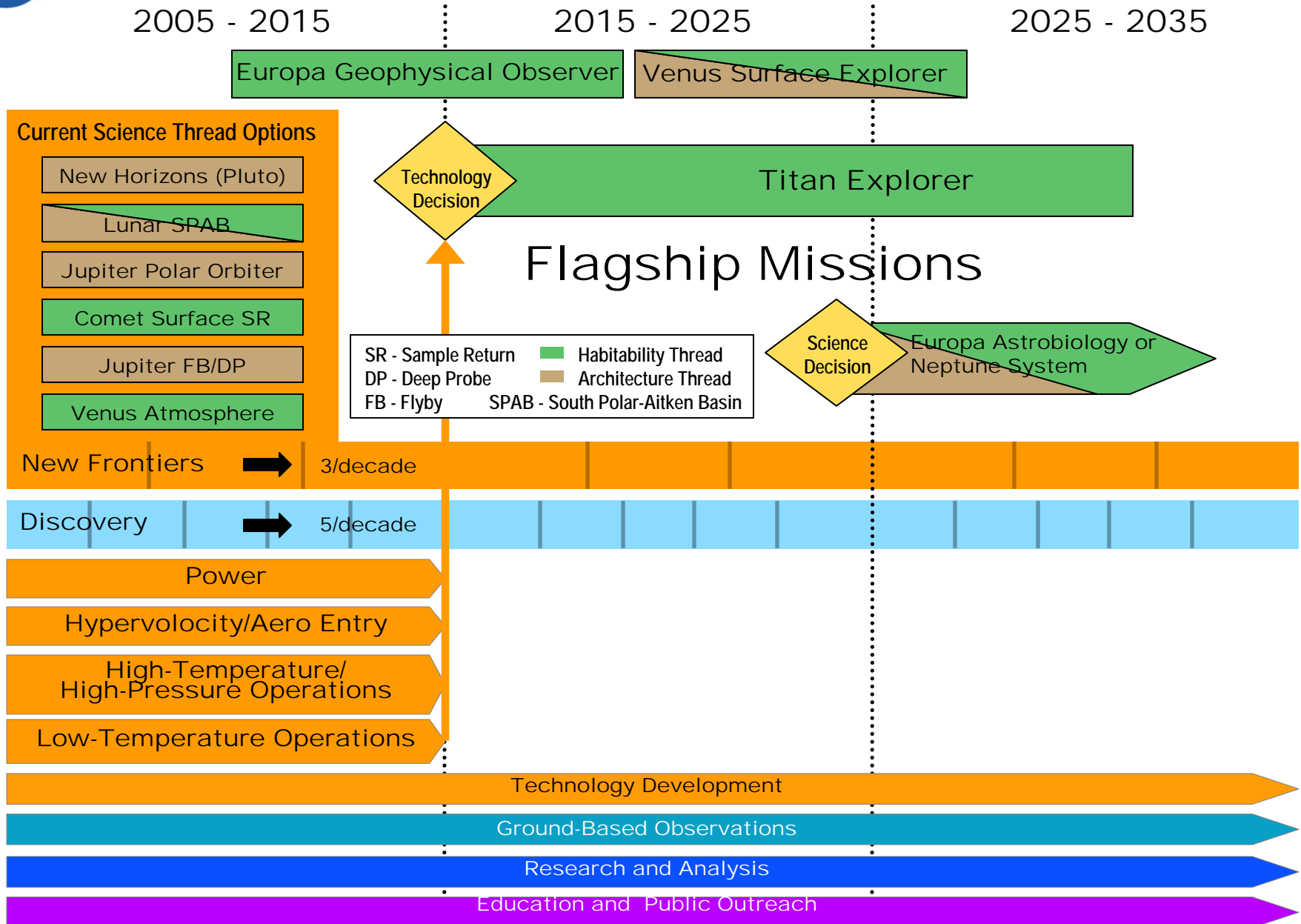


Roadmap Anticipated Achievements (continued)

Agency strategic goal: Conduct robotic exploration across the solar system for scientific purposes and to support human exploration.			
Roadmap Objective	Phase 1: 2005-2015	Phase 2: 2015-2025	Phase 3: 2025- Beyond
4: Understand the processes that determine the fate of the solar system and life within it.	<ul style="list-style-type: none">a) Determine the nature of interactions and balance of processes on/in Titan's surface, interior, and atmosphereb) Quantify the nature of changes in Saturn's atmospherec) Understand the evolution of satellite surfaces and ring structure	<ul style="list-style-type: none">a) Study the nature of Pluto's surface and its evolution over timeb) Look for clues to the origin of the Pluto-Charon systemc) Determine the composition of the surface of a typical Kuiper Belt object and hence understand its origin	<ul style="list-style-type: none">a) Determine the range of detailed properties of Kuiper Belt objectsb) Quantify the composition and conditions within the giant planets, particularly Jupiter and Neptunec) Determine the origin of Triton's volatiles and the origin of this body's apparent early episode of melting/resurfacing
5: Determine if there is or has ever been life elsewhere in the solar system.	<ul style="list-style-type: none">a) Through the astrobiology program, determine plausible pathways for the origin of life on Earthb) Determine if organics exist on Titan distinct from those made by photochemistry and whether they are accessible for study	<ul style="list-style-type: none">a) Determine if material from Europa's subsurface ocean is accessible to a surface or near-surface-drilling studyb) Deploy a mobile platform to study the detailed structure and composition of biogenically relevant organics on Titan	<ul style="list-style-type: none">a) Determine if evidence of biological activity exists in selected materials samples directly on Europab) Drill into cryovolcanic flows on Titan to search for organic material that evolved in the presence of liquid waterc) Explore for life throughout the outer solar system



Solar System Exploration Roadmap





Roadmap Options and Alternatives

- A budget-balanced portfolio of Discovery, New Frontiers, and Flagship-class missions is the foundation for this roadmap. It also is built on robust research and analysis programs, critical technology developments, supporting ground observations, and education and public outreach.
- Three categories make up the options for flight missions:
 - **Discovery (\$300M - \$500M)**
 - Open, unrestricted competition to address broad solar system objectives
 - Budget projection supports flying five per decade
 - **New Frontiers (\$500M - \$800M)**
 - Open competition to address solar system objectives consistent with Decadal Survey recommendations
 - Budget projection supports flying three per decade
 - **Flagship missions (\$800M - \$1400M or \$1400M - \$2800M)**
 - Major campaigns to address fundamental questions in solar system exploration consistent with Decadal Survey recommendations
 - Investigations address distant and/or extreme environments
 - Budget projection supports flying two \$800-1400M or one \$1400-2800M mission(s) per decade



Roadmap Mission Set Options

• New Frontiers

- Kuiper Belt/Pluto
- Lunar South Pole Aitken Basin
- Comet Surface Sample Return
- Venus Buoyant Station
- Jupiter Polar Orbiter with Probes

• Flagship Missions

- Europa Geophysical Orbiter
- Venus Surface Explorer
- Titan Explorer
- Europa Astrobiology Lander
- Titan Orbiter/Lander
- Neptune Orbiter with Probes
- Comet Cryo Nucleus Sample Return
- Venus Sample Return

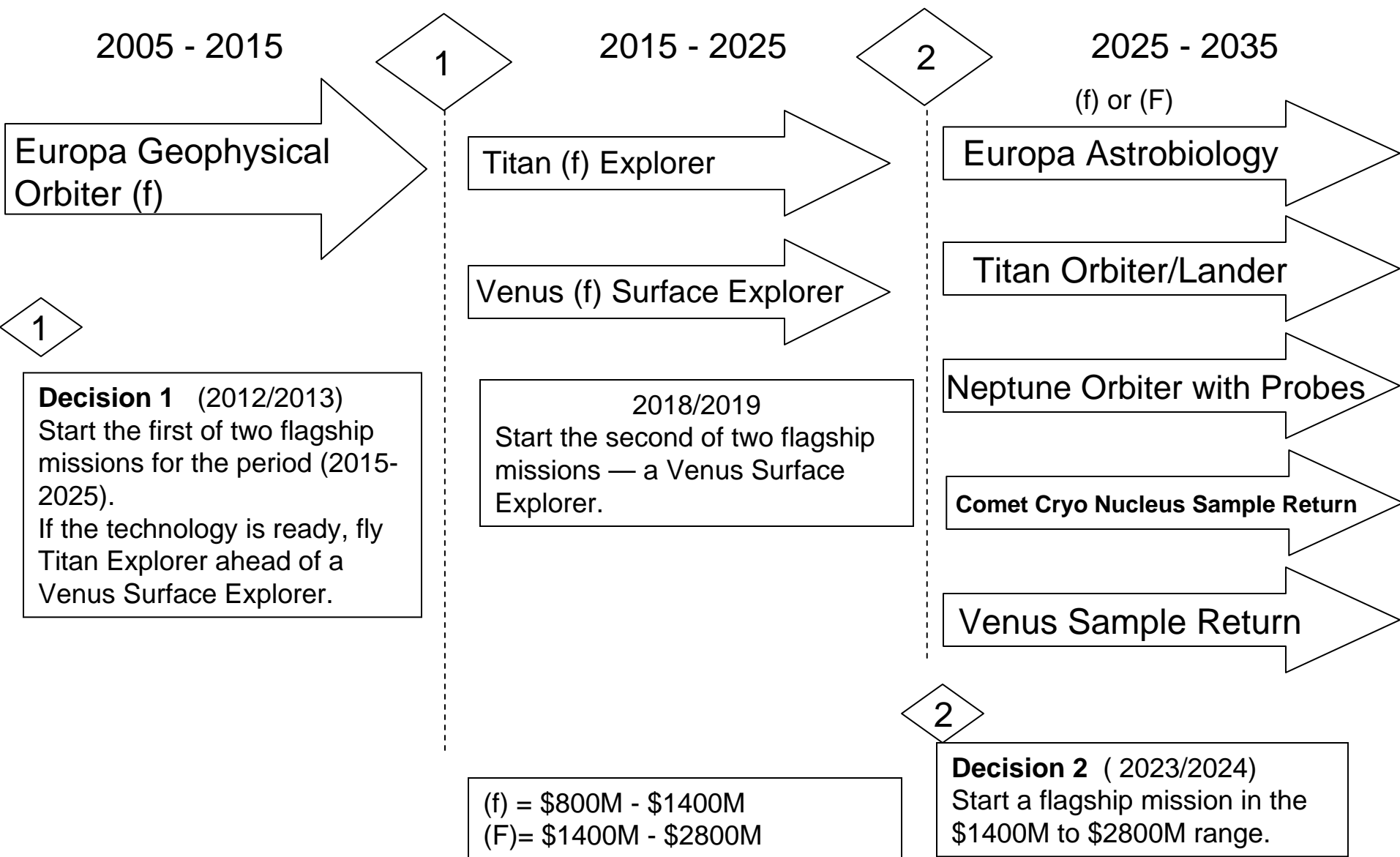


Flagship Decision Criteria

- Decision points are influenced by the confluence of three major factors:
 - Scientific priorities and knowledge
 - Technological readiness or capability, and
 - Programmatic considerations.
- Preceding missions influence the destination(s), the campaign architecture, and the approach.
- Selected Discovery and New Frontiers missions can influence other priorities.
- A focused investment in critical technologies and capabilities will enable the missions and dictate the timetable for their implementation.



Key Roadmap Decisions for Flagships





Roadmap Technology Interdependencies

- **Highest-priority investments:**

- Radioisotope Power Source technologies (milliwatts up to 10s to 100s of watts, high efficiency)
- Technologies for extreme environments:
 - High radiation tolerance (Europa, Jupiter)
 - Very high (Venusian surface) and very low (Titan mid-atmosphere) temperatures
 - Extreme pressure (hundreds of bars: Venus, Jupiter, and Neptune)
 - Atmospheric entry probes for outer planets and Venus (very high heating rates in helium/hydrogen atmosphere for outer planets and high heating rates in carbon dioxide for Venus)

- **Further assessment of the following technology areas:**

- Closer evaluation of optical communications, ultra-high bandwidth, and ultra-high pressure communication/survival technologies that could enhance and possibly enable deep giant planet probes
- Further study to determine specific needs for technologies in autonomous systems, science instruments, nanotechnology, or advanced modeling and analysis to enhance solar system exploration missions



Roadmap Technology Interdependencies

Technology Links	
Radioisotope Power Source (RPS)	<ul style="list-style-type: none">• Radioisotope power supplies are critical for missions at extreme distances or in extreme environments• Ongoing evaluation of efficient RPS designs (e.g., Stirling cycle rather than Radioisotope Thermoelectric Generator)• Highest-priority critical path item for Europa and future outer-planet missions
Technologies for Extreme Environment <ul style="list-style-type: none">- High Radiation Tolerance- Extreme Temperatures<ul style="list-style-type: none">• High: 700K• Low: 70-90K- Extreme Pressures<ul style="list-style-type: none">• Hundreds of bars	<ul style="list-style-type: none">• High-intensity radiation environment around Jupiter (near Europa) poses special problems<ul style="list-style-type: none">- Different energy and particle distribution distinct from military applications- Implies need for electronics, structures, and shielding, which can provide a minimum 30-day operation to one lasting many months• Extremely high-temperature technologies are needed for Venus atmosphere mission with surface access<ul style="list-style-type: none">- Electronics and surface mobility at ~500 degrees Celsius• Extremely low-temperature technologies are needed for Comet Surface Sample Return missions and Titan Explorer• Missions that require operations at > 100 bars<ul style="list-style-type: none">- Deep atmosphere of Neptune (up to one kilobar)- Surface of Venus (90 bars)- Deep atmosphere of Jupiter (100 bars)• Implies special attention to structure and design of surface vehicles and pressure vessels in hazardous environment (hydrogen in outer-planet atmospheres, high-temperature corrosive chemicals in Venus)
Technology for Outer-Planet and Venus Probes	<ul style="list-style-type: none">• Extreme entry velocity/heating rates in hydrogen/helium atmosphere for Jupiter and Neptune probes and very high heating rates in carbon dioxide atmosphere for Venus<ul style="list-style-type: none">- Requires extreme environment thermal protection systems and testing in relevant environments• Extreme depth for Venus, Jupiter, and Neptune probe missions<ul style="list-style-type: none">- Requires special attention to entry probe design, including pressure vessel structure to deal with ≥ 100 bar pressures, and thermal management of sensors, electronics, and batteries- Communications technology needed for data transfer from extreme depths• Aerocapture for a Neptune and Triton Orbiter probe<ul style="list-style-type: none">- Requires targeting precision and extreme environments thermal protection system



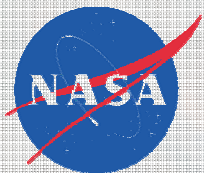
Strategic Roadmap Interdependencies

Strategic Roadmap	Links
Lunar Robotic and Human Exploration	Studying solar system processes preserved in lunar surface materials through sample analysis and field studies is critical in understanding the processes under which the solar system developed
Mars Robotic and Human Exploration	Understanding Mars from both a historical and current perspective is critical to understanding the solar system's development <ul style="list-style-type: none">•Understanding the current state and evolution of the Martian atmosphere, surface, and interior•Determining the nature of any habitable environments on Mars and whether life exists or ever existed on Mars
Earth-Like Planets and Habitable Environments	Studying the giant planets in our solar system and understanding how they affect habitability Studying extrasolar planetary systems and understanding how they become habitable
Exploration Transportation	Exploring the outer solar system will require longer transit times. To gather more sophisticated science data, instruments will require larger launch mass and volume <ul style="list-style-type: none">•Heavy-lift launch for high-mass robotic missions•Precision entry/descent and landing•In-space propulsion•In-space automated rendezvous and docking (depending on design of launch and transfer vehicles)•Pre-deployed surface/orbit assets (fuel, power, instruments, etc.)•Surface ascent/sample return to Earth



Strategic Roadmap Interdependencies

Strategic Roadmap	Links
Sun-Solar System Connection	<p>Specifying and predicting space weather at solar system destinations and along interplanetary routes. Includes planetary atmospheric state (ascent, aerobraking, aerocapture, descent, landing), ionospheric state (communications, navigation), and energetic radiation morphology and spectral content (reliability of electronics and materials)</p> <ul style="list-style-type: none">•Predicting, detecting, and warning of solar and galactic radiation environment•Characterizing upper atmosphere (e.g., Titan, Neptune) for aerocapture•Study magnetosphere around other planetary bodies
Aeronautical Technologies	Future atmospheric vehicles
Nuclear Systems	Radioisotope Power Sources are critical for missions at extreme distances or in extreme environments in providing propulsion to and from the outer solar system, communications, and for planetary surface investigations



Search for Earth-Like Planets Strategic Roadmap Summary

May 22, 2005

Strategic Roadmap Summary

The Vision statement contains the objective:

“Conduct advanced telescope searches for Earth-like planets and habitable environments.”

Objectives:

- Find planets and nearby Earth-like worlds.
- Profile planetary characteristics and biomarkers.
- Understand planet formation and habitability.



Anticipated accomplishments will answer universal questions:

- What is the number of planets around nearby stars?
- What is the location of the nearest terrestrial planets?
- What are the properties of these planets, including indicators of the existence of life?
- What is the relationship between star formation and planet formation?
- What conditions are needed for the formation of life on planets?
- What evidence is needed to determine if life exists on any planet beyond the Earth?



Mission Set

Planet Search and Characterization Missions

- Space Interferometer Mission (SIM PlanetQuest), 2011: Indirect astrometric detection of planets $M > 3$ Earth masses
- Terrestrial Planet Finder-Coronagraph (TPF-C), 2014: Direct visible-light detection of planets and planetary systems around other stars
- Terrestrial Planet Finder-Interferometer (TPF-I), 2019: Direct infrared detection and spectroscopy of planets and their atmospheres
- Life Finder: Unambiguous signs of life around nearby stars
- Planet Imager: Multi-pixel resolution images of nearby planets

Planet Formation and Habitability

- Stratospheric Observatory for Infrared Astrophysics (SOFIA), 2005: Circumstellar disks, star, and planet formation
- James Webb Space Telescope (JWST), 2011: Formation of planets, stars, and galaxies
- Single Aperture Far Infrared (SAFIR): Formation of planetary systems
- Large Ultraviolet Visible Observatory (LUVO): Chemical evolution of the early universe
- Far Infrared Space Interferometer (FIRSI): High-resolution imaging of proto-planetary disks

Competed Missions

Address focused science questions through scientist-led investigations

- Kepler (2008): Accurate determination of the statistical frequency of earth-mass planets around solar-type stars
- Additional Origins probe missions



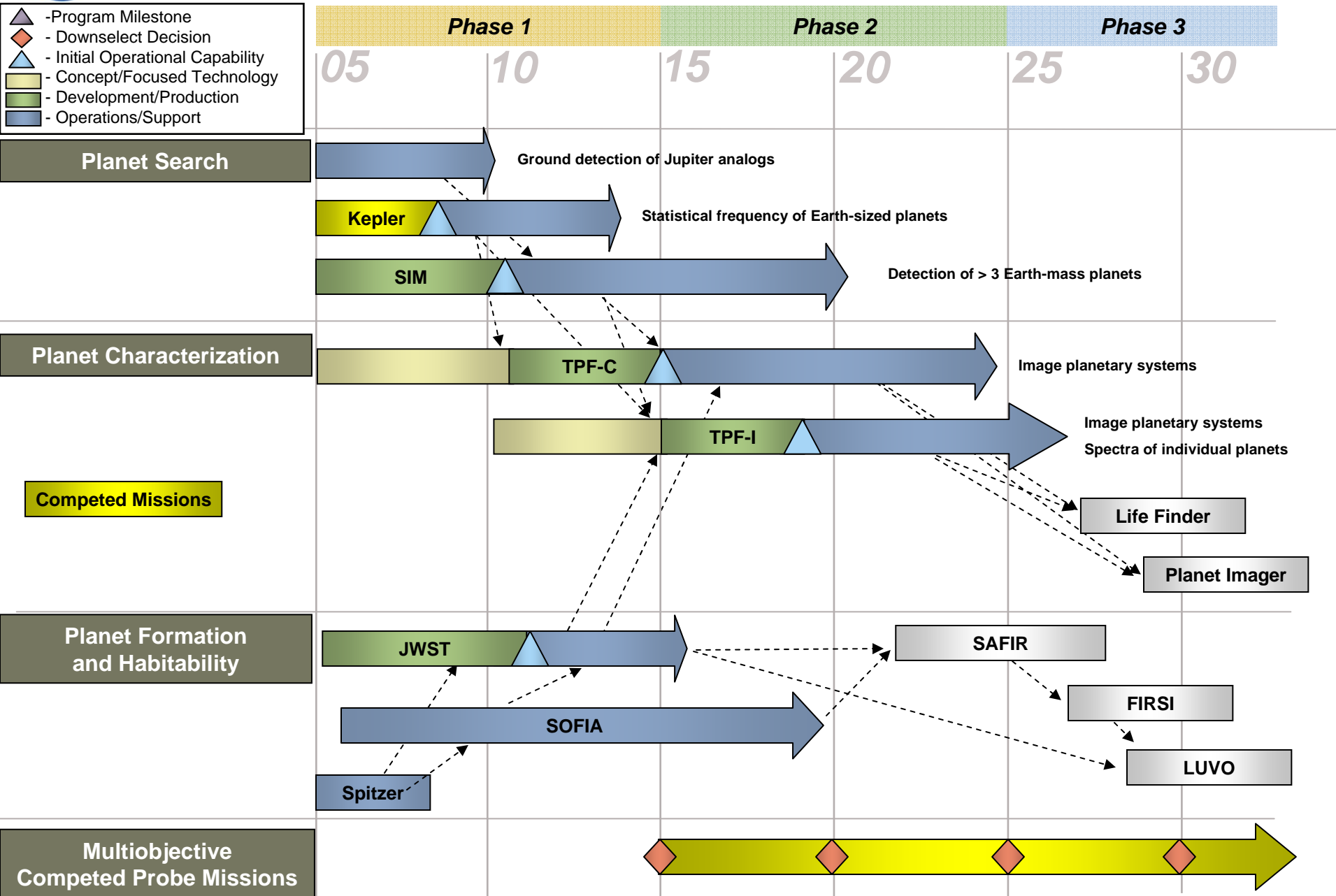
Roadmap Anticipated Achievements

<i>Conduct advanced telescope searches for Earth-like planets and habitable environments</i>			
Objective	Phase 1: 2005-2015	Phase 2: 2015-2025	Phase 3: 2025 Beyond
Planet Detection	a) Measure the frequency of Earth-like planets in a statistically representative sample [COROT, Kepler] b) Radial velocity surveys detect additional Jupiter analogs and nearby planets with mass approaching $10 M_{\text{earth}}$ [Ground] c) First SIM planet detections	a) Astrometric detection of $M > 3 M_{\text{earth}}$ planets in habitable zone within 10 parsecs [SIM] b) Photometric detection of $M > 0.5 M_{\text{earth}}$ planets in stellar habitable zone within 10 parsecs [TPF-C] c) Photometric detection of $M > 0.5 M_{\text{earth}}$ planets in stellar habitable zone within 100 parsecs [TPF-I]	a) At least an order-of-magnitude increase in the number of directly detected Earth-like planets [LF] b) Detection of planetary moons in nearby extrasolar system [LF]
Planet Characterization	a) Measure atmospheric spectra of hot Jupiters seen in transiting events [Ground, HST, Spitzer, JWST] b) Measure spectra of brown dwarfs and giant planets [JWST]	a) Measure planetary masses [SIM] b) Measure radius and surface temperature [TPF-C+TPF-I] c) Detect basic atmospheric composition and presence of clouds [TPF-C+TPF-I] d) Measure gross surface properties [TPF-C, TPF-I] e) Detect new classes of planets [SIM, TPF-C, TPF-I] f) Detect provisional indications of life [TPF-I]	a) Confirmation of biomarkers [LF] b) Search for life on a larger sample of planets c) Search for variety of different metabolisms [LF] d) Improved characterization of planetary systems [LF]
Planet Formation and Habitability	Observe the formation and evolution of stars, galaxies, and planetary systems from the first luminous objects to debris disks [Spitzer, SOFIA, Herschel, JWST]	Observe the development of conditions for life, from the first release of the chemical elements in the first stars, through the formation of protoplanetary disks, to the chemistry and physics of the solar system [SOFIA, JWST, SAFIR]	a) Observe proto-planetary disks with the resolution needed to detect Earth-like planets in formation [FIRSI] b) Trace the chemical evolution of the early universe [Large UV/Optical Imager]

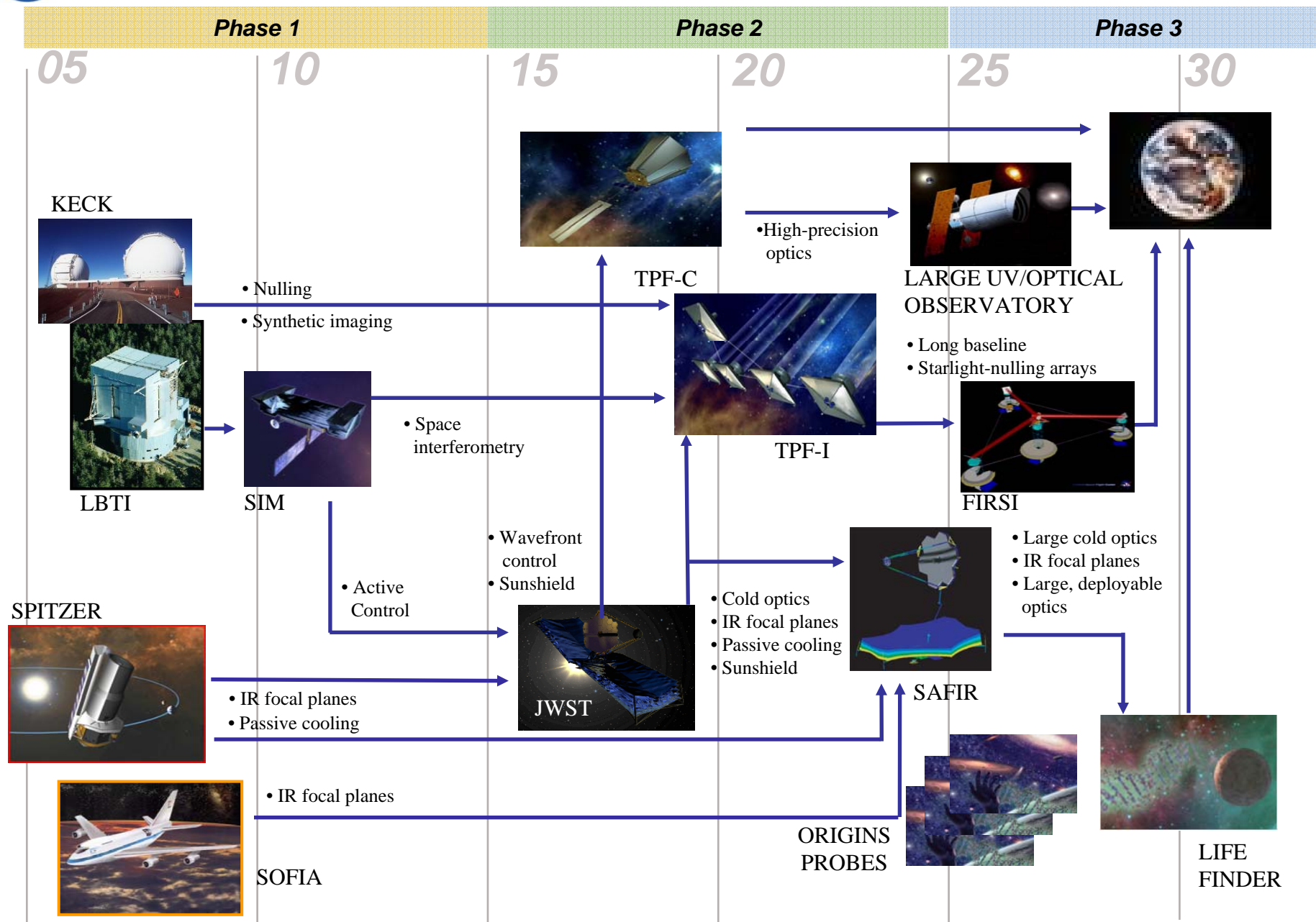


Roadmap Timeline

- Program Milestone
- Downselect Decision
- Initial Operational Capability
- Concept/Focused Technology
- Development/Production
- Operations/Support



Strategic Technology Linkages





Key Decision – Search Strategy

- Choice of the most effective strategy to find Earth-like planets depends on whether they are common or rare.
 - The Frequency of Earth-like Planets (FEP) is currently unknown
 - Earth-mass planets fall below the detection threshold of ground-based observatories.
 - The Kepler and European COROT missions are designed to accurately determine this parameter within the next five years.
 - For planning, FEP is estimated to be at least 10 percent.
- If FEP is 10 percent or greater, the baseline TPF-C/TPF-I strategy is ideal.
 - Terrestrial Planet Finder-Coronagraph (TPF-C) and Terrestrial Planet Finder-Interferometer (TPF-I) each support roadmap objectives and are scientifically complementary.
- If FEP is close to 100 percent, performance requirements could be relaxed or detailed characterization could be emphasized because a nearby Earth analog becomes very likely.
- Although unlikely, if FEP is significantly less than 10 percent, TPF-C does not have enough target stars within its range to detect a useful sample of Earth-mass planets.

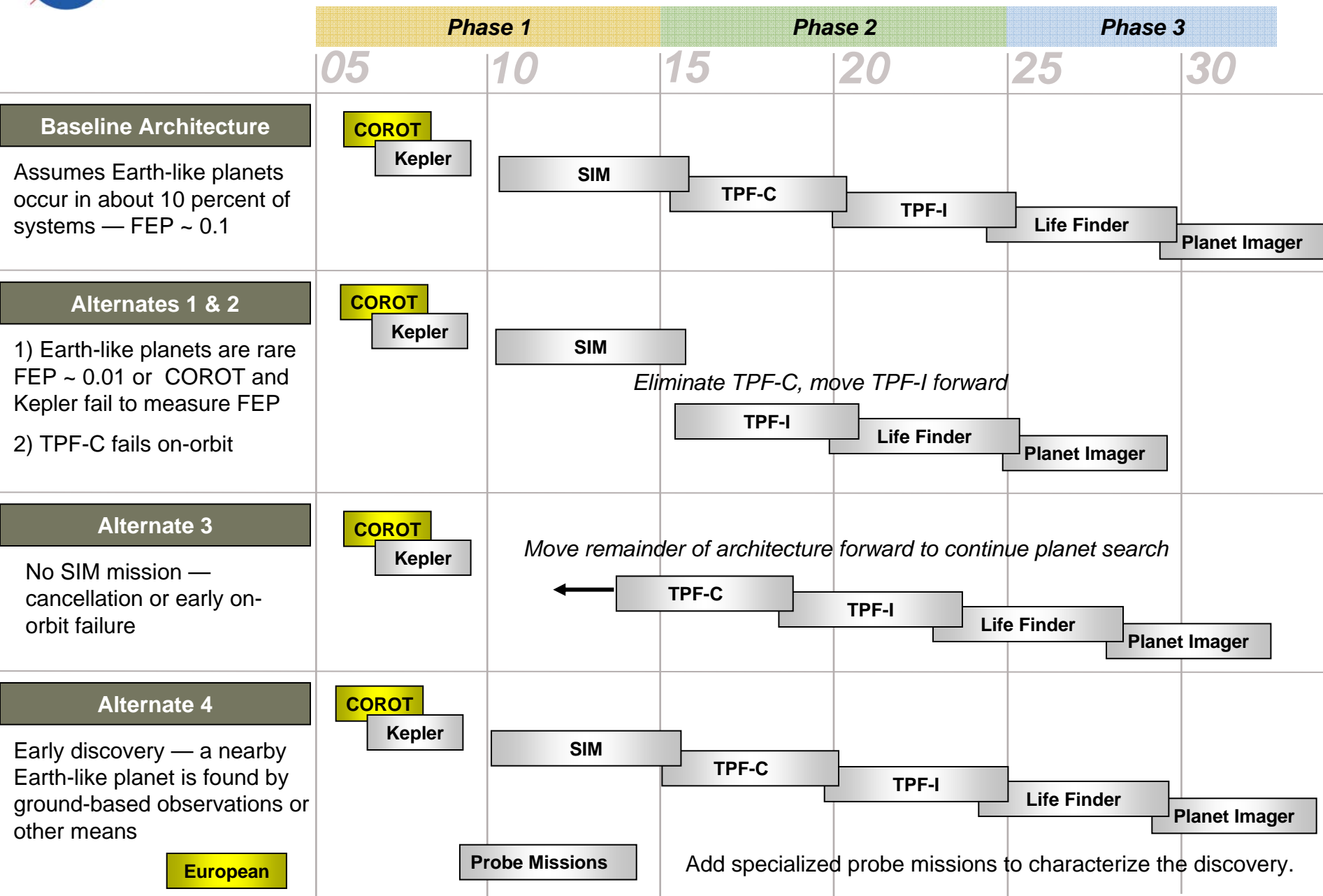


Other Decisions

- The planned mission sequence builds knowledge acquisition logically, but other mission sequences will achieve the overall objectives.
 - Space Interferometer Mission (SIM) finds planetary systems.
 - Obtains planetary mass, which is a key physical characteristic.
 - Enriches the target set for Terrestrial Planet Finder (TPF) missions and improves their efficiency.
 - Terrestrial Planet Finder-Coronagraph (TPF-C) measures planet size.
 - Terrestrial Planet Finder-Interferometer (TPF-I) obtains planet temperature.
- The plan recognizes the possibility of setbacks
 - For various reasons, the Frequency of Earth-Like Planets (FEP) might not be successfully measured.
 - Earth-massed planets might be extremely rare — FEP ~ 1 percent or fewer.
 - Programmatic or technical difficulties could degrade the SIM.
- The following chart maps out examples of alternate architectures and the events that would trigger their selection.
 - Specific alternate paths, if needed, would be designed and evaluated based on the driving issues.



Alternate Architectures





Roadmap Interdependencies

- **Science Requirements**

- A complete set of astrometric data and visible and infrared measurements are needed to fully characterize the planets in orbit around other stars.
 - Maintaining the development pace of the Space Interferometer Mission (SIM), Terrestrial Planet Finder-Coronagraph (TPF-C), and Terrestrial Planet Finder-Interferometer (TPF-I), is key to this requirement.

- **Capability Requirements**

- Develop the enabling detectors, optics, structures, formation flight, specialized test facilities, and model-augmented verification capabilities identified in the capability roadmaps.
 - Advanced telescopes and observatories
 - Sensors and scientific instruments
 - Advance simulation and modeling

- **Ground Data, Interagency Partnerships, and International Collaborations**

- Use ground-based observatories to continue the discovery of planetary systems and carry out target star surveys.
- Partner with the European Space Agency (ESA)'s active planet-finding program.
 - Explore the possibility of a joint TPF-I-Darwin mission.
- Continue to advance large, lightweight space optics capabilities using dual-use partnerships with the national security community.

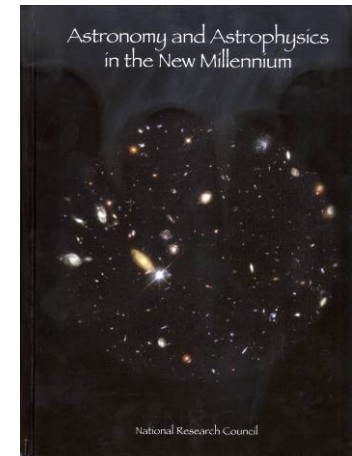
- **Future Workforce Requirements**

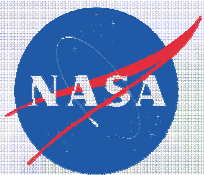
- A strong technical workforce, including scientists and engineers, is critical to the sustainable future of the roadmap initiatives.
 - Encourage undergraduate- and graduate-level training in physical sciences, mathematics, and engineering.

Other Information

National Academy of Sciences Decadal Survey:

- Reaffirms the high priority of the Space Interferometer Mission (SIM).
 - Decadal Survey Committees have endorsed SIM.
- Supports the search for planetary systems around nearby stars and the Terrestrial Planet Finder mission as high priorities.





Universe Exploration Strategic Roadmap Summary Report

May 22, 2005



Universe Exploration Summary

Vision: Implement a sustained and affordable human and robotic program to explore the solar system and **beyond**.

Exploring Beyond

- How did the universe begin?
- How will it end?
- How did we get here?



Objective: Explore the universe to understand its **origin, structure, evolution, and destiny**.

Roadmap achieves the Objective and advances the Vision

Origin and Destiny: Beyond Einstein Program

Objective 1: Determine what powered the Big Bang.

Objective 2: Understand the properties of space, time, and matter at the edge of a black hole.

Objective 3: Investigate dark energy, the mysterious force that is driving apart the cosmos.

Structure and Evolution: Pathways to Life Program

Objective 4: Follow the growth of the universe from its infancy to the creation of planets, stars, galaxies, and ultimately life itself.



Universe Exploration Mission Set

Strategic Observatories

- Gamma-ray Large Aperture Space Telescope (GLAST), 2007: Jets from black holes and dark matter decay; signatures of first galaxies and stars
- Laser Interferometer Space Antenna (LISA), 2014: Gravitational waves from many sources; how space and time behave around black holes and constrain dark energy
- Constellation-X (Con-X), 2017: Observe matter falling into black holes and address the mysteries of dark matter and dark energy
- Competed Einstein Probes
 - Joint Dark Energy Probe (JDEM)
 - Black Hole Finder Probe (BHFP)
 - Inflation Probe (IP)
- Vision Missions
 - Big Bang Observer (BBO)
 - Black Hole Imager (BHI)

Pathways to Life

Explorers: Missions linked to universe strategic goals

- Competed Explorer Missions
- Vision Missions
 - Pathways to Life Observatories

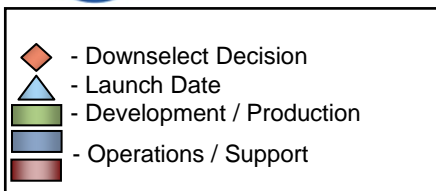


Universe Roadmap Goal Structure

Agency Strategic Objective: Explore the universe to understand its origin, structure, evolution, and destiny			
	Phase 1: 2005-2015 Expected Achievements	Phase 2: 2015-2025 Expected Achievements	Phase 3: 2025-beyond Expected Achievements
Roadmap Objective 1: Big Bang Determine the nature of cosmic Inflation by detecting its signature gravitational waves	a) Investigate alternate approaches for the Inflation Probe [WMAP, and suborbital] b) Tighten constraints on inflationary models [Suborbital, WMAP, and Planck]	a) Measure gravitational waves from inflation [Inflation Probe] b) Detect gravitational waves and perhaps radiation from the first picosecond [LISA]	a) Detect all important sources of gravitational waves since the Big Bang, and directly detect quantum effects during inflation. [Big Bang Observer]
Roadmap Objective 2: Black Holes Validate the predictions of Einstein's Theory of General Relativity at the extremes of gravity	a) Observe acceleration processes of jets emerging from black holes [GLAST] b) Determine if General Relativity correctly describes the massive black holes at the centers of galaxies [LISA]	a) Investigate General Relativity close to black holes b) Constrain how black holes evolve [Con-X] c) Determine the number of black holes in the local universe [Black Hole Finder Probe]	a) Directly image matter falling into a black hole [Black Hole Imager] b) Investigate stellar mass black hole formation [Black Hole Observer]
Roadmap Objective 3: Dark Energy Determine the ultimate fate of the universe	a) Measure precise cosmological parameters, such as global curvature [WMAP] b) Ground observations constrain the nature of dark energy [HST and ground observations]	a) Increases precision of cosmic yardsticks [Con-X] b) Measure distance measurements to cosmological black holes [LISA] c) Precisely constrains the nature of dark energy [JDEM]	Measure precise absolute distances to and rates of expansion of one million cosmological binary stars, simultaneously defining both geometry and kinematics of the universe [Big Bang Observer]
Roadmap Objective 4: Structure and Evolution: Determine how the universe grew to contain galaxies, stars, and elements, setting the stage for life	a) Detect hot intergalactic medium (IGM) [Chandra, HST] b) Investigate protostellar disks [HST, Chandra, Spitzer, JWST, SOFIA] c) Characterize the evolution of surface activity of solar-type stars. Understand our "Sun in Time" [Chandra, XMM]	a) Confirm baryon content of hot IGM, and dispersion of heavy elements b) Probe galactic black holes c) Study stellar dynamos and stellar activity [Cox-X] d) Study star formation history [JWST]	a) Map missing baryons in the IGM b) Understand the factors critical to formation of galaxies, stars, planets, and life c) Understand the effects of stellar activity on conditions for emergence of life [Path of Life Observatories]



Universe Exploration Timeline



Beyond Einstein

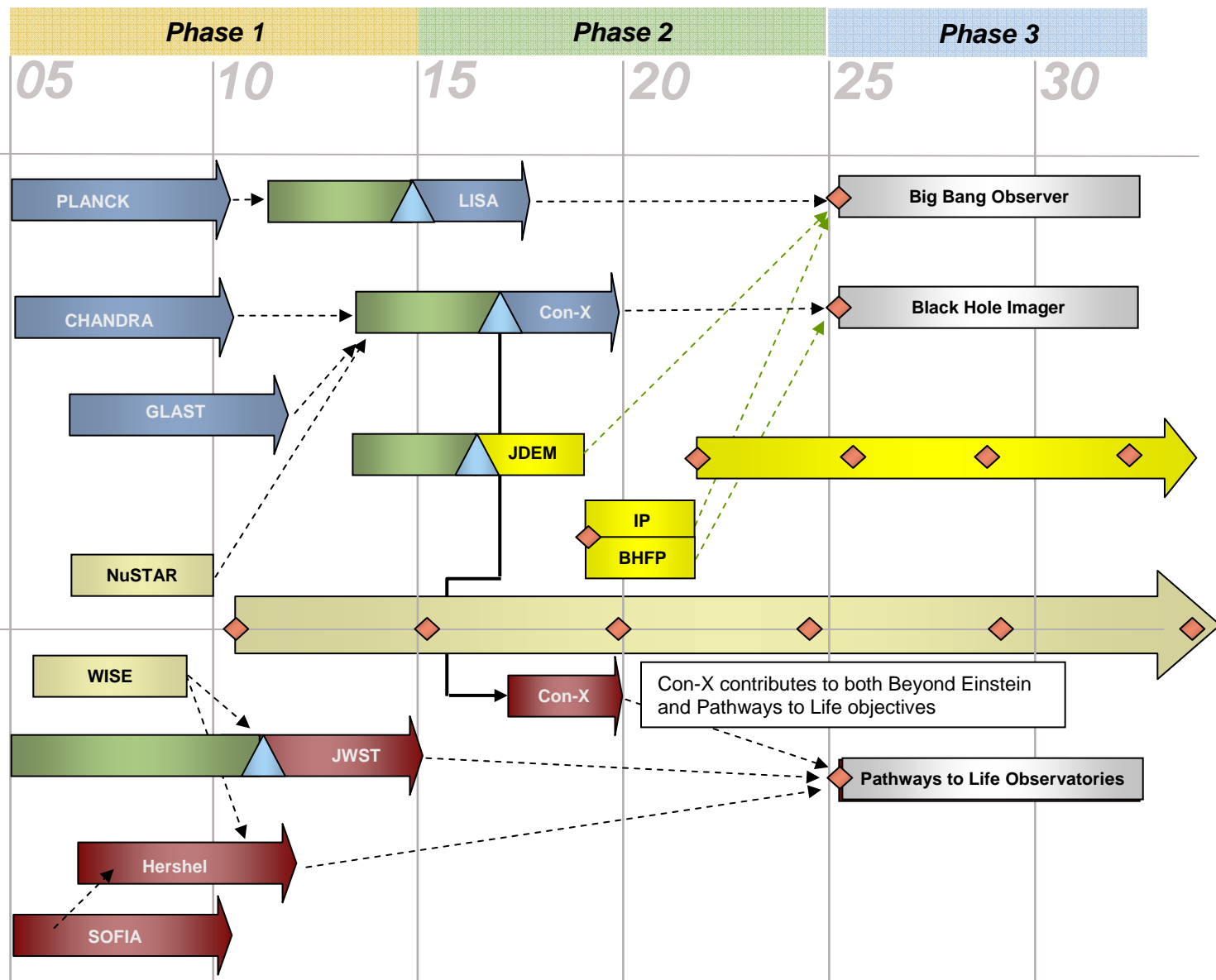
Objectives 1, 2, & 3

Competed Probe Missions

Competed Explorer Missions

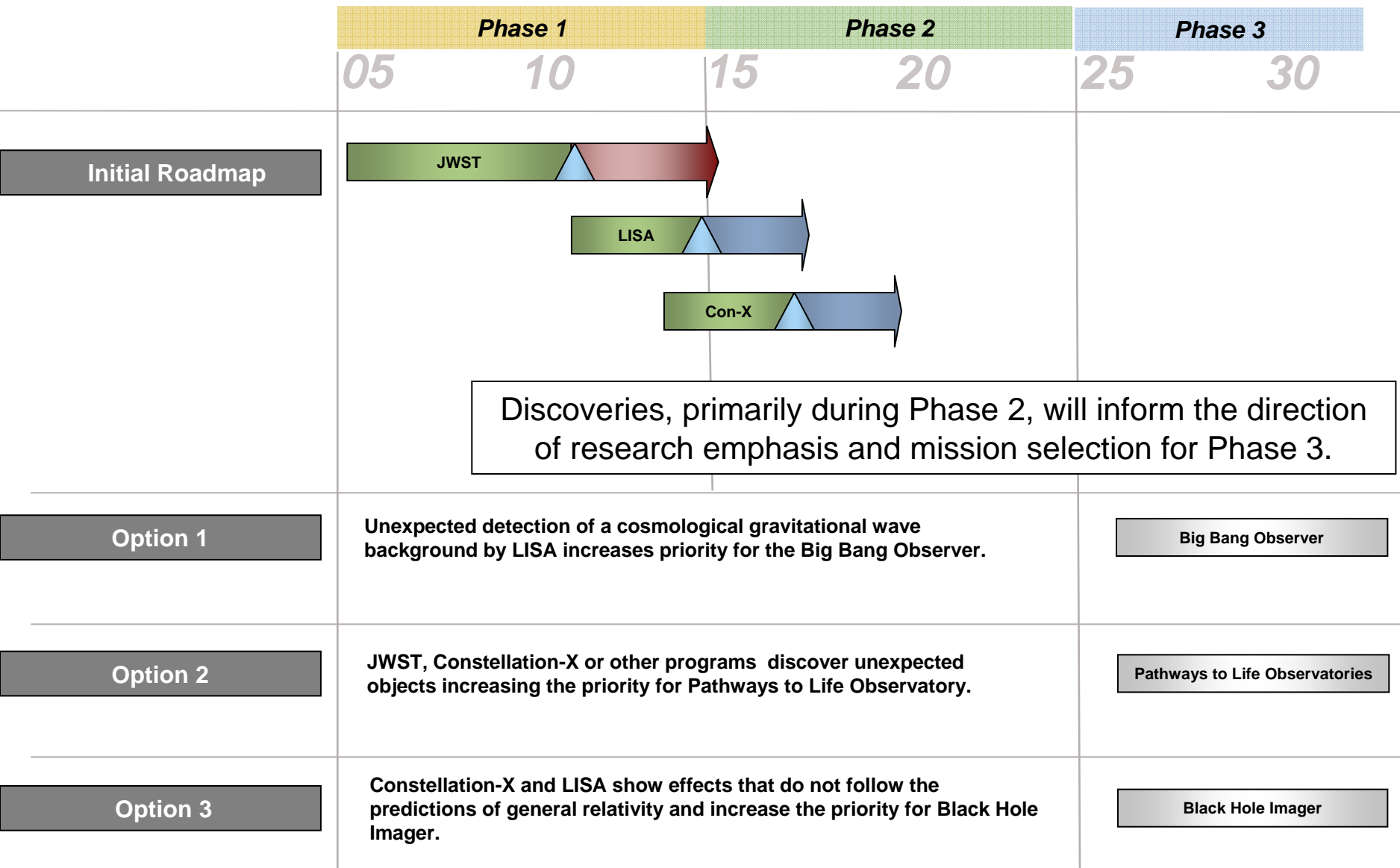
Pathways to Life

Objective 4





Key Decisions and Roadmap Options





Capability Roadmap Interdependencies

- **Capability Requirements**
 - Develop the enabling detectors, optics, structures, and formation flight capabilities identified in the capability roadmaps:
 - Advanced telescopes and observatories
 - Sensors and scientific instruments
 - Advanced simulation and modeling
 - Develop the requisite facilities required to support future universe exploration initiatives.

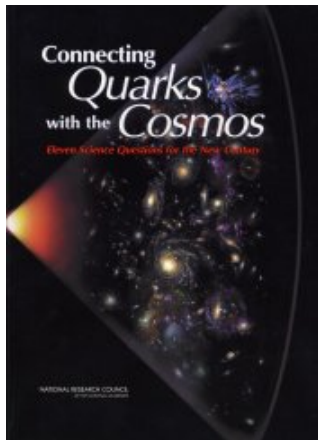


Universe Exploration Requirements

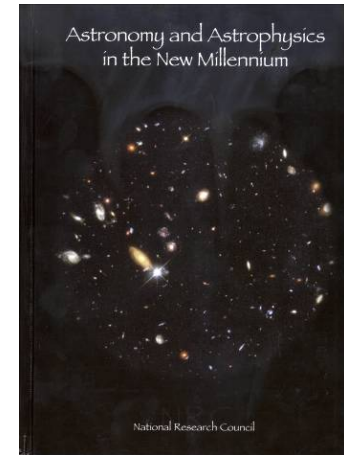
- **Interagency Partnerships**
 - A cornerstone investigation, the Joint Dark Energy Mission, is dependent on a successful partnership between NASA and the Department of Energy.
- **Future Workforce Requirements**
 - A strong technical workforce, including both scientists and engineers, is critical to the sustainable future of the roadmap initiatives.
 - Encourage undergraduate- and graduate-level training in physical sciences, mathematics, and engineering.

Universe Exploration - Other Information

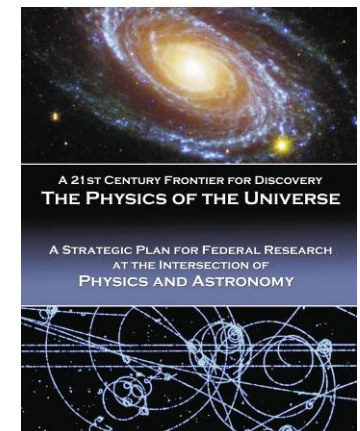
The National Academy of Sciences Decadal Survey identified JWST, GLAST, Constellation-X, LISA, and the Black Hole Finder Probe as high priority missions.



The National Academy Committee, chaired by Michael Turner, prepared a science assessment and research strategy for research, giving high priority to the Dark Energy Probe, Inflation Probe, Con-X, and LISA.



The White House Office of Science and Technology Policy (OSTP) Interagency Working Group (DOE, NASA, and NSF) on “The Physics of the Universe” responded to “Quarks to the Cosmos” and gave high priority to inter-agency collaboration.



NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE EXPLORATION TRANSPORTATION SYSTEM STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Exploration Transportation System Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on developing a new launch system and crew exploration vehicle to provide transportation to and beyond low Earth orbit. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Exploration Transportation System Strategic Roadmap Committee

Committee Members

Craig E. Steidle, Admiral USN (Ret), NASA Exploration Systems Mission

Directorate, *co-chair*

James Kennedy, NASA Kennedy Space Center, *co-chair*

Charles Bolden, Jr., General USMC (Ret), TechTrans International, Inc., *co-chair*

John Campbell, NASA Goddard Space Flight Center/Wallops Flight Facility

Edward F. Crawley, Massachusetts Institute of Technology

Peter Diamandis, X-Prize Foundation

Delma Freeman, NASA (retired)

Wes Harris, Massachusetts Institute of Technology

Sydney Michael Hudson, Rolls Royce North American (retired)

Tamara Jernigan, Lawrence Livermore National Laboratory

Dave King, NASA Marshall Space Flight Center

Wayne Littles, NASA (retired)

Max Nikias, University of Southern California

Karen Poniatowski, NASA Space Operations Mission Directorate

Robert Sieck, NASA (retired)

Mark Borkowski, Directorate Coordinator

Dana Gould, Advanced Planning and Integration Office Coordinator (LaRC), *Designated Federal Official*

Ex Officio and Liaison

Lynn Cline, NASA Space Operations Mission Directorate

Doug Cooke, NASA Exploration Systems Mission Directorate

Lisa Guerra, NASA Exploration Systems Mission Directorate

Susan Hackwood, Executive Director of the California Council on Science and Technology, liaison with the Education Strategic Roadmap Committee

Colonel Jim Knauf, Secretary of the Air Force, Undersecretary of the Air Force for Launch, National Security Space liaison

Garry Lyles, NASA Exploration Systems Mission Directorate

Final December 23, 2004

Updated March 28, 2005

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE NUCLEAR SYSTEMS STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Nuclear Systems Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on utilization of nuclear systems for the advancement of space science and exploration. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Nuclear Systems Strategic Roadmap Committee

Committee Members

Craig E. Steidle, Admiral USN (Ret), NASA Exploration Systems Mission

Directorate, *co-chair*

Chris J. Scolese, NASA Goddard Space Flight Center, *co-chair*

John F. Ahearne, Sigma Xi Center, Duke University, *co-chair*

Doug Allen, Schafer Corporation

Ken Anderson, NASA Goddard Space Flight Center

George Apostolakis, Massachusetts Institute of Technology

Dave Bartine, NASA Kennedy Space Center

Stephen Bowen, NASA Johnson Space Center

Theron Bradley, NASA (retired)

Andy Christensen, Northrop Grumman

Tom Gavin, Jet Propulsion Laboratory

Roger Kasperson, Clark University

Andy Klein, Oregon State

Gerald Kulcinski, University of Wisconsin

Jim Mosquera, Department of Energy

Ted Swanson, NASA Goddard Space Flight Center

Earl Wahlquist, Department of Energy

Ann Whitaker, NASA Marshall Space Flight Center

Perry Bankston, Advanced Planning and Integration Office Coordinator (JPL)

Victoria Friedensen, NASA Exploration Systems Mission Directorate, *Designated Federal Official*

Jason Jenkins, Directorate Coordinator

Ex Officio and Liaison

Dennis Berry, Department of Energy, Sandia National Laboratories

John-Luc Cambier, Air Force Research Laboratory, National Security Space liaison

Don Cobb, Department of Energy, Los Alamos National Laboratory

Bret Drake, NASA Exploration Systems Mission Directorate

Daniel Gauntner, NASA Glenn Research Center

Lisa Guerra, NASA Exploration Systems Mission Directorate

David Hill, Department of Energy, Oak Ridge National Laboratory

James Lake, Department of Energy, Idaho National Laboratory

Gary Martin, NASA Advanced Planning and Integration Office

Ajay Misra, NASA Science Mission Directorate

Joe Nainiger, NASA Glenn Research Center

Curt Niebur, Jet Propulsion Laboratory

Carl Pilcher, NASA Science Mission Directorate
Jeff Rosendhal, NASA (retired), liaison with the Education Strategic
Roadmap Committee
Michael Stamatelatos, NASA Safety and Mission Assurance
Eugene Tattini, Jet Propulsion Laboratory
Ray Taylor, NASA Exploration Systems Mission Directorate
Mike Wollman, KAPL, Inc., a Lockheed Martin company

Final 12/22/04
Updated 3/31/05

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE ROBOTIC AND HUMAN LUNAR EXPLORATION STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Robotic and Human Lunar Exploration Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on undertaking robotic and human exploration of the Moon to further science and to enable sustained human and robotic exploration of Mars and other destinations. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Robotic and Human Lunar Exploration Strategic Roadmap Committee

Committee Members

Craig E. Steidle, Admiral USN (Ret), NASA Exploration Systems Mission Directorate, *co-chair*

William F. Readdy, NASA Space Operations Mission Directorate, *co-chair*

Jefferson D. Howell, Jr., General USMC (Ret), Johnson Space Center, *co-chair*

Thomas P. Stafford, General, USAF (Ret), *co-chair*

CAPT Bruce Abbott, United States Navy, National Reconnaissance Office

Michael Duke, Colorado School of Mines

Mike Hawes, NASA Space Operations Mission Directorate

James Head, Brown University

Milt Heflin, NASA Johnson Space Center

John Horack, NASA Marshall Space Flight Center

Howard McCurdy, American University

Thomas Morgan, NASA Science Mission Directorate

Firouz Naderi, Jet Propulsion Laboratory

Bradford Parkinson, Stanford University

Donald Pettit, NASA Johnson Space Center

R. Edwin Smylie, Grumman (retired)

Paul Spudis, Applied Physics Laboratory

Tom Tate, House of Representatives Committee on Science and Technology (retired)

Jeff Taylor, University of Hawaii

Brenda Ward, NASA Johnson Space Center

Scott Wilson, Mission Directorate Coordinator, *Designated Federal Official*

Frank Bauer, Advanced Planning and Integration Coordinator

Ex Officio and Liaison

Doug Cooke, NASA Exploration Systems Mission Directorate

Tom Cremins, NASA Space Operations Mission Directorate

Orlando Figueroa, NASA Science Mission Directorate

James Garvin, NASA Chief Scientist

Lisa Guerra, NASA Exploration Systems Mission Directorate

Tom Jasin, NASA Science Mission Directorate

Michael Lembeck, NASA Exploration Systems Mission Directorate

Wendell Mendell, NASA Johnson Space Center

Cassandra Runyon, College of Charleston, liaison with the Education Strategic Roadmap Committee

Charlie Stegemoeller, NASA Johnson Space Center

Richard Vondrak, NASA Goddard Space Flight Center

Jim Watzin, NASA Goddard Space Flight Center
Joe Wood, NASA Advanced Planning and Integration Office
Final December 17, 2004
Updated March 28, 2005

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE AERONAUTICAL TECHNOLOGIES STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Aeronautical Technologies Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on providing advanced aeronautical technologies to meet the challenges of next-generation systems in aviation, for civilian and scientific purposes, in our atmosphere and in the atmospheres of other worlds. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Aeronautical Technologies Strategic Roadmap Committee

Committee Members

Terry Hertz, NASA Aeronautics Research Mission Directorate, *co-chair*

Jim Jamieson, The Boeing Company, *co-chair*

Nicholas Altiero, Tulane University

Frank Cappuccio, Lockheed Martin

Randall Friedl, Jet Propulsion Laboratory

Frank Frisbie, Northrop Grumman

Richard Golaszewski, GRA, Incorporated

William Lebegern, Metropolitan Washington Airport Authority

Nancy Levenson, Massachusetts Institute of Technology

John O'Brien, Air Line Pilots Association

Col Stuart Rodgers, Air Force Research Laboratory

Nick Sabatini, Federal Aviation Administration

Roger Wall, FedEx Corporation

Terry Weisshaar, Defense Advanced Research Projects Agency

Yuri Gawdiak, Mission Directorate Coordinator, *Designated Federal Official*

Vicki Regenie, Advanced Planning and Integration Office Coordinator (JPL)

Ex Officio and Liaison

Rich Christiansen, NASA Glenn Research Center

Tom Edwards, NASA Ames Research Center

Bob Meyer, NASA Dryden Flight Research Center

Jerry Newsom, NASA Langley Research Center

Mary Ann Thompson, Aerospace Foundation, liaison with the
Education Strategic Roadmap Committee

Draft 2/4/05

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE EARTH SCIENCE AND APPLICATIONS FROM SPACE STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Earth Science and Applications from Space Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on research and technology development to advance Earth observation from space, improving scientific understanding, and demonstrating new technologies with the potential to improve future operational systems. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Earth Science and Applications from Space Strategic Roadmap Committee

Committee

Orlando Figueroa, NASA Science Mission Directorate, *co-chair*

Diane Evans, Jet Propulsion Laboratory, *co-chair*

Charles Kennel, Scripps Institution of Oceanography, *co-chair*

Waleed Abdalati, Goddard Space Flight Center

Leopold Andreoli, Northrop Grumman Space Technology

Walter Brooks, Ames Research Center

Jack Dangermond, ESRI

William Gail, Vexcel Corporation

Colleen Hartman, National Oceanic and Atmospheric Administration

Christian Kummerow, Colorado State University

Joyce Penner, University of Michigan

Douglas Rotman, Lawrence Livermore National Laboratory

David Siegel, University of California, Santa Barbara

David Skole, Michigan State University

Sean Solomon, Carnegie Institution of Washington

Victor Zlotnicki, Jet Propulsion Laboratory

Gordon Johnston, Mission Directorate Coordinator, *Designated Federal Official*

Azita Valinia, Advanced Planning and Systems Integration Coordinator

Ex Officio and Liaison

Roberta Johnson, University Corporation for Atmospheric Research, liaison
with the Education Strategic Roadmap Committee

Final December 17, 2004

Updated March 28, 2005

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE SUN-SOLAR SYSTEM CONNECTION STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Sun-Solar System Connection Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on exploring the Sun-Earth system to understand the Sun and its effects on Earth, the solar system, and the space environmental conditions that will be experienced by human explorers. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Sun-Solar System Connection Strategic Roadmap Committee

Committee Members

Al Diaz, NASA Science Mission Directorate, co-chair

Franco Einaudi, NASA Goddard Space Flight Center, co-chair

Thomas E. Moore, NASA Goddard Space Flight Center, co-chair

Timothy Killeen, National Center for Atmospheric Research, co-chair

Scott Denning, Colorado State University

Jeffrey Forbes, University of Colorado

Stephen Fuselier, Lockheed Martin

William C. Gibson, Southwest Research Institute

Donald Hassler, Southwest Research Institute

Todd Hoeksema, Stanford University

Craig Kletzing, University of Iowa

Edward Lu, NASA Johnson Space Center

Victor Pizzo, National Oceanic and Atmospheric Administration

James Russell, Hampton University

James Slavin, NASA Goddard Space Flight Center

Michelle Thomsen, Los Alamos National Laboratory

Warren Wiscombe, NASA Goddard Space Flight Center

Barbara Giles, Mission Directorate Coordinator, *Designated Federal Official*

Azita Valinia, Advanced Planning and Integration Office Coordinator (GSFC)

Ex Officio and Liaison

Donald Anderson, NASA Science Mission Directorate

Alan Shaffer, Office of the Secretary of Defense, Network Information Integration,
National Security Space liaison

Richard Fisher, NASA Science Mission Directorate

Rosamond Kinzler, American Museum of Natural History, liaison with Education
Strategic Roadmap Committee

Michael Wargo, NASA Exploration Systems Mission Directorate

Mark Weyland, NASA Johnson Space Center

Final 12/22/04

Updated 3/14/05

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE ROBOTIC AND HUMAN EXPLORATION OF MARS STRATEGIC ROADMAPPING COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Robotic and Human Exploration of Mars Strategic Roadmapping Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on Mars exploration, including robotic exploration of Mars to search for evidence of life, to understand the history of the solar system, and to prepare for future human exploration. The purview of the Committee also includes advice and recommendations on human expeditions to Mars after acquiring adequate knowledge about the planet using these robotic missions and after successfully demonstrating sustained human exploration missions to the Moon. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
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3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Robotic and Human Exploration of Mars Strategic Roadmap Committee

Committee Members

Alphonso Diaz, NASA Science Mission Directorate, *co-chair*

Charles Elachi, Jet Propulsion Laboratory, *co-chair*

A. Thomas Young, Lockheed Martin (retired), *co-chair*

Ray Arvidson, Washington University

Robert Braun, Georgia Institute of Technology

James Cameron, producer/writer/director

Aaron Cohen, Texas A & M University

Steven Dorfman, Hughes Electronics (retired)

Linda Godwin, NASA Johnson Space Center

Noel Hinners, Lockheed Martin (retired)

Kent Kresa, Northrop Grumman

Gentry Lee, Jet Propulsion Laboratory

Laurie Leshin, Arizona State University

Shannon Lucid, NASA Johnson Space Center

Paul Mahaffy, NASA Goddard Space Flight Center

Christopher McKay, NASA Ames Research Center

Sally Ride, University of California, San Diego

Lawrence Soderblom, U.S. Geological Survey

Steven Squyres, Cornell University

Margaret (Peggy) Whitson, NASA Johnson Space Center

Michael Meyer, Directorate Coordinator, *Designated Federal Official*

Judith Robey, Advanced Planning and Integration Office Coordinator

Ex Officio and Liaison

Douglas Cooke, NASA Exploration Systems Mission Directorate

Orlando Figueroa, NASA Science Mission Directorate

James Garvin, NASA Chief Scientist

William Gerstenmaier, NASA Johnson Space Center

Michael Hawes, NASA Space Operations Mission Directorate

Daniel McCleese, Jet Propulsion Laboratory

Douglas McCuiston, NASA Science Mission Directorate

Firouz Naderi, Jet Propulsion Laboratory

Michelle Viotti, Jet Propulsion Laboratory, liaison with the Education Strategic Roadmap Committee Liaison

Joseph Wood, NASA Advanced Planning and Systems Integration Office

December 23, 2004
Updated February 4, 2005

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE SOLAR SYSTEM EXPLORATION STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Solar System Exploration Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on conducting robotic exploration across the solar system to search for evidence of life, to understand the history of the solar system, to search for resources, and to support human exploration. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Solar System Exploration Strategic Roadmap Committee

Committee Members

Orlando Figueroa, NASA Science Mission Directorate, *co-chair*

G. Scott Hubbard, NASA Ames Research Center, *co-chair*

Jonathan Lunine, University of Arizona Lunar and Planetary Laboratory, *co-chair*

Andrew B. Christensen, Northrop Grumman

Jerry Chodil, Ball Aerospace (retired)

Ben Clark, Lockheed Martin Astronautics

Greg Davidson, Northrop Grumman

David DesMarais, NASA Ames Research Center

Douglas Erwin, National Museum of Natural History

Wes Huntress, Carnegie Institution of Washington

Torrence V. Johnson, Jet Propulsion Laboratory

Thomas D. Jones, Consultant

Melissa McGrath, NASA Marshall Space Flight Center

Karen Meech, University of Hawaii

John Niehoff, Science Applications International Corporation

Robert Pappalardo, University of Colorado

Ellen Stofan, Proxemy Research, Inc.

Meenakshi Wadhwa, The Field Museum

Carl Pilcher, Directorate Coordinator, *Designated Federal Official*

Judith Robey, Advanced Planning and Integration Office Coordinator

Ex Officio and Liaison

Andrew Dantzler, NASA Science Mission Directorate

Heidi Hammell, Space Science Institute, Education Roadmap Committee Liaison

Chris Jones, Jet Propulsion Laboratory

Jason Jenkins, NASA Exploration Systems Mission Directorate

Final 12/22/04

Updated 3/4/05

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE SEARCH FOR EARTH-LIKE PLANETS STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Search for Earth-like Planets Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on searching for Earth-like planets and habitable environments around other stars using advanced telescopes. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Search for Earth-like Planets Strategic Roadmap Committee

Committee Members**Ghassem Asrar, NASA Science Mission Directorate, *co-chair*****Adam Burrows, University of Arizona, *co-chair*****David Spergel, Princeton University, *co-chair***

Jerry Chodil, Ball Aerospace (retired)

Tom Greene, NASA Ames Research Center

Maureen Heath, Northrop Grumman Space Technology

John Mather, NASA Goddard Space Flight Center

Victoria Meadows, Jet Propulsion Laboratory

Geoff Marcy, University of California

Frank Martin, Lockheed Martin (retired)

Neil Tyson, American Museum of Natural History

Alycia Weinberger, Observatories of the Carnegie Institution of Washington

Eric P. Smith, Directorate Coordinator, *Designated Federal Official*

Rich Capps, Advanced Planning and Integration Office Coordinator (JPL)

Ex Officio and Liaison

Charles Beichman, Jet Propulsion Laboratory

Mike Devirian, Jet Propulsion Laboratory

Edna Devore, SETI, liaison with the Education Strategic Roadmap Committee

Anne Kinney, NASA Science Mission Directorate

Col Steve Petersen, National Reconnaissance Office, National Security Space liaison

*Final 12/6/04**Updated 3/29/05*

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE UNIVERSE EXPLORATION STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Universe Exploration Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on exploring our Universe to understand its origin, structure, evolution, and destiny. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Universe Exploration Strategic Roadmap Committee

Committee Members

Anne Kinney, NASA Science Mission Directorate, *co-chair*

Nick White, NASA Goddard Space Flight Center, *co-chair*

Kathy Flanagan, Massachusetts Institute of Technology, *co-chair*

Chuck Bennett, NASA Goddard Space Flight Center

Craig Hogan, University of Washington

Steve Kahn, Stanford University, Stanford Linear Accelerator Center

Rene Ong, University of California, Los Angeles

Sterl Phinney, California Institute of Technology

Ron Polidan, Northrop Grumman Space Technology

Michael Shull, University of Colorado

Bob Stern, Lockheed Martin

Michael Turner, National Science Foundation

Jakob van Zyl, Jet Propulsion Laboratory

Michael Salamon, Mission Directorate Coordinator, *Designated Federal Official*

Rich Capps, Advanced Planning and Integration Office Coordinator (JPL)

Ex Officio and Liaison

Louis Barbier, NASA Goddard Space Flight Center

Roy Gould, Harvard Center for Astrophysics, liaison with the Education

Roadmap Committee

Steve Maran, American Astronomical Society

Colonel Steve Petersen, National Reconnaissance Office, National Security Space liaison

Final 12/17/04

Updated 2/3/05

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE SPACE SHUTTLE STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Space Shuttle Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on returning the Space Shuttle to flight, completing assembly of the International Space Station, and safely transitioning from the Space Shuttle to a new exploration transportation system. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE INTERNATIONAL SPACE STATION STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA International Space Station Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on completing assembly of the International Space Station and focusing research on supporting space exploration goals, with emphasis on understanding how the space environment affects human health and capabilities, and developing countermeasures. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 15-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 15-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 15 months are estimated to be \$400,000 including 0.7 work years of staff support.

DURATION

The Committee shall terminate 15 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

International Space Station Strategic Roadmap Committee

Committee Members

Mark Uhran, NASA Space Operations Mission Directorate, *co-chair*

Robert Cabana, NASA Johnson Space Center, *co-chair*

Thomas C. Betterton, Admiral USN (Ret), Naval Postgraduate School, *co-chair*

John-David Bartoe, NASA Johnson Space Center

William Bastedo, Booz Allen Hamilton

Jon Bryson, Aerospace Corporation (retired)

Nick Kanas, University of California at San Francisco

Terri Lomax, NASA Exploration Systems Mission Directorate

Ronald Merrell, Virginia Commonwealth University

Charles Oman, Massachusetts Institute of Technology

Jeffrey Sutton, National Space Biomedical Research Institute

Charles Walker, Boeing Aerospace Corporation

Michele Gates, Directorate Coordinator

Stacey Edgington, Advanced Planning and Integration Office Coordinator, *Designated Federal Official*

Ex Officio and Liaison

Michael Lembeck, NASA Exploration Systems Mission Directorate

Edward Lu, NASA Johnson Space Center

Marlene MacLeish, Morehouse School of Medicine, liaison with
Education Strategic Roadmap Committee

Richard Williams, NASA Chief Medical Officer

*Final January 24, 2005
Updated February 17, 2005*

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CHARTER OF THE EDUCATION STRATEGIC ROADMAP COMMITTEE

ESTABLISHMENT AND AUTHORITY

The NASA Administrator hereby establishes the NASA Education Strategic Roadmap Committee (the “Committee”), having determined that it is in the public interest in connection with the performance of Agency duties under the law, and with the concurrence of the General Services Administration, pursuant to the Federal Advisory Committee Act (FACA), 5 U.S.C. App. §§ 1 et seq.

PURPOSE AND DUTIES

1. The Committee will draw on the expertise of its members and other sources to provide advice and recommendations to NASA on using NASA missions and other activities to inspire and motivate the nation’s students and teachers, to engage and educate the public, and to advance the nation’s scientific and technological capabilities. Recommendations to be provided by the Committee will help guide Agency program prioritization, budget formulation, facilities and human capital planning, and technology investment.
2. The Committee shall function solely as an advisory body and will comply fully with the provisions of the FACA.
3. The Committee reports to the Associate Deputy Administrator for Systems Integration (ADA-SI) and to the Administrator.

MEMBERSHIP

1. The Committee co-chair(s) will be appointed by the Administrator. The remaining Committee members will be appointed by the ADA-SI. Membership will be selected to assure a balanced representation of expertise and points of view within the government, academia, and private industry in scientific and technological areas relevant to the Nation’s space policy.
2. Members will be appointed for a 21-month term, renewable at the discretion of the ADA-SI. However, members serve at the discretion of the ADA-SI.

SUBCOMMITTEES AND TASK FORCES

Subcommittees and/or task forces may be established to conduct special studies requiring an effort of limited duration. Such subcommittees and/or task forces will report their findings and recommendations to the Committee. However, if the committee is terminated, all subcommittees and/or task forces will terminate.

ADMINISTRATIVE PROVISIONS

1. The Committee will meet approximately three to four times during a 21-month period. Meetings will be open to the public unless it is determined that the meeting, or a portion of the meeting, will be closed in accordance with the Government in the Sunshine Act, or that the meeting is not covered by FACA.
2. The Executive Secretary of the Committee will be appointed by the ADA-SI and will serve as the Designated Federal Official.
3. The Advanced Planning and Integration Office will provide staff support and operating funds for the Committee and is responsible for reporting requirements of section 6(b) of the FACA.
4. The operating costs for its expected duration of 21 months are estimated to be \$500,000 including 1.0 work years of staff support.

DURATION

The Committee shall terminate 21 months from the date of this charter unless terminated before that date or subsequently renewed by the NASA Administrator.

Administrator

Date

MEMBERSHIP ROSTER

Education Roadmap Committee

Committee

Adena Williams Loston, NASA Chief Education Officer, *co-chair*

Julian Earls, NASA Glenn Research Center, *co-chair*

France A. Córdoba, University of California, Riverside, *co-chair*

Edna DeVore, SETI Institute

Roy Gould, Harvard Center for Astrophysics

Susan Hackwood, California Council on Science and Technology

Heidi Hammel, Space Science Institute

Roberta Johnson, University Corporation for Atmospheric Research

Wayne C. Johnson, Hewlett-Packard

Douglas R. King, St. Louis Science Center

Rosamond Kinzler, American Museum of History

Lt. Col. Timothy Lea, National Security Space

Marlene MacLeish, Morehouse University

Jeff Rosendhal, NASA (retired)

Cassandra Runyon, College of Charleston

Mary Anne Thompson, Aerospace Education Foundation

Michelle Viotti, Jet Propulsion Laboratory

Shelley Canright, Directorate Coordinator, *Designated Federal Official*

Ashley Stockinger, Advanced Planning and Integration Office Coordinator

Ex Officio and Liaison

Bill Anderson, NASA Education Division

Larry Bilbrough, NASA Education Division

Katie Blanding, NASA Education Division

Larry Cooper, NASA Education Division

Jason Freeman, NASA Education Division

Angie Johnson, NASA Education Division

Mayra Montrose, NASA Exploration Systems Division

Nitin Naik, NASA Assistant Chief Technology Officer

Melissa Riesco, NASA Office of Human Capital Management

Carla Rosenberg, NASA Education Division

James Stofan, NASA Education Division

Ming-Ying Wei, NASA Education Division

Staff

(as identified)

Final/March 22, 2005

Acronym List

AAMP	Auroral Acceleration Multi-Probe
AIM	Aeronomy of Ice in the Mesosphere
AOA	Analysis of Alternative
APIO	Advanced Planning and Integration Office
ATM	Air Traffic Management
ATS	Application Technology Satellite
BBO	Big Bang Observer
Bio	Biological
BHFP	Black Hole Finder Probe
BHI	Black Hole Imager
CENR	Committee on Environment and Natural Resources
CEV	Crew Exploration Vehicle
CFD	Computational Fluid Dynamics
CNS	Communication, Navigation, and Surveillance
CCSP	Climate Change Science Program
CCTP	Climate Change Technology Program
Con-X	Constellation X
COROT	Convection, Rotation and Planetary Transits
CRM	Capability Roadmap
DBC	Dayside Boundary Constellation
DFO	Designated Federal Official
DOE	U.S. Department of Energy
DP	Deep Probe
ECLSS	Environmental Control and Life Support Systems
EDL	Entry, Descent, and Landing
EELV	Evolved Expendable Launch Vehicle
ELV	Expendable Launch Vehicle
EME	Electromagnetic Effects
EPO	Education and Public Outreach
ESA	European Space Agency
ESMD	Exploration Systems Mission Directorate
E-STOL	Extreme Short Takeoff and Landing
EVA	Extra-Vehicular Activity
FAA	Federal Aviation Administration
FACA	Federal Advisory Committee Act
FB	Flyby
FEP	Frequency of Earth-Like Planets
FGDC	Federal Geographic Data Committee
FIRSI	Far-Infrared Space Interferometer
FS	Far-Side Sentinels
G	Gravity
GEC	Geospace Electrodynamics Cluster
GEMINI	GEospace Magnetosphere-Ionosphere Neutral Imagers
GEO	Group on Earth Observations

GLAST	Gamma-ray Large Area Space Telescope
GOS	Geospatial One-Stop
GPM	Global Precipitation Measurement
GRC	Glenn Research Center
HEO	High-Earth Orbit
HIGO	Heliospheric Imager and Galactic Observer
HST	Hubble Space Telescope
IFR	Instrument Flight Rules
IGM	Intergalactic Medium
IHS	Inner Heliospheric Sentinels
IOC	Initial Operational Capability
IP	Inflation Probe
IP	Interstellar Probe
IPCC	Intergovernmental Panel on Climate Change
IR	Infrared
ITSP	Ionosphere-Thermosphere Storm Probes
ISRU	In Situ Resource Utilization
ISS	International Space Station
ITAR	International Traffic in Arms Regulations
ITImager	Ionosphere-Thermosphere Imager
ITMC	Ionosphere-Thermosphere-Mesosphere Coupler
ITMW	Ionosphere-Thermosphere-Mesosphere Waves
IWGEO	Interagency Working Group on Earth Observations
JDEM	Joint Dark Energy Mission
JIMO	Jupiter Icy Moons Orbiter
JPO	Jupiter Polar Orbiter
JWST	James Webb Space Telescope
KBO	Kuiper Belt Object
KSC	Kennedy Space Center
LCDM	Landsat Continuity Data Mission
LEAG	Lunar Exploration Analysis Group
LEO	Low Earth Orbit
LF	Life Finder
LISA	Laser Interferometer Space Antenna
LRO	Lunar Reconnaissance Orbiter
LUVU	Large Ultraviolet Visible Observatory
LV	Launch Vehicle
ManPADS	Man Portable Air Defense System
MC	Magnetospheric Constellation
MMS	Magnetospheric Multi-Scale
MSFC	Marshall Space Flight Center
MSL	Mars Science Laboratory
MSR	Mars Sample Return
MT	Metric Ton
MTRAP	Magnetic Transition Region Probe
Nano	Nanotechnology

NAS	National Airspace System
NavCom	Navigation and Communications
NEO	Near-Earth Object
NEP	Nuclear Electric Propulsion
NEPA	National Environmental Policy Act
NO	Neptune Orbiter
NPOESS	National Polar-Orbiting Environmental Satellite System
NSF	National Science Foundation
NSTC	National Science and Technology Council
NTP	Nuclear Thermal Propulsion
OCO	Orbiting Carbon Observatory
OEP	Operational Evolution Plan
OLI	Operational Land Imager
OSTM	Ocean Surface Topography Mission
OSTP	White House Office of Science and Technology Policy
R&A	Research and Analysis
RAM	Reconnection and Micro-Scale
RBSP	Radiation Belt Storm Probes
R&D	Research and Development
RIA	Runway Independent Aircraft
RPS	Radioisotope Power Source
RTG	Radioisotope Thermoelectric Generator
SAFIR	Single Aperture Far Infrared
SAR	Synthetic Aperture Radar
SCOPE	Solar Connection Observatory for Planetary Environments
SEP	Solar-Electric Propulsion
SCOPE	Solar Connection Observatory for Planetary Environments
SDO	Solar Dynamics Observatory
SHIELDS	Solar Heliospheric and Interplanetary Environment Lookout for Deep Space
SI	Stellar Imager
SIM	Space Interferometry Mission
SNDR	Subcommittee on Natural Disaster Reduction
SOFIA	Stratospheric Observatory for Infrared Astronomy
SP	Solar Probe
SPAB	South Pole Aitken Basin
SECIP	Sun-Earth Coupling by Energetic Particles
SPI	Solar Polar Imager
SR	Sample Return
SRM	Strategic Roadmap
SRTM	Shuttle Radar Topography Mission
SRC	Strategic Roadmap Committee
SSSC	Sun-Solar System Connection
SSE	Solar System Exploration
SST	Super Sonic Transport
STERO	Solar-Terrestrial Relations Observatory

SWB	Solar Wind Buoys
SWIM	System Wide Integrity Management
TAF	Terminal Area Forecast
TE	Titan Explorer
THEMIS	Time History of Events and Macroscale Interactions during Substorms
TPF	Terrestrial Planet Finder
TPF-C	Terrestrial Planet Finder-Coronagraph
TPF-I	Terrestrial Planet Finder-Interferometer
TRL	Technology Readiness Levels
TPS	Thermal Protection System
UAV	Unmanned Aerial Vehicle
USWRP	U.S. Weather Research Program
UV	Ultraviolet
VAP	Venus Aeronomy Probe
VIIRS	Visible/Infrared Imager/Radiometer Suite
WMAP	Wilkinson Microwave Anisotropy Probe
WMO	World Meteorological Organization
WSSD	World Summit on Sustainable Development
Wx	Weather
XMM	X-Ray Multi-Mirror

Contact List

Please contact the following individuals for more information:

Strategic Roadmap Committees

Dr. Marc Allen, Team Lead
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Committee	Designated Federal Official	Phone	Email
Robotic and Human Lunar Exploration	Scott Wilson	(202) 358-3924	Scott.wilson-1@nasa.gov
Robotic and Human Exploration of Mars	Dr. Michael Meyer	(202) 358-0307	Michael.a.meyer@nasa.gov
Solar System Exploration	Dr. Carl Pilcher	(202) 358-0291	Carl.b.pilcher@nasa.gov
Search for Earth-like Planets	Dr. Eric P. Smith	(202) 358-2439	Eric.p.smith@nasa.gov
Exploration Transportation	Dana Gould	(757) 864-7747	Dana.c.gould@nasa.gov
Universe Exploration	Dr. Michael Salamon	(202) 358-0441	Michael.h.salamon@nasa.gov
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